

Fiscal 2007



Executive Summary

Board of Estimates Recommendations

**Martin O'Malley, Mayor
City of Baltimore, Maryland**

The seal of the City of Baltimore is a large, faint watermark in the background. It features a circular design with the words "CITY OF BALTIMORE" around the perimeter. In the center is a detailed illustration of the Baltimore City Hall, showing its iconic dome and classical architecture. Below the hall, the year "1797" is inscribed.

Board of Estimates

Sheila Dixon, President
Martin O'Malley, Mayor
Joan M. Pratt, Comptroller
Ralph S. Tyler, City Solicitor
George L. Winfield, Director of Public Works

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Stephanie Rawlings Blake, Vice President

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Department of Finance

Edward J. Gallagher
Director of Finance

Raymond S. Wacks
Budget Director

Cover: The fountains of War Memorial Plaza, City Hall

Mayor Martin O'Malley officially rededicated the new War Memorial Plaza at a ceremony honoring Baltimore's veterans on November 10, 2005. War Memorial Plaza is bordered by City Hall and Lexington, Gay and Fayette Streets. The Plaza is located on a tract of land dedicated by the Mayor and City Council of Baltimore on November 11, 1920, as a tribute to the 1,769 Marylanders who died during World War I. Since then, the Plaza has come to serve as a tribute to all the men and women who have served our nation and continue to serve in our Armed Forces.

Photographer: Jay Baker, Office of Mayor Martin O'Malley

FISCAL 2007

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MARTIN O'MALLEY
Mayor
250 City Hall
Baltimore, Maryland 21202

April 26, 2006

The Honorable Sheila Dixon, President
And Members of the City Council
City Hall, Room 400
Baltimore, Maryland 21202

Re: Fiscal 2007 Proposed Ordinance of Estimates

Dear Madam President and Council Members:

It is my duty and privilege to submit the Fiscal 2007 proposed Ordinance of Estimates.

Six years ago, we came together around the values that unite, realizing that in our city there is no such thing as a spare American... Understanding that compromise for the cause of progress is a virtue... Believing that we progress as a people not on the weakness, but on the strength of our neighbors.

Together, over these important years, clearly, we have made progress. And thanks to the courage of our neighbors, our city is growing stronger each day. As the Wall Street Journal reported a few months ago:

“Baltimore has fought an uphill battle against urban decay to realize the promise of its ‘Charm City’ nickname... Now, row houses far from the splashy tourist attractions... are getting a lift from the nationwide housing boom. Strengthening office-property values are following the residential market’s lead. ‘Baltimore’s reputation as a distressed city is changing...”

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Public Safety

The foundation of our city's comeback has been improved public safety. And this fundamental progress must continue.

Ten years ago, 20,000 of our neighbors fell victim to violent crime. By 2005, the number of our neighbors falling victim to violent crime had been driven down to about 11,000 – its lowest level in our city since the 1960s.

Ten years ago, 45 children were murdered on Baltimore's streets. Last year, 13 children were murdered in our city – the lowest number in more than two decades. Churches, neighborhood leaders, parents, teachers, our health department and your wise increased investments in after-school and summer jobs, all worked together to achieve that progress.

Public Health

A decade ago, Baltimore was #1 in the country in teen pregnancy. Twelve per cent of all teenage girls in our city were having babies. Last year, it was down to 8.0%, which is still far too high, but we're now at #15. More proof that perseverance pays off in progress.

And we're making progress on addiction – opening a new inpatient drug treatment center this year – as well as infant mortality and childhood lead paint poisoning using the same types of pragmatic public health strategies.

Public Education

Ten years ago, Baltimore's schools were in crisis – a crisis, which in 1997, led to the current City-State partnership, with all its pros and cons.

That year, the high school graduation rate stood at 42.0%. Through hard work, our city's high school graduation rate now stands at nearly 60.0%. We still have work to do, but the path of progress is clear and irrefutable.

In 1999, just 16.0% of our third graders met the state's reading standards. Last year, 61.0% of our third graders met those state standards. And they're part of a rising tide of achievement – with our elementary students citywide scoring proficient in reading and math.

From Deficit To Surplus

And six years ago, "budget surplus" was not a phrase that many of us thought we would utter. Back then, we struggled annually with a persistent structural budget deficit fueled by worsening crime and the resultant population flight.

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In 1999, our Finance Department was projecting a structural budget deficit of \$153.0 million. We faced a seemingly endless string of tough choices.

But together we faced them, and we made them. We also made the right investments. And this year, we will be seeking ways to invest our second straight budget surplus in strengthening our City's future, while we continue to reduce our property tax rate to its lowest level in more than 30 years.

What do Tokyo, London, New York City, San Francisco, Liberia, Belfast and Washington State and New Jersey all have in common? Their governments have all come to Baltimore to see first hand the revolutionary things that our government is doing right with CitiStat... to see why our city government was picked by the Kennedy School at Harvard University as the winner of the Innovations in Government Award... to see why Baltimore was the first government in history to win the Gartner Award for customer service excellence.

Through CitiStat and 311, together, we are relentlessly replacing patronage politics with performance politics. Because of CitiStat we have saved more than \$350.0 million – helping us to turn those deficits into surpluses.

Customer service surveys. Data-measured performance across the array of vital city services. Progress and setbacks measured not just by inputs, but by outcomes. This is the dashboard of management that no prior mayor had at his disposal. And it is the critical new tool that every future mayor of Baltimore will have to drive progress.

And we've used these same methods to rescue the city school system from bankruptcy – turning around a fiscal crisis, with our rainy day fund and performance management systems, that many in Annapolis said was hopeless.

Population Turnaround

The combination of improved public safety and a more transparent, effective and performance-measured City government is making our city a more livable city.

After 50 years of flight – losing, during the 70s, 80s and 90s, about 1,000 people every month – Baltimore's population loss is drawing to an end, according to US Census estimates.

As the Wall Street Journal pointed out – and as Time magazine and Nightline have pointed out – neighborhoods far from the Inner Harbor are now coming back to life... with new homes and new business and new neighbors, committed to our city's safer and healthier future. At long last, the repopulation of Baltimore has begun.

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Economic Growth

Not surprisingly, as Baltimore repopulates, so too is investment rising – with more than \$10.0 billion in new development happening across our city.

Home values have soared from \$69,000 in 1999 to more than \$170,000 late last year – increasing the worth of a family's biggest investment and greatest opportunity for the creation of legacy wealth. But rising values have also given rise to the new challenge of creating affordable housing opportunities.

We are delivering on our shared pledge to ensure that economic growth is an opportunity open to all in our majority minority city. Together we have more than doubled the amount of city contracting and subcontracting with minority-owned companies, from \$45.0 million in 2000, to \$94.0 million in 2005, and we're not done yet. We've increased the percentage of qualifying contracts awarded to MBE companies from just 14.0% in 2000, to 31.0% of eligible contract dollars last year.

After years of bemoaning our thousands of vacant houses, we are taking ownership – waking dead capital through Project 5000. We have taken control of nearly 6,000 properties – with 1,000 already sold, earning the city \$3.3 million. And 2,000 properties will be redeveloped in massive redevelopment projects like Uplands, Barclay, East Baltimore Development Initiative and the University of Maryland BioPark.

Job Growth

We all remember the 1990s as a period of economic growth for our country. With wise investments and fiscal responsibility, the Clinton boom years strengthened the middle class and lifted most of our country. But, during that same decade, while the Baltimore region created 67,000 new jobs, Baltimore City lost 60,000 jobs.

Contrast that with 2005. According to the U.S. Department of Labor, last year, Baltimore created 7,700 new jobs, nearly closing the gap between job growth in the region and job growth in the city.

Those cranes you see in our skyline are also creating jobs. The new neighbors repopulating our City are creating jobs. And the creativity of our institutions of healing and higher education – they are creating jobs in our city.

Conclusion

Our progress has been hard won. When we began this, we understood that it would be difficult. Some in public service run away from tough challenges. Together, we ran into the breach.

April 26, 2006

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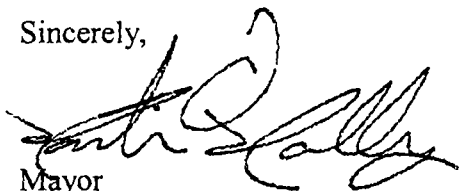
Together, we chose to take responsibility; we chose to exercise what Robert Kennedy called the greatest of freedom's privileges, the privilege to be responsible for our shared future.

We chose to be responsible for making our city safer. We chose to be responsible for making our city cleaner and healthier. We chose to make our city a better place for our children to grow to the fullness of their God-given potential.

Together, we took action based on the revolutionary notion that progress is possible. And we are showing our country and our state what a free and diverse people are capable of achieving in a once struggling city.

I am grateful for your leadership in this endeavor. And, together, we will continue the turnaround of our great American city.

Sincerely,

A handwritten signature in black ink, appearing to read "Anthony D. Beane". The signature is fluid and cursive, with a large, stylized initial "A".

Mayor

MO'M: SK/cd

The Children's Budget Expenditures

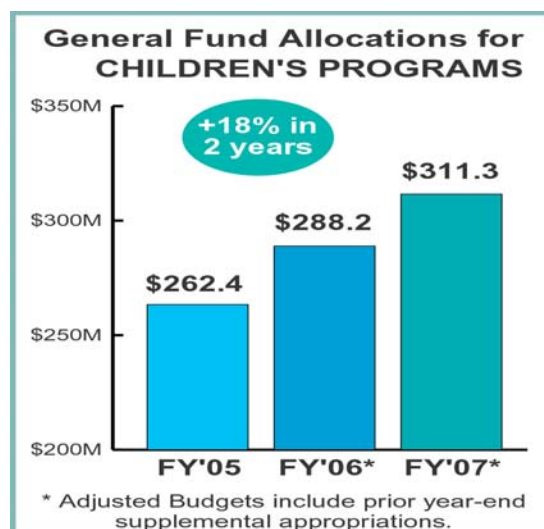
How the City of Baltimore Spends Its Dollars to Increase Educational, Cultural, Recreational, Health and Safety Opportunities for Children

The City budget is structured to benefit the people of Baltimore. Individuals and families depend on our local government to keep our City safe and clean, healthy, and rich with culture, recreation and education. All parts of the budget contribute to this goal. As part of this overall budget plan, the City has identified those resources that directly benefit our children. In the last two fiscal years Baltimore has increased General Fund spending for children by over 18.0% or \$48.9 million. More than one-half of the growth has been spent for schools. The City has also dramatically expanded its investment in our children with school-based and community-based after school and summer job programs, plus programs to keep children safe and healthy such as Operation Safe Kids and AIDS prevention outreach offered by the Health Department.

The General Fund Portion of the Budget that Supports Opportunities for Children

Function	FY 05 Budget	FY 06 Adjusted Budget	FY 07 Adjusted Budget	FY 05 vs. FY 07
Schools	\$231,304,211	\$239,647,466	\$260,385,134	\$29,080,923
Educational Grants	1,140,006	1,380,986	1,382,756	242,750
Library	2,061,525	3,705,180	3,900,594	1,839,069
Health	1,219,148	3,608,299	2,309,748	1,090,600
Recreation	18,942,911	24,275,203	24,468,109	5,525,198
Cultural Programs	85,322	885,322	885,322	800,000
PAL Centers	3,764,605	4,132,951	3,755,544	(9,061)
After School Programs	1,983,000	7,359,000	7,708,572	5,725,572
Summer Jobs/Training	1,000,000	2,250,000	5,365,484	4,365,484
Legal Support	858,225	888,136	1,006,443	148,218
Miscellaneous	38,525	64,593	77,308	38,783
Total:	\$262,397,478	\$288,197,136	\$311,245,014	\$48,847,536

Note: The Fiscal 2006 and Fiscal 2007 budgets include the approved and proposed supplemental budgets from Fiscal 2005 and Fiscal 2006 surplus funds carried forward to the appropriate fiscal year. The Library is shown at 25% of total costs. Not included is the debt service for schools or child centered buildings.



Listed below is the Children's Budget for all funds including the City's contribution to the education, welfare and safety of children from Motor Vehicle funds, Federal and State Grant funds, and Special funds.

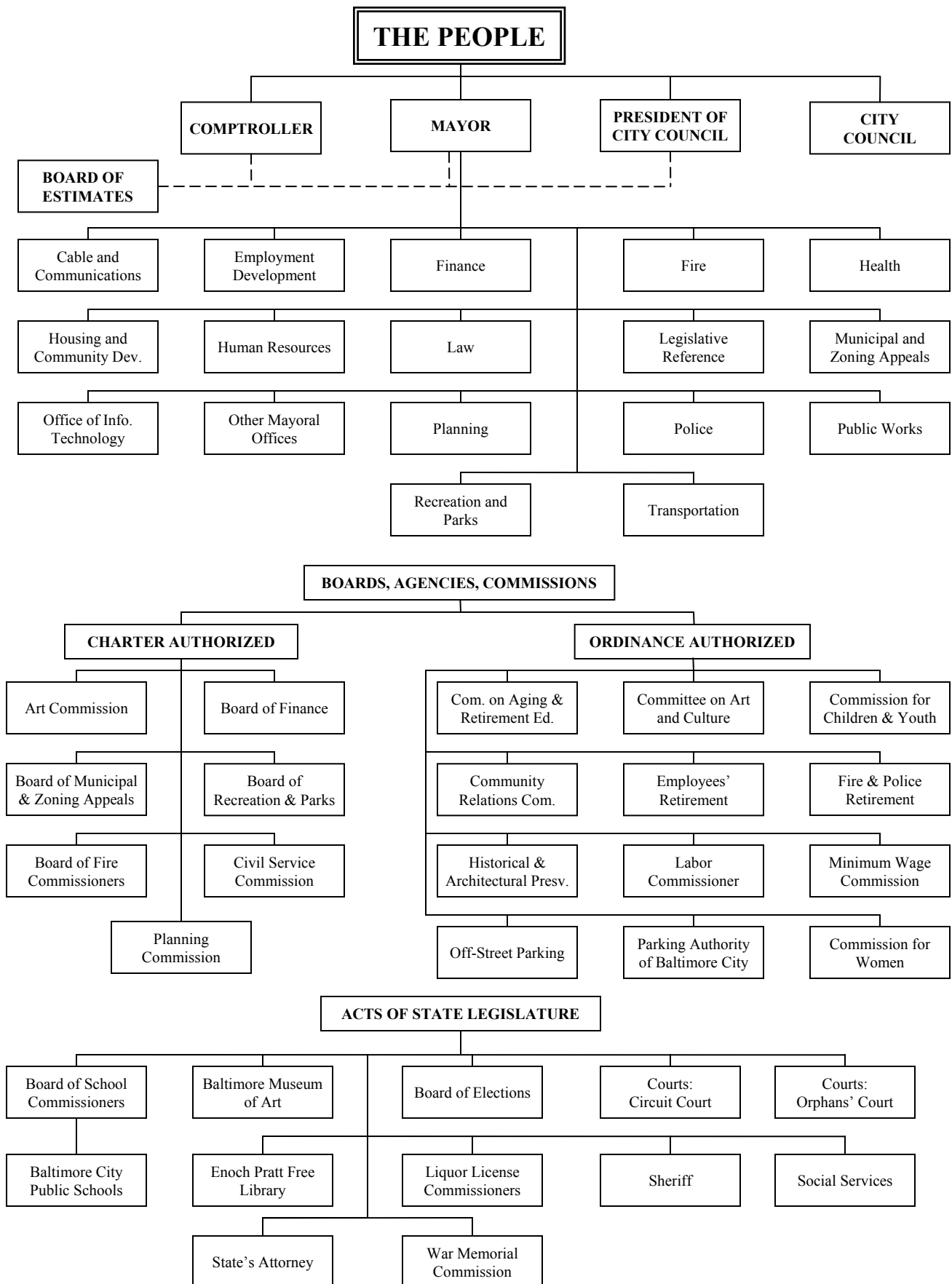
The Children's Budget – Total All Funds

Fund/Function	FY 05 Budget	FY 06 Adjusted Budget	FY 07 Adjusted Budget	FY 05 vs. FY 07
General Fund	\$262,397,478	\$288,197,136	\$311,245,014	\$48,847,536
MVR Fund				
School Transportation	3,654,000	3,654,000	3,654,000	0
Crossing Guards	4,477,000	4,561,000	4,800,000	323,000
Subtotal	8,131,000	8,215,000	8,454,000	323,000
Federal Funds				
Health	24,203,839	23,867,541	25,069,000	865,161
Head Start	28,521,993	28,701,359	28,927,230	405,237
Community Support	937,900	965,600	998,600	60,700
Child Care	1,554,407	1,459,952	868,532	(685,875)
Recreation	155,000	0	10,394	(144,606)
Legal Support	868,489	637,098	740,869	(127,620)
Great Program	340,000	340,000	340,000	0
After School Programs	0	300,000	299,224	299,224
Summer Jobs	9,789,151	3,337,778	2,824,750	(6,964,401)
Subtotal	66,370,779	59,609,328	60,078,599	(6,292,180)
State Funds				
Health	2,738,209	1,982,078	1,657,119	(1,081,090)
Head Start/Education	3,595,474	3,331,663	3,270,153	(325,321)
After School Programs	1,628,328	244,487	244,487	(1,383,841)
Summer Jobs	818,316	449,743	526,043	(292,273)
Recreation	620,688	466,585	626,994	6,306
Library	0	86,534	86,649	86,649
Subtotal	9,401,015	6,561,090	6,411,445	(2,989,570)
Special Funds				
Health	5,744,056	6,938,312	7,119,756	1,375,700
Library	346,515	51,455	57,136	(289,379)
Recreation	1,012,848	896,635	892,941	(119,907)
Subtotal	7,103,419	7,886,402	8,069,833	966,414
Total All Funds:	\$353,403,691	\$370,468,956	\$394,258,891	\$40,855,200

Fiscal 2007
Executive Summary

Introduction

MUNICIPAL ORGANIZATION CHART



The City of Baltimore's Budget Process

Operating Budget

City agencies send their anticipated operating budget needs to the Department of Finance.

The Department of Finance sends its recommended operating budget to the Board of Estimates.

Capital Budget

City agencies send their anticipated capital budget needs to the Planning Commission.

The Planning Commission sends its recommended capital budget to the Board of Estimates.

The Board of Estimates forwards the proposed capital budget to the Director of Finance and the Board of Finance.

The Director of Finance and the Board of Finance forward their recommended capital budget to the Board of Estimates.

March

The Board of Estimates holds hearings on the budget. Agency heads participate. The recommended budget is amended as necessary.

April

The Board of Estimates holds a "Taxpayers' Night" for final citizen input before it votes on the budget.

April

A majority vote of the Board of Estimates approves the total budget and sends it to the City Council.

May

The City Council holds hearings on the total budget. Citizens and agency heads attend.

May

The City Council holds a "Taxpayers' Night" for final citizen input before it votes on the budget.

June

The City Council votes on the budget and sends it to the Mayor.

June

May approve total budget.

Mayor

May disapprove some items and approve the rest.

July

The adopted budget is monitored through the City's system of expenditure controls.

You are Here.

EXECUTIVE SUMMARY

The Budget-Making Process

Budget Requests

While Baltimore's fiscal year covers the period July 1 through June 30, the budget making process for the next ensuing year begins during the current fiscal year. Agency heads are provided with budget instructions and guidance for developing agency requests including a proposed funding level and general directions regarding the inclusion of new programs or the elimination of existing programs. During the fall of the current fiscal year, operating budget requests are formally submitted to the Finance Department and capital budget requests are submitted to the Planning Commission.

Review of Operating Budget Requests

The Department of Finance reviews the operating budget requests submitted by City agencies and prepares recommendations to ensure conformity with Citywide goals identified by the Mayor. The department submits recommendations of the Board of Estimates for their review and development of recommendations to the City Council.

Review of Capital Budget Requests

The Planning Commission reviews the capital budget requests submitted by City agencies and makes recommendations to ensure conformity with the first year of the six-year Capital Improvement Program. Agency requests are submitted with Planning Commission recommendations to the Board of Estimates. The Board of Estimates forwards the proposed capital budget to the Director of Finance and Board of Finance. After review their recommendations are forwarded to the Board of Estimates for review and development of recommendations to the City Council.

Board of Estimates Approval of Operating and Capital Budgets

The Board of Estimates conducts formal hearings with the heads of City agencies in regard to operating and capital budget requests. The Board of Estimates prepares a proposed Ordinance of Estimates to be submitted to the City Council. A message from the Mayor, as a member of the Board of Estimates, explains the major emphasis and objectives of the City's budget for the next ensuing fiscal year.

City Council Approval of Operating and Capital Budgets

The City Council conducts public hearings on the Ordinance of Estimates and may reduce or eliminate budget items, but may not increase or add new items. The City Council votes to pass the ordinance either with reductions to appropriations or as submitted. It is then forwarded to the Mayor who may disapprove some items of appropriations while approving the rest, but he may not increase or add budget items.

Ordinance of Estimates

This document is the means by which the City's budget is given legal effect after approval by the Mayor and City Council.

Fiscal 2007
Executive Summary

Summary of Recommendations

FISCAL 2007

EXECUTIVE SUMMARY Recommended Budget Appropriation Levels

The total Fiscal 2007 appropriation plan proposed by the Board of Estimates for the City of Baltimore is \$2.4 billion. This is an increase of \$78.0 million or 3.4% above the Fiscal 2006 adopted budget.

The two components of the total appropriation plan are the operating budget plan and the capital budget plan. The operating plan is recommended at \$2.0 billion, which is an increase of \$114.0 million or 6.0%. The capital plan is recommended at \$381.3 million, which is a decrease of \$36.0 million or 8.6%.

Recommended Plan

<i>FISCAL 2007</i>	RECOMMENDED AMOUNT	CHANGE FROM FISCAL 2006	PERCENT CHANGE
OPERATING PLAN	\$2.016 billion	\$114.0 million	6.0%
CAPITAL PLAN	\$381.3 million	\$(36.0) million	(8.6)%
TOTAL PLAN	\$2.397 billion	\$78.0 million	3.4%

FISCAL 2007

RECOMMENDATIONS BY FUND

Board of Estimates Recommendations

	Fiscal 2006 Budget	Fiscal 2007 Budget	Dollar Change	Percent Change
Operating Funds				
Local and State-shared Funds				
General	\$1,102,796,000	\$1,189,923,000	\$87,127,000	7.9%
Motor Vehicle	169,124,000	180,027,000	10,903,000	6.4
Parking Management	11,304,000	12,368,000	1,064,000	9.4
Convention Center Bond	4,700,000	4,643,000	(57,000)	(1.2)
Total	1,287,924,000	1,386,961,000	99,037,000	7.7
Enterprise Funds				
Waste Water Utility	145,575,000	158,507,000	12,932,000	8.9
Water Utility	104,881,000	115,165,000	10,284,000	9.8
Parking Enterprise	27,321,000	25,272,000	(2,049,000)	(7.5)
Conduit Enterprise	7,199,000	7,073,000	(126,000)	(1.8)
Loan and Guarantee Enterprise	3,761,000	3,762,000	1,000	0.0
Total	288,737,000	309,779,000	21,042,000	7.3
Grant Funds				
Federal	218,753,919	213,043,168	(5,710,751)	(2.6)
State	62,446,424	63,468,026	1,021,602	1.6
Special	43,739,294	42,418,750	(1,320,544)	(3.0)
Total	324,939,637	318,929,944	(6,009,693)	(1.8)
Total Operating - All Funds	\$1,901,600,637	\$2,015,669,944	\$114,069,307	6.0%
Capital Funds				
Pay-As-You-Go				
General	\$3,460,000	\$14,000,000	\$10,540,000	304.6%
Motor Vehicle	66,228,000	73,440,000	7,212,000	10.9
Waste Water Utility	3,325,000	4,000,000	675,000	20.3
Water Utility	6,000,000	7,000,000	1,000,000	16.7
Total	79,013,000	98,440,000	19,427,000	24.6
Grants				
Federal	54,186,000	53,967,000	(219,000)	(0.4)
State	12,929,000	22,100,000	9,171,000	70.9
Total	67,115,000	76,067,000	8,952,000	13.3
Loans and Bonds				
Revenue Bonds	160,447,000	105,309,000	(55,138,000)	(34.4)
General Obligation Bonds	56,500,000	60,000,000	3,500,000	6.2
Total	216,947,000	165,309,000	(51,638,000)	(23.8)
Mayor and City Council Real Property	2,800,000	6,500,000	3,700,000	132.1
All Other	51,468,000	35,003,000	(16,465,000)	(32.0)
Total Capital - All Funds	\$417,343,000	\$381,319,000	(\$36,024,000)	(8.6)%

FISCAL 2007

RECOMMENDATIONS BY FUND

Board of Estimates Recommendations

	Fiscal 2006 Budget	Fiscal 2007 Budget	Dollar Change	Percent Change
Total Funds				
Local and State-shared Funds				
General	\$1,106,256,000	\$1,203,923,000	\$97,667,000	8.8%
Motor Vehicle	235,352,000	253,467,000	18,115,000	7.7
Parking Management	11,304,000	12,368,000	1,064,000	9.4
Convention Center Bond	4,700,000	4,643,000	(57,000)	(1.2)
Total	1,357,612,000	1,474,401,000	116,789,000	8.6
Enterprise Funds				
Waste Water Utility	148,900,000	162,507,000	13,607,000	9.1
Water Utility	110,881,000	122,165,000	11,284,000	10.2
Parking Enterprise	27,321,000	25,272,000	(2,049,000)	(7.5)
Conduit Enterprise	7,199,000	7,073,000	(126,000)	(1.8)
Loan and Guarantee Enterprise	3,761,000	3,762,000	1,000	0.0
Total	298,062,000	320,779,000	22,717,000	7.6
Grant Funds				
Federal	272,939,919	267,010,168	(5,929,751)	(2.2)
State	75,375,424	85,568,026	10,192,602	13.5
Special	43,739,294	42,418,750	(1,320,544)	(3.0)
Total	392,054,637	394,996,944	2,942,307	0.8
Loans and Bonds				
Revenue Bonds	160,447,000	105,309,000	(55,138,000)	(34.4)
General Obligation Bonds	56,500,000	60,000,000	3,500,000	6.2
Total	216,947,000	165,309,000	(51,638,000)	(23.8)
Mayor and City Council Real Property	2,800,000	6,500,000	3,700,000	132.1
All Other	51,468,000	35,003,000	(16,465,000)	(32.0)
Total - All Funds	\$2,318,943,637	\$2,396,988,944	\$78,045,307	3.4%

FISCAL 2007

OPERATING AND CAPITAL BUDGET FUND DISTRIBUTION

Board of Estimates Recommendations

	Operating Budget	Capital Budget	Total
Funds			
General	\$1,189,923,000	\$14,000,000	\$1,203,923,000
Motor Vehicle	180,027,000	73,440,000	253,467,000
Parking Management	12,368,000	0	12,368,000
Convention Center Bond	4,643,000	0	4,643,000
Water and Waste Water Utilities	273,672,000	11,000,000	284,672,000
Parking Enterprise	25,272,000	0	25,272,000
Conduit Enterprise	7,073,000	0	7,073,000
Loan and Guarantee Enterprise	3,762,000	0	3,762,000
Federal Grants	213,043,168	53,967,000	267,010,168
State Grants	63,468,026	22,100,000	85,568,026
General Obligation Bonds	0	60,000,000	60,000,000
Mayor and City Council Real Property	0	6,500,000	6,500,000
Revenue Bonds	0	105,309,000	105,309,000
Counties	0	28,633,000	28,633,000
Special	42,418,750	0	42,418,750
Other	0	6,370,000	6,370,000
Total - All Funds	\$2,015,669,944	\$381,319,000	\$2,396,988,944

Fiscal 2007
Executive Summary

Revenue

EXECUTIVE SUMMARY

Economic Outlook

Prospects: Effective Use of Management tools to support Physical and Human Resource Development – Baltimore has a long history as a model for physical redevelopment projects. Since the 1960s Baltimore has been known internationally for innovative and successful physical redevelopment efforts. Beginning with Charles Center and the Inner Harbor waterfront, and including facilities such as the National Aquarium and the Camden Yards baseball park, the City has been a model, drawing visitors from around the world to examine successful physical development. Now physical redevelopment expands well beyond the Inner Harbor and the historic City center. Record investment in key projects includes the development of major bio-medical engineering parks on both the east and west side of downtown and massive redevelopment of brownfield abandoned industrial sites in all quarters of the City.

But now Baltimore presents a new model to the world – a model of how to manage limited resources and make an old urban center attractive as a place to invest and live by making sure that basic city services are delivered effectively to support the development of human resources. The key task before City public policymakers and the key challenge which the current Administration has met, is how best to continue to support growth and re-development within a landlocked area of 87 square miles.

CitiStat has been the primary tool used in Baltimore to reduce costs and target limited resources to support human and physical resource development. Now, visitors from around the world come to see how good management creates accountability and a framework for policy and operating decisions to best utilize limited resources to enhance development opportunities. This is essential, because the City's land area is fixed and limited. It is necessary because the basic economic and demographic facts make Baltimore one of the most fiscally challenged cities in the nation. The CitiStat management tool is critical to basic economics and the improvement of the lives of all residents. CitiStat's management accomplishments are numerous. For example, operational savings, revenue enhancements and improvement in the quality of services and will continue to be critical to sustain the economic improvement of the City.

Fundamental Economics: The People – Economics is best understood not as obscure formulas, or leading, lagging, coincident indicators, or dependent, independent, conjectural or external variables. It is about people. In America people vote, make economic decisions, with their feet. The people decide whether you have a declining, stable or expanding economy. People tell you with their simple actions what is important about economics. For fifty years people left the City. Beginning in 1950, when the City's population peaked near 1.0 million people, until 2000 people moved out of the City at a rate of nearly 500 per month. This exodus peaked in the 1970s with people leaving at the rate of just shy of 1,000 per month. The exodus in the 1990s was just a little over 700 monthly.

Turning Points: The Market at Work – That has changed. Based on the last official Census estimate the rate of population loss has declined from 1990s 707 monthly rate to 93 persons a month from July 2001 to July 2004. Baltimore City has already joined a small group of cities

that have stemmed population loss significantly. Based on the pattern of Census adjustments to City population estimates the Finance Department believes it is possible, if the July 2005 Census estimate is successfully appealed, to see a remarkable result. Baltimore is poised and may be about to join an even smaller group, an elite group, of old, historic central cities that have reversed population decline and are growing once again. The City has become a viable and often preferred choice for living for an increasing number of people locating to the Maryland-Virginia-District of Columbia area.

Because Baltimore is landlocked, policymakers must focus their efforts on the continuation of the CitiStat management effort, the marshalling of all resources, and the preservation of all current revenue streams to continue the development of the City's human and physical capital. This is common economic sense. It is required because of the failure of State and national policies to effectively deal with the disinvestment in America's historic urban centers and the growing ring of poverty in the nation's inner suburbs surrounding core central cities.

Housing People is Fundamental – The primary indicator used in appealing Census population estimates is housing data. Housing data is one of the most impressive pieces of evidence indicative of the up tick in confidence people have in the City. According to the Baltimore Metropolitan Council building permit data, the City led the six counties in the region between calendar 2004 and 2005 in the rate of growth in new residential construction with a 34.2% increase in permits. The City and Harford County were tied for the lead in growth of single family building permit increase between 2004 and 2005, with increases of 45.3% and 45.7% respectively.

City records indicate that since 2001 nearly 6,000 new residential units have been constructed in the City. This includes rental and single family units. The number does not begin to capture the number of housing units that have been rehabbed throughout the City. Currently there are over 4,000 residential units under construction. This represents a remarkable turnaround. Much of the renewed interest in the City, and central cities elsewhere reflect the workings of the many factors that make national and regional housing markets function.

Prudent Management Essential for Sound Economics – But there can be no doubt that the interest in Baltimore reflects the special accomplishments of the concerted efforts of the widely acclaimed CitiStat management program which has achieved international recognition, the highest awards that professional and academic institutions offer and is being implemented in jurisdictions throughout the world. But most important, its focus on delivering services to people, supporting the development of human capital, has been essential to support private re-investment in the City.

Economic Outlook: General Conditions – In the near term, the next sixteen months, the nation, State and City are expected to benefit from continued moderate economic growth, with no material slowdown anticipated. Prior year concerns over the relationships between short and long term interest rates have lessened. This is due to the emerging understanding that the United States (U. S.) has unhealthy economic relationships with its trading partners, and its energy suppliers. They are forced to lend us money and prop up ongoing trade relationships until they develop stronger domestic markets or otherwise undergo dramatic internal changes.

The City must continue to act to shore up its financial reserves, invest in one-time capital and operating system improvements, and avoid using one-time revenues to substantially expand current operating budget obligations. This is necessary in order to weather the national economic slowdown that is possible because of the economic factors that we can not ignore: (1) the federal budget deficit, (2) the foreign trade deficit, and (3) burgeoning consumer debt. All these national debt measures are at record levels. Any one of these debt factors could drag the nation into a recession if a system shock materializes. Such shocks might be more upward spikes in energy costs, unreasonable interest rate hikes, a slowdown of foreign investment in U.S. debt, a deteriorating national security situation or expanding foreign conflicts. Of particular concern is real estate asset price appreciation. Popular media had identified a “housing bubble.”

This forecast presumes no such shocks to the system during the budget period.

Current Situation: Positive Local News – The City enters Fiscal 2007 with the largest General Fund surplus in memory. Like the State, and other Maryland subdivisions, the City has benefited from current economic conditions. Policymakers are addressing how best to use a net surplus projected at mid-year from Fiscal 2006 operations of about \$61.0 million.

The American economy continues to be a good performer, as measured by traditional indicators such as Gross Domestic Product (GDP). The nation’s GDP grew about 3.1% in calendar 2005, and economists’ forecasts for GDP are in the 3.0% to 4.0% range in calendar 2006 with possible slowing in calendar 2007. The GDP is not as strong as in burgeoning Asian countries like India, where the GDP grew at a 7.6% rate, but is stronger than the European Community where GDP growth was a modest 1.7%. The most recent data available for the Maryland Gross State Product (GSP) shows that it grew 4.8% in 2004 exceeding the national average of 4.3%. That growth exceeded neighboring New Jersey, West Virginia and Pennsylvania but lagged Delaware, the District of Columbia and Virginia. The latest available data from Standard and Poor’s - DRI shows that Baltimore-Towson Metropolitan Product (GMP) for 2004 grew at the national metropolitan area average rate of 6.8%. This reflects the fact that growth is concentrated in the nation’s metropolitan areas and that the Baltimore area is doing well. Solid growth in Baltimore outpaced Philadelphia to the north where GMP grew 5.6% but lagged the growth in the Washington Metro area which increased by 9.2%.

No recession is in sight in the near term. However, there are reasons to be cautious that require prudence in budget decision making.

Underlying Concerns – Some might argue that the economy is operating extraordinarily well, claiming success in dealing with the shocks of the Hurricane Katrina disaster and the related energy supply interruption. They would shrug off the fact that the U.S. is paying for both sides of a war in the Middle East.

Others would argue that the displacements of Hurricane Katrina and the rebuilding of the Gulf Coast region have barely been addressed. Overlooked is the fact that local governments and private businesses around the nation, like Baltimore, moved in to provide assistance to victims of Katrina, backfilling where federal agencies failed to perform. They would also point out that the U.S. energy dependency problem and the debt problems are not being addressed. A basic question must be asked about performance. Does our bag of economic tools measure the right thing? Are these measures meaningful in terms of reflecting improvement in the quality of life, and the security and comfort of all Americans? What is the quality of employment? Is a living

wage provided along with adequate health benefits and a reasonably secure retirement? Is compensation equitable and the wealth of a growing economy appropriately shared by households throughout the income spectrum?

Some of the answers are discouraging. The U.S. spends 16.0% of its GDP on health care while 30.0% of the nation has no health insurance. Other developed nations generally spend less than 10.0% while providing broader health coverage. A growing number of private employers are reducing or eliminating retirement programs. The number of people living in poverty is growing. Wealth growth is concentrated at higher income levels. Some researchers identify a shrinking middle class. Other data points to “baby-boomer echo” generation effects as baby boomers find themselves able and wanting to work longer or forced to work longer.

This discussion has emphasized in the past that measures being used to gauge the performance of the economy may not be doing the job. In the early 1990s Wal-Mart redefined the meaning of economic indicators regarding inventory by re-shaping the way the supply chain works. In the late 1990s Alan Greenspan struggled with the problem of the failure of existing tools used to measure productivity. There are convincing arguments that the world of foreign trade relationships and business investment patterns comprises the main ingredient of change which is not properly understood or measured.

It is the rate of change that is the most important change. Our ability to measure things tends to lag the changes in the way business is done, people behave and how the economy performs. It is the identification of the changes that is the most important skill. The ability of public policymakers to draw upon these skills to make appropriate public policy is the most critical action that will affect our future.

The “Elephants in the Corner” – Many economists are concerned that the major problems faced by the economy are not being addressed – the “elephants in the corner” ignored by everyone in the room. The consumer is supporting a growing share of the GDP. Consumers who now have a record \$2.2 trillion in debt support over 70.0% of the GDP. The personal savings rate was in a negative position in 2005 for the first time since the Great Depression. The federal budget deficit is a record \$8.4 trillion. The long-term viability of major federal spending programs such as Medicare and Social Security are not being addressed. The overall share of government spending as a proportion of GDP has declined over the last three decades. State and local capital borrowing for new investment declined in Fiscal 2005 while refinancing grew to take advantage of low interest rates. Businesses likewise are not fully investing the cash reserves that have built up in recent years. Instead this past year has witnessed record utilization of cash to repurchase stock. Some observers speculate this may be an effort to shore up equity prices. In addition, businesses are investing substantial amounts in foreign based operations. The foreign trade deficit share of the GDP, last positive in 1971, is now a negative 5.2%. The trade deficit grew a record \$726.0 billion in 2005, and monthly deficit reports continue to set records.

Emerging Evidence of the Elephants – One of the immediate indicators in the 2007 City budget that all is not well with this debt driven economy is the fact that the City is allocating \$11.8 million in General Fund spending to backfill gaps created by cutbacks in federal domestic spending. Details are presented in the Operating Budget Plan discussion of critical public safety, housing and community development and job training costs assumed by the City.

A second major negative is that budgeted energy costs are being driven up \$9.6 million due to the demand from growing economies abroad and the effect of deregulating the utility industry. Thirdly, other budget costs are being driven up as supply costs increase due to foreign demand. For instance, the American roofing industry forecasts that China, the world's largest roofer, will annually roof over an area 10.5 times greater than the land area of Baltimore or 2.6 times greater than the land area of New York City.

In order to sustain investor interest in American debt, curb perceived and real inflationary threats and tame the expansion of unreasonable real estate asset valuations, the Federal Reserve has increased and will likely continue to increase interest rates.

This has contributed to the fourth major indicator of a change in course that affects the upcoming budget. Economists and widely published accounts in the media report that the housing market has reached its zenith. Given that so much of Baltimore's revenue growth over the past few years was driven by real estate based revenues, the City must proceed with caution.

The Task Ahead – In view of the reality of the concerns outlined in this discussion, City policy-makers must not squander one-time windfall resources. Unsustainable additions to baseline operating expenditures must be avoided and, where absolutely necessary, minimized as is the case with certain federal program cutbacks. New debt service and Pay As You Go (PAYGO) requirements for capital infrastructure improvements must be funded. Obligations to human capital development – the City's children – must be made. Reasoned and limited tax reduction is only appropriate if commensurate action is taken to fund mandated accounting requirements for employee benefits and other mandated requirements for employee retirement obligations and the needs mentioned above. Otherwise, the fiscal integrity of the City is undermined.

The focus of policymakers must remain on continuing the effort to provide the basic services of government, in the most effective manner possible, building upon the proven successes of the CitiStat management tool and the other management initiatives undertaken by the current administration. The City must continue to maximize its investment in its physical and human infrastructure and prepare to address future funding requirements.

FISCAL 2007

EXECUTIVE SUMMARY Revenue Forecast – Major Revenues

GENERAL FUND

	Fiscal 2005 Actual	Fiscal 2006 Amended Budget	Fiscal 2007 Estimated	Dollar Change	Percent Change
Revenue Category					
Taxes - Local	\$904,091,089	\$903,408,000	\$993,741,000	\$90,333,000	10.0%
Licenses and Permits	28,141,712	26,585,000	30,396,000	3,811,000	14.3%
Fines and Forfeits	3,574,768	2,295,000	2,728,000	433,000	18.9%
Use of Money and Property	23,459,727	21,374,000	25,489,000	4,115,000	19.3%
Federal Grants	149,635	75,000	119,000	44,000	58.7%
State Grants	91,085,396	90,652,000	97,982,000	7,330,000	8.1%
Private Grants	4,388,688	75,000	96,000	21,000	28.0%
Charges - Current Services	35,266,810	38,864,000	38,981,000	117,000	0.3%
Other	35,850,918	22,928,000	14,391,000	(8,537,000)	(37.2)%
Total General Fund Revenue	\$1,126,008,743	\$1,106,256,000	\$1,203,923,000	\$97,667,000	8.8%

Funding sources for the General Fund are anticipated to total \$1.204 billion, an increase of \$97.7 million or 8.8% above the Fiscal 2006 adopted budget of \$1.106 billion.

Diversification of the City's local tax revenues, continued economic growth, strong growth in the real property tax base and other factors allow policymakers to consider a property tax rate reduction. This forecast includes the second installment of a proposed five-year or ten cent property tax rate reduction plan (annual 2 cent cut over five years). The Fiscal 2007 saving for taxpayers will be about \$11.1 million. Cumulative taxpayer savings including the property tax reduction for Fiscal 2006 is about \$15.9 million.

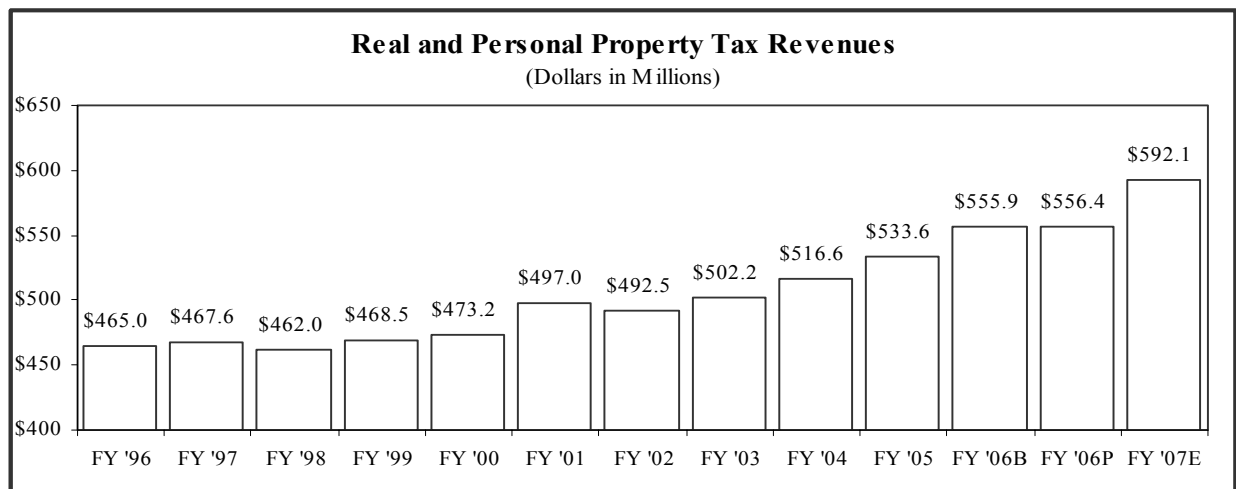
The principal factors resulting in the forecasted revenue increase include the following. First, real property value increases and new construction, reflecting record real estate base growth, contribute to an estimated 6.5% increase in property taxes. Second, a continued active real estate sales market is anticipated to support an increase in recordation and transfer tax receipts of \$31.5 million or 47.2%. Third, an increase of \$23.2 million in income tax receipts is attributed to positive employment trends, continued wage growth, growth in capital gains and possibly changes in the profile of income tax filers due in part to the boom in residential construction. The fourth major factor is an increase in State Aid of \$7.3 million due almost entirely to an increase in the Income Tax Disparity grant.

In Fiscal 2005 The Mayor and City Council took action to broaden the energy tax base (electricity, natural gas, fuel oil, LPG and steam) and broaden the telecommunication tax to include all users and wireless phone service. A diversified revenue stream stands greater

probability of capturing the City's growth potential resulting from the increased investment in the City and, at the same time, help minimize negative factors requiring budget cuts.

PROPERTY TAXES – The Fiscal 2007 budget proposes a real property tax rate reduction for the second year. This will reduce two cents from \$2.308 per \$100 of assessed value lowering it to \$2.288 per \$100 of assessed value, for a cumulative two year tax rate reduction of four cents or 1.7%. State law requires that the personal property tax rate be set at two and one-half times the real property tax rate. Accordingly, the proposed personal property tax rate would be reduced from \$5.77 per \$100 of assessed value to \$5.72 per \$100 of assessed value. The State Department of Assessments and Taxation (SDAT) estimates the value of all taxable property and issues new assessments for about one-third of the properties each year. All personal property is assessed annually with valuations established by the State based upon returns filed by the individual businesses.

The Fiscal 2007 current year property tax revenues including the 4.0% assessment growth cap tax credit are forecast to increase 6.5% to \$592.1 million or \$36.2 million above Fiscal 2006 budget of \$555.9 million. The increase is due to strong assessment value increases and record levels of new construction activity.



Real Property

The State reassessed Group 3 for Fiscal 2007. Group 3 includes the City's southwest area, south of Franklinton Road over to Pennsylvania Avenue. Skirting around downtown it includes the Little Italy, Fells Point and Canton neighborhoods. It then goes south to include all of South Baltimore. It includes all the waterfront neighborhoods where the real estate market has been the strongest.

Statewide Group 3 average assessments increased on an annual basis 20.1%, surpassing the Fiscal 2006 annual increase of 15.5%. SDAT reports that this is the largest value increase since the beginning of triennial reassessments in 1980. The City also experienced record average assessment growth of 15.2% on an annual basis more than double the Fiscal 2006 average assessment growth of 7.2%.

Estimated Fiscal 2007 real property tax revenues, after the benefits of the 4.0% assessment growth cap tax credit are realized by homeowners, are anticipated to increase 8.1% from \$456.1

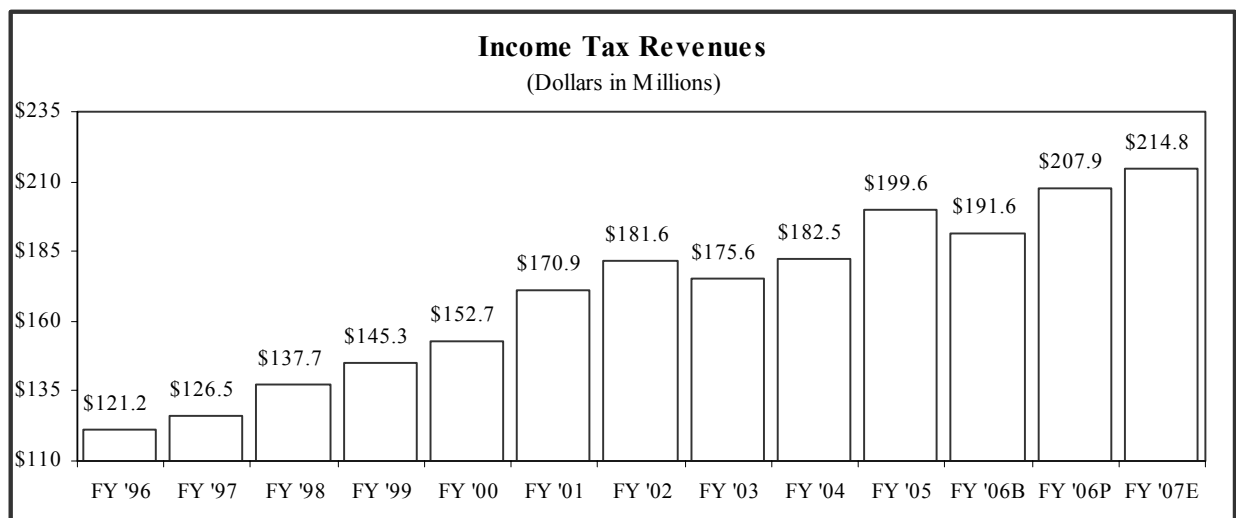
million to \$492.9 million in Fiscal 2007. The increase is a result of record assessment increases, increased levels of new construction and SDAT's reclassification of certain telecommunication personal property as real property.

Owner occupied residential properties are protected from the impact of record assessment increase by the Mayor and City Council decision to maintain the 4.0% assessment growth cap. This tax credit provided owner occupied residential properties protects the taxpayer from any assessment increase in excess of 4.0% over the prior year. Over 80,000 homeowners are estimated to receive tax relief totaling about \$39.0 million in Fiscal 2007. This is a record 51.2% increase in tax relief, \$13.2 million, compared to the Fiscal 2006 tax expenditure cost of \$25.8 million.

Business and Public Utility Personal Property

Total current year business and public utility personal property taxes are estimated to be \$99.4 million, a slight decline of 0.5%, from \$99.8 million in Fiscal 2006. Competition between cable and telephone companies for high speed internet subscribers was anticipated to increase capital expenditures and therefore increase the amount of plant and equipment subject to personal property taxation. SDAT has informed local governments that the likelihood of increased personal property tax revenue as a result of competition for broadband subscribers is not going to materialize until perhaps Fiscal 2008. In addition, SDAT reclassified \$26.6 million of telecommunication personal property taxable base to the real property taxable base. Also affecting personal property revenue is consolidation and reorganization within the utility industries (energy, transportation, and telecommunications). This acts to suppress growth as merged companies consolidate operations and take facilities and equipment out of service to achieve savings.

INCOME TAXES – The City's income tax rate for Fiscal 2007 remains unchanged at 3.05%. Local income taxes are anticipated to yield \$214.8 million or 12.1% above Fiscal 2006 budget of \$191.6 million. The forecasted increase arises principally from the following factors: growth in basic wages and earnings and the total number of taxable returns, strong growth in capital gains due to real estate market, a probable increase in the number of taxable returns that have exhausted carry forward losses from the calendar 2000 stock market collapse now showing gains, and possible change in the demographics of resident taxpayers.

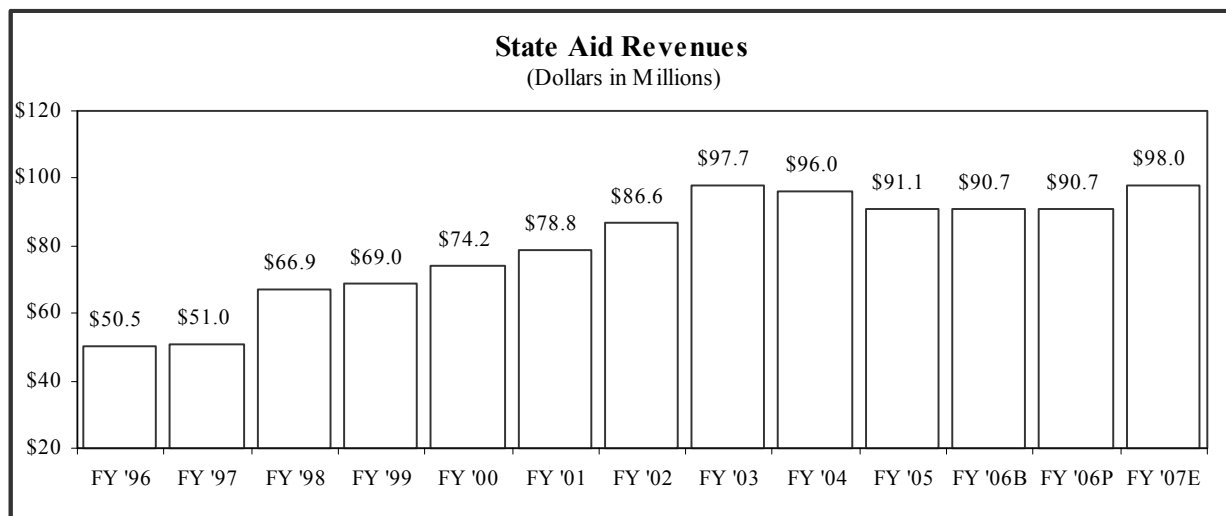


First, wage growth in the most recent data from the State Department of Labor, Licensing and Regulation show that average weekly wages for jobs located in the City grew by 3.6%. In addition, tax year 2004 saw a slight increase of 0.8% in the number of taxable returns and total returns which may reflect an increase in employment. The last period there was an increase in taxable returns was from tax years 1998 to 2000, the three year stretch at the end of the 1990s economic boom period.

Second, a rebound in capital gains reflects the real estate market boom and a recovery in gains realized from equities. The real estate gains share of total gains is estimated to increase eight-fold from tax year 2001 to a peak in tax year 2006. This represents an increase from a modest 8.4% share of total capital gains in 2001 to an estimate 30.8% share in 2006. A third factor related to growth in capital gains is that forecasters commonly believe that the effects of the tremendous losses sustained in the March 2000 collapse of the stock market resulted in large carry forward losses. It is believed that much of the carry forward losses have now been fully utilized. This in turns contributes to capital gains.

Fourth, Baltimore is experiencing some important changes in demographics and housing which it is believed affect positively trends in income tax receipts. In the most recently completed tax year (tax year 2004) the number of high income taxpayers in the City and the State grew at similar rates, 16.8% and 17.5% respectively. More importantly, the tax payment per high income return grew 30.7% in the City while the Statewide change was 24.9%. The growth and success of Baltimore's homegrown start-up businesses and the relocation of higher income taxpayers to new residences in the City may be contributing to this increase.

STATE AID – State Aid budgeted in the General Fund is anticipated to increase \$7.3 million from \$90.7 million in Fiscal 2006 to \$98.0 million in Fiscal 2007, an increase of 8.0%. This increase is made up almost entirely by an upward spike in the Income Tax Disparity Grant. This aid program as approved in the State budget will be \$76.0 million or \$6.3 million above the Fiscal 2006 grant of \$69.7 million. The aid is based on a formula in State law designed to assure that all subdivisions receive per capita income tax receipts equivalent to 75.0% of the Statewide average per capita local income tax yield. The calculation is based on tax receipts for the most recent tax year filings. The Fiscal 2007 grant is based on Calendar 2004 tax returns.

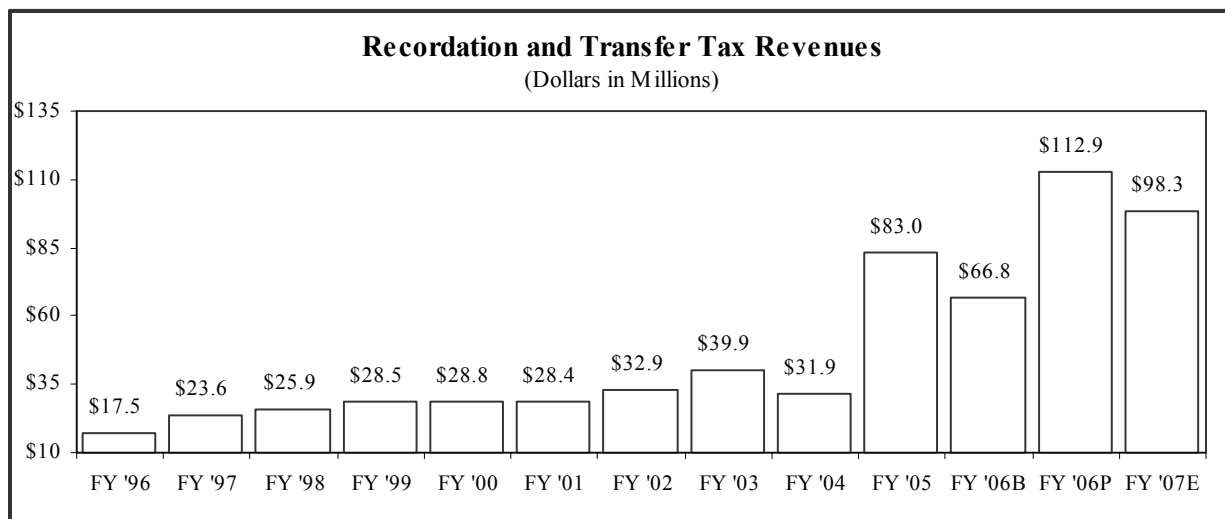


In the past, the City has supported State legislation to update and improve the benefits of this important program for all poorer counties. State legislation should be enacted to provide a minimum grant so that poor subdivisions do not experience the random reduction of State Aid due to irrational events such as a stock market bubble or corrections to real estate markets.

Changes in aid for Library and Health grants comprise the major elements of the balance of the increased in State aid. The grant for Library Services is budgeted to increase from \$5.4 million to \$6.1 million. This is due to State law changes increasing the per capita element of the formula to \$13.00 per capita. The grant for Local Health Operations is budgeted to increase from \$11.8 million to \$12.1 million.

RECORDATION AND TRANSFER TAX – The City’s revenue from recordation and transfer taxes is expected to total \$98.3 million for Fiscal 2007, an increase of \$31.5 million or 47.2% compared to the Fiscal 2006 budget estimate. The City has benefited from the increased nationwide interest in investing in real estate that occurred after the March 2000 stock market collapse. Real estate became the favored investment. This was supported by interest rates that reached the lowest levels in the last four decades. Support given the market by historically low interest rates was fueled by new financing forms including exotic financing arrangements such as those involving payment of interest only.

The City has historically been a low cost option for home shoppers in the metropolitan area. The recent real estate boom has made the City an even more attractive low cost option for purchasers, particularly from the Washington area where price escalation has been among the highest in the nation. In addition the City, and in particular its waterfront properties, have become desirable low cost alternatives for purchasers from areas well outside the region – Philadelphia, New York and other areas. This is due to the nationwide recognition of the development opportunities and improved investment climate in the City.



However, expert opinion, popular media reports and market data indicate that the real estate market has reached its peak. Responsible forecasters are not predicting a collapse in the real estate market like the March 2000 dot-com driven stock market collapse. Instead forecasters are calling for a slowdown and reduction in receipts. Some jurisdictions are anticipating reductions in the 15.0% to 20.0% range, others less than 10.0%. The local data (MRIS) shows a market turning point in the early fall of calendar 2005.

First, beginning in October in the region the number of units sold began to decline compared to the same month in the prior year. In the City units sold compared to the prior year began to decline in November. Units sold in February 2006 declined 20.5% compared to February 2005. Second, the inventory of listings in both the City and region, comparing February 2006 and February 2005, has doubled. The selling price as a percent of the asking price peaked in the region in May 2005 and in the City in June of 2005.

Offsetting these negatives in part are two factors. First, price appreciation, while moderating has not yet turned negative as is the case with the other indicators. The data points to a decline in the price appreciation in the region beginning in October 2005. In the City a slowdown in price appreciation is evident only anecdotally, but not yet in the market statistics. This reflects a second positive factor for the City. The City's historic role as the low cost alternative may shore up the market prices.

Finally, expert opinion as represented at the high end of the real estate industry indicates that many "smart money" managers moved away from the real estate investment table in the summer of 2005. In the middle of the industry, home builder profits and forecasts have turned negative. At the other end of the industry spectrum, the bottom end of the real estate industry financing, construction and sales ladder, the number of individuals participating in the local industry real estate sales person training programs has declined substantially.

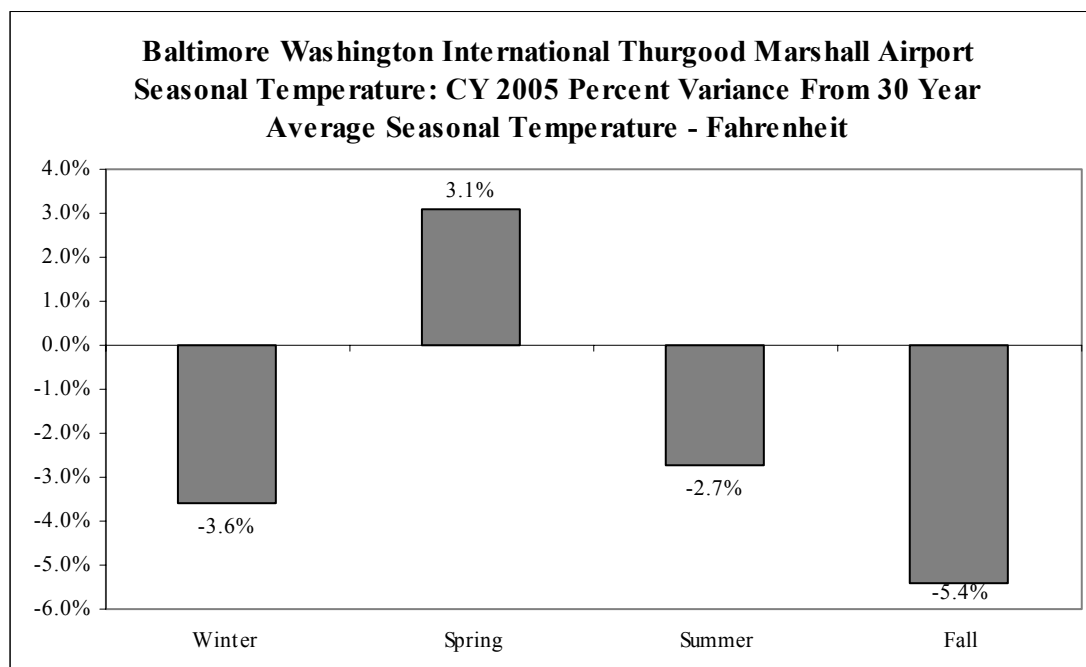
ENERGY TAXES (natural gas, electricity, steam, fuel oil and LPG)

For Fiscal 2007 energy tax on natural gas, electricity, steam, fuel oil and liquid petroleum gas (LPG) are anticipated to decrease \$2.0 million or 6.3% from \$31.7 million to \$29.7 million. The decrease is primarily due to the manufacturing sector leaving the tax base as prescribed by Baltimore City Code Article 28, Section 25. The loss of manufacturing revenue is partially offset by annual Washington Baltimore Consumer Price Index (CPI) energy rate adjustment. The energy tax rates are annually adjusted by the November to November change in CPI as reported by the United State Department of Labor. The CPI adjustment for Fiscal 2007 is 3.7%. Energy tax receipts have more than doubled as a result of action taken to broaden the tax base. Receipts now comprise about 2.5% of the General Fund revenue. This represents an important positive step in the City's efforts to diversify its tax base.

Baltimore City energy consumers are protected from increases in tax liability due to Baltimore Gas and Electric energy rate increases. The energy price cap will be removed from electricity as a result of deregulating Maryland's energy market. Residential electric energy prices are estimated to increase 72.0%. Fortunately the structure of the City's energy tax protects energy users from the ravages of price increases. The foresight of the Mayor and City Council has insulated City users against spiking energy tax bills through a unit based energy tax structure. This means the tax is based on the number of units of energy consumed not on the price of electricity or natural gas. Baltimore residents are in control of their energy tax bills to the extent they can manage how much energy they consume. Energy prices do not and will not affect energy tax payments. Changes in tax yield are due to changes in consumption patterns and changes in the Washington-Baltimore Consumer Price Index (CPI). The annual change in the CPI is used under the law to adjust the tax rate. This protects energy consumers from the highly volatile gyrations in costs in the energy markets that would result if the City had a traditional sales type tax, rather than the unit based, CPI capped tax structure.

Developing an energy tax revenue estimate requires examination of at least the following factors: consumption trends in the different energy user groups, analysis of prior years to determine appropriate projection base, analysis of relationship between consumption and weather patterns and analysis of CPI trends. Each user group shows evidence of a unique trend. The strongest growth in units of energy consumed has been in the non-profit sector and the weakest sector has been manufacturing.

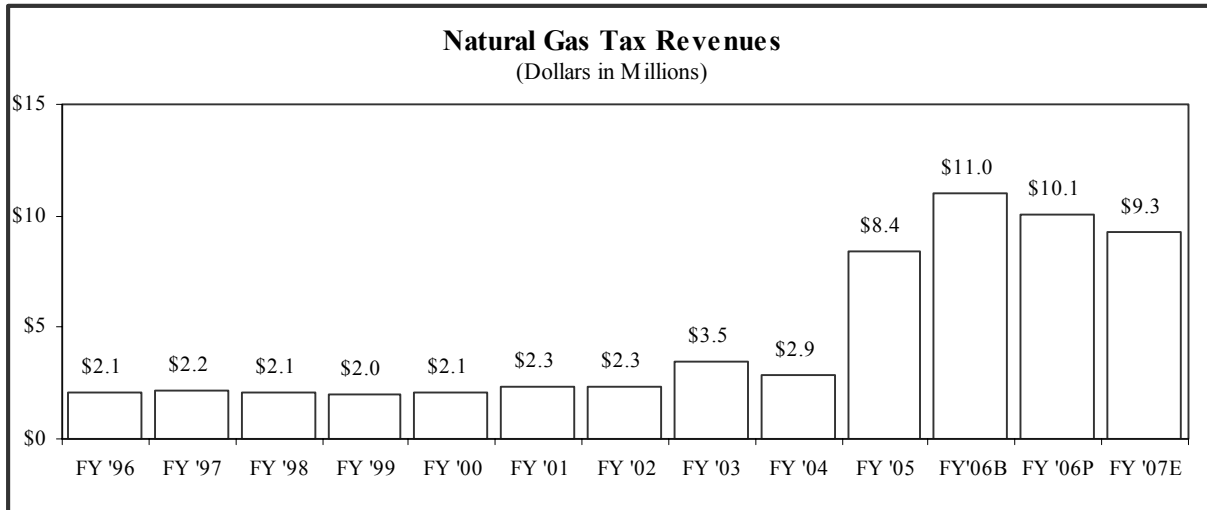
Estimating energy tax revenues ends up similar to forecasting the weather looking forward 18 to 24 months. The graph below illustrates the seasonal temperature variability at the Baltimore Washington International Thurgood Marshall Airport (BWI). Year to year fluctuation in average temperature will have a significant affect on the energy revenue estimates.



The annual CPI energy rate adjustment is the second variable in the energy tax revenue estimate. However, because of the year-to-year variability in weather related energy consumption, and how each user group is affected, the CPI change alone can never explain all of the variance in revenues between years.

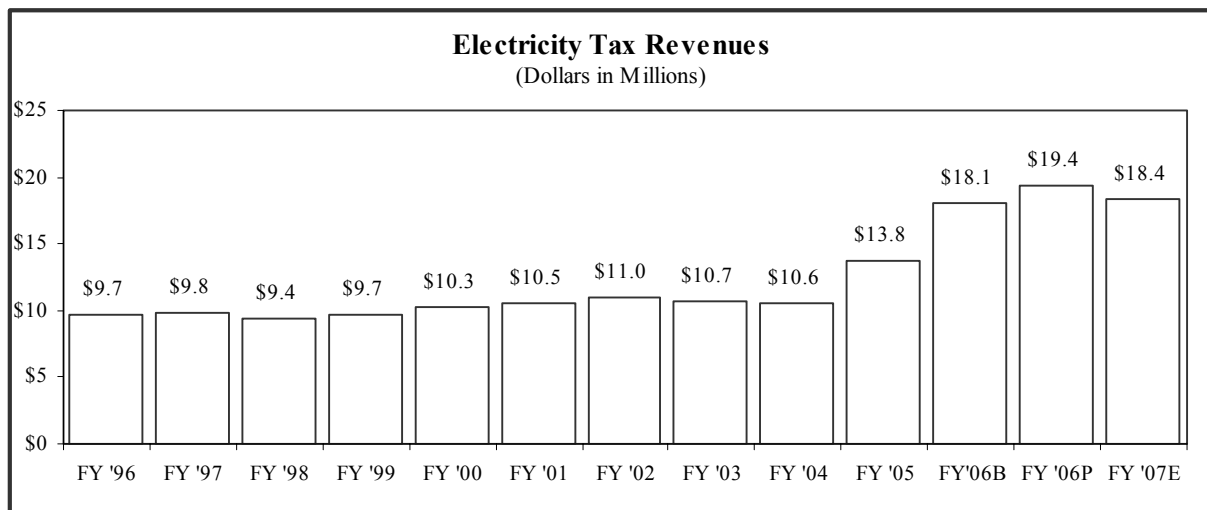
The final major variable in energy tax revenue estimate is the long-term consumption trend. Each user group exhibits a unique long-term trend. Manufacturing natural gas consumption, for example, from calendar year 2001 through calendar year 2005 declined about 1.9% annually. On the other hand, over the period from calendar year 1999 through calendar year 2005 commercial electricity consumption increased about 2.1% annually.

Natural Gas



Fiscal 2007 natural gas revenue is estimated to decline \$1.7 million or 15.5% below Fiscal 2006 budget. Fiscal 2007 revenue, estimated to be \$9.3 million decreases due primarily to the loss of the manufacturing user group. The Washington-Baltimore Consumer Price Index (CPI) adjustment of 3.7% will not offset the loss of the manufacturing user group. For Fiscal 2006, natural gas receipts are anticipated to under perform the budget expectation substantially yielding a projected \$10.1 million compared to a budget estimate of \$11.0 million, a shortfall of \$900,000.

Electricity



Fiscal 2007 electricity revenue is estimated at \$18.4 million or \$358,000 above Fiscal 2006 budget. Manufacturing is a substantially smaller portion of the electricity tax base with the elimination of the manufacturing user group. The loss of manufacturing is offset in part by the CPI rate increase and long term consumption growth trends in commercial, residential and non-profit user groups. For Fiscal 2006, electricity receipts are anticipated to out perform the budget expectation yielding a projected \$19.4 million compared to a budget estimate of \$18.1 million.

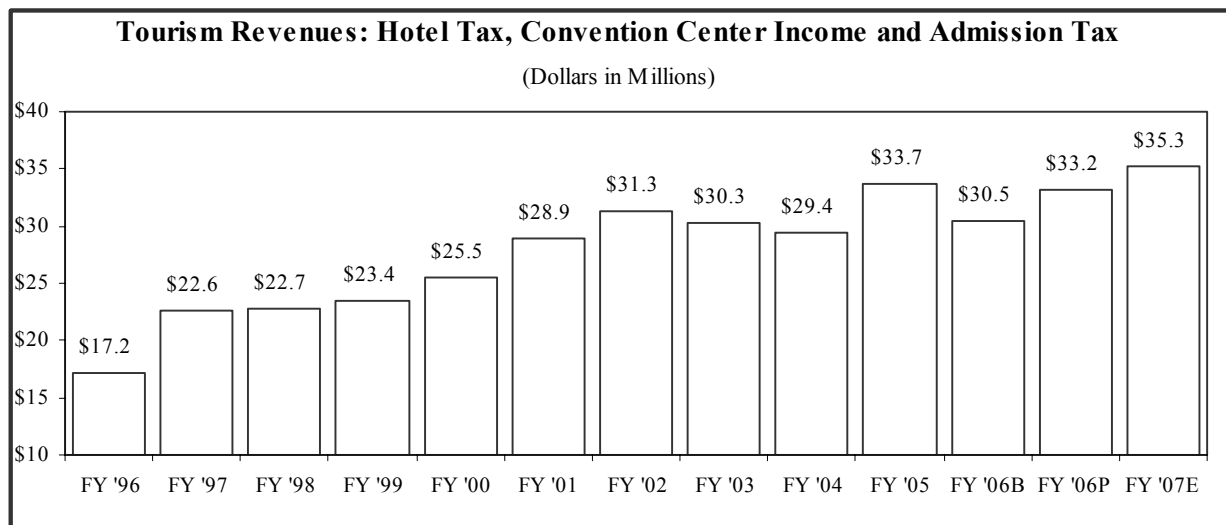
Steam, Fuel Oil and Liquid Petroleum Gas (LPG)

Steam revenue in Fiscal 2007 is estimated to be \$247,000 or 22.3% below Fiscal 2006 budget of \$1.1 million. The Fiscal 2007 estimate is \$853,000. The reason for the decrease is three fold. One is the loss of manufacturing user group though this is a small share of steam revenue. The second is weather. The third is an overestimation of usage associated with the base broadening that took place in Fiscal 2006.

The remaining energy tax revenues come from the levies on fuel oil and LPG. Unlike natural gas, electricity and steam, fuel oil and LPG are sold by many competing suppliers with no single supplier dominating the market. For Fiscal 2007 both fuel oil and LPG revenue is estimated to have essentially flat revenues of \$1.0 million and \$75,000, respectively.

TRAVEL, TOURISM AND VISITOR REVENUES

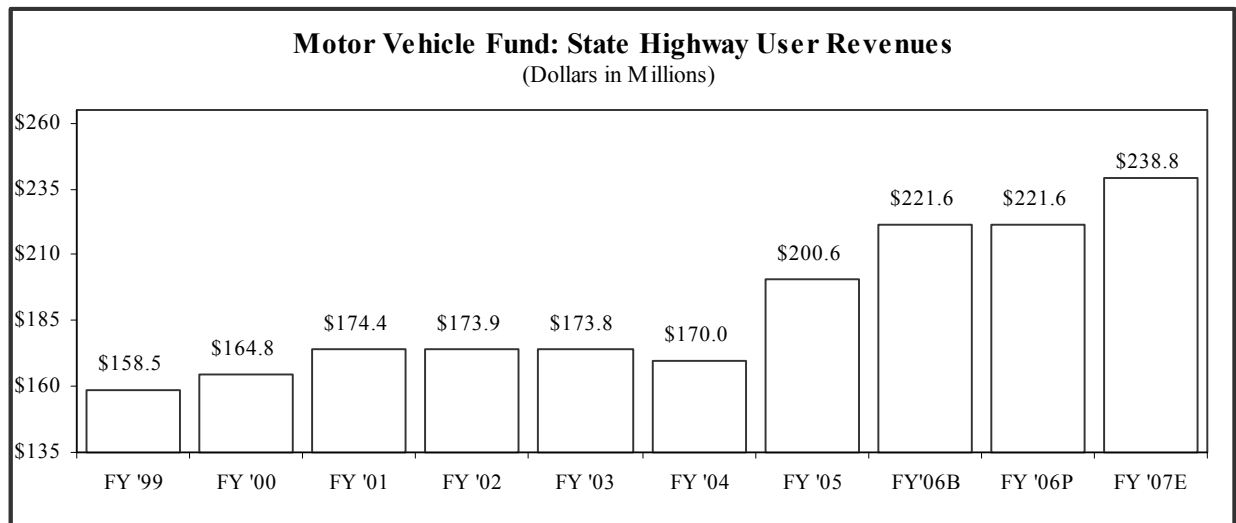
For Fiscal 2007, Convention Center rentals, admissions and amusement tax and hotel tax revenues collectively are anticipated to increase \$4.8 million or 15.7% from Fiscal 2006 budget. The Convention Center activity is expected to generate an increase of \$1.7 million or 17.9% from the budgeted Fiscal 2006 level of \$9.5 million to a budget estimate of \$11.2 million in Fiscal 2007. This increase is anticipated due primarily to the expected growth in revenue related to the sale of food and beverages. Revenue from this source is a major portion of the Center's income stream.



The number of new entertainment options and an expanding set of night life venues are contributing to growth in the City's amusement and admission tax. Total revenue from theatrical and musical activities has grown 17.7% in the last two years, and currently represents 13.8% of the total admission tax receipts. Facilities such as the Hippodrome, at the center of the Westside redevelopment activity, to smaller venues offering a rich variety of music, theater and comedy are important part of the substantial anticipated increase of \$1.3 million in revenue from the Fiscal 2006 budget of \$7.5 million to \$8.8 million in Fiscal 2007. However, positive impacts from these activities have been partially offset by two factors. First, loss in revenue results from the Maryland court's decision providing tax exemption to a large number of venues with live entertainment, known as "Clyde's case." Second, the unfavorable trend in major league baseball attendance due to the advent of a competing Washington based team reduces receipts.

Hotel taxes are budgeted in Fiscal 2007 to yield \$20.0 million, an increase of \$1.8 million compared to the Fiscal 2006 budget of \$18.2 million. The Fiscal 2007 budget represents a growth of about 9.9%. It is anticipated that most of this increase will come from room rate changes and a lesser proportion from changes in occupancy. The occupancy rate is not expected to increase materially from the current average of 68.0%. Fiscal 2007 receipts are positively affected by expansion of the tax base with addition of new rooms to the inventory on a full year basis.

MOTOR VEHICLE FUND



The table above highlights the major source of revenue in the Motor Vehicle Fund - State Highway User Revenue. Anticipated State Highway User Revenues in Fiscal 2007 under current law are estimated by the State Department of Transportation to be about \$238.8 million. This amount compares to budgeted Fiscal 2006 receipts of \$221.6. The increase of \$17.2 million represents the City's formula share under State law. For the last three years this formula has been altered in order to reduce monies going to Maryland's counties. These funds have been retained by the State to manage its fiscal problems. Total Motor Vehicle Fund financing sources are expected to increase from \$235.4 million in Fiscal 2006 to \$253.5 million in Fiscal 2007 based on current State law. This \$18.1 million, or 7.7% increase is comprised almost entirely of the net effects of the State Aid funding formula governing the distribution of State-shared motor vehicle revenues (gasoline tax, vehicle registration fees, titling taxes and other sources).

FISCAL 2007

EXECUTIVE SUMMARY Energy Tax Rate Calculation

ENERGY TAX RATE CALCULATION

Ordinance Number 04-728, which became effective June 21, 2004, mandates that the City's energy tax be imposed as a unit tax based on the number of units of energy delivered to users in Baltimore City. The units are as follows: therms for natural gas, kilowatt-hours for electricity, pounds for steam and gallons for fuel oil and liquefied petroleum gas.

In accordance with Section 25-14(c) of Article 28 of the Baltimore City Code, initial tax rates were established for the Fiscal 2005 tax year based upon information provided by the companies for calendar year 2004. If the companies failed to provide the required information, the Director of Finance was authorized to use any reasonable data to review a proposed rate of taxation. The base year tax rates for Fiscal 2005 used data provided by suppliers for gas, electricity and steam. Where data was lacking for fuel oil and liquid petroleum gas, the Department used information available from the United States Department of Energy.

The ordinance requires the Director of Finance for Fiscal 2006 and subsequent fiscal years to adjust the tax rates by the annual percent change in the Baltimore-Washington Consumer Price Index (CPI) as reported for December by the United States Department of Labor. The CPI developed by the Department of Labor that is available as of December represents the bi-monthly federal calculation for the month of November. Accordingly, the annual change from November to November in the CPI is used to adjust the tax rates. The CPI November 2004 to November 2005 change used for Fiscal 2007 is 3.7%.

Section 25-24(g) of the Baltimore City Code mandates that the tax rates computed be included annually in the proposed operating budget submitted by the Board of Estimates. For Fiscal 2007 the recommended rates are:

Fiscal Year 2007 Energy Tax Rates by User Group and Energy Type (\$)

User Group	Electricity (KWh)	Natural Gas (therm)	Fuel Oil (gal)	LPG (gal)	Steam (lb)
Commercial	0.005818	0.075236	0.085987	0.104940	0.001830
Residential	0.001862	0.022113	0.031034	0.033240	0.000526
Non-Profit	0.003519	0.051549	0.064008	0.078705	0.000933

EXECUTIVE SUMMARY

Summary of City Real Property Tax Credit Programs and Required Report to the Board of Estimates and Mayor and City Council

Background

Tax expenditures are revenue losses or allocations of public resources, that provide based on tax laws including exemptions, deductions, credits, deferrals, payment in lieu of taxes (PILOTS) or differential tax rates. Tax expenditures are an alternative to other government policy instruments, such as direct operating expenditures for subsidies and grants or rules and regulations directed at inducing desired outcomes. Both the federal and Maryland State government are required by law to estimate and report on tax expenditures. Because they are in effect substitutes for direct operating expenditures for public subsidies it is important to document their cost along with other budgeted costs.

City policymakers frequently use the property tax, the City's main source of revenue, as a policy tool to stimulate economic and housing development. Tax expenditures grant special tax treatment as an incentive intended to encourage targeted development activity. Reporting total foregone revenue, the gross expenditure associated with this policy tool and each of the tax credits is necessary to provide a complete picture of a jurisdiction's budget. The following specific evaluation report is provided to meet the requirements of the Newly Constructed Dwelling Tax Credit program. The table at the end of this section provides a summary description and budget figures for all the City's tax credit programs.

Newly Constructed Dwelling Tax Credit Report

The Newly Constructed Dwelling Tax Credit law requires the Director of Finance to report to the Board of Estimates and to the Mayor and City Council the public costs and benefits of the tax credit. This program has substantially grown and is currently the City's third largest local option real property tax credit expense. The following table summarizes the number of credits and gross costs on an annual and cumulative basis.

Fiscal Year	<u>No. of Credits Granted</u>		<u>Amount of Credit Granted</u>	
	Annual	Cumulative	Annual	Cumulative
1996	30	30	\$20,925	\$20,925
1997	199	229	\$133,333	\$154,258
1998	15	244	\$229,663	\$383,921
1999	149	393	\$309,237	\$693,158
2000	141	534	\$330,747	\$1,023,905
2001	130	664	\$418,921	\$1,442,826
2002	211	875	\$481,490	\$1,924,316
2003	128	1,003	\$704,261	\$2,628,577
2004	165	1,168	\$1,038,136	\$3,666,713
2005	240	1,408	\$1,471,194	\$5,137,907
2006 (March)	303	1,711	\$1,784,074	\$6,921,981

Since the program's adoption administrative costs have been absorbed within existing City operations. Promotion expenses incurred in the first year of about \$75,000 have been replaced by the annual operation of certain programs run by City or City related agencies. The Office of Homeownership in the Department of Housing and Community Development in its realtor seminars and other programs promote the program. In addition, information about tax credit programs is available on the City and the Live Baltimore web sites. Credit recipients indicate that realtors and developers continue to be the major source of information about the credit with 45.7% and 29.6%, respectively.

In 2005, the newly constructed tax credit's sunset was extended for two years until June 30, 2007. In the sunset review of the program questions about this tax expenditure program were raised based on issues related to the need, the cost and benefits and the distribution of the tax credits granted. About 91.0% of the current program participants are found in just 15 neighborhoods. These neighborhoods are generally of two types. They are either high priced often waterfront oriented communities or are highly subsidized targeted low income areas, generally the sites of public housing redevelopment efforts. Questions raised at the sunset legislation hearing asked whether the credit was necessary in strong real estate markets in water front and certain other neighborhoods or whether it was appropriate in certain projects in which the City is already a lead player in making subsidized housing available. In order to address the question of how this program might more effectively be targeted at neighborhoods in need of public subsidy to support development the Council requested that the Finance Department in conjunction with the Department of Housing and Community Development prepare an evaluation of public benefits of the program.

The Finance Department has published credit recipient survey results since Fiscal 2000. In preparing this report the Finance Department reviewed an additional 303 applications processed for tax year 2006 through March, 2006. Of the 303 applicants, 287 applicants completed the required questionnaire made part of the application. Additional required information includes sales closing work sheets and building permits. The findings from the most current survey are summarized below.

Has the Program Spurred New Development?

Based on the standard building permit reporting process established with the Baltimore Metropolitan Council the number of new single family residential building permits increased by 199 from 439 to 638 or an increase of 45.3% comparing calendar 2005 and 2004. Calendar 2005 is the second year in a row since the evaluation effort began that the level of building permit activity has exceeded the average annual permit rate of the 1980s. Permit activity has increased for four consecutive years. Annual permits during the 1980s and the years 1990 through 1994 averaged 307 and 169, respectively. The credit program was enacted in 1995. Since then annual permits have averaged 227. That is a 34.3% increase over the 1990-1994 activity level before the enactment of the credit. However, compared to the 1980s, average building permit activity is down 26.1%. Much of the recent housing construction has been associated first with waterfront development and second with redevelopment of low income housing project areas. In the context of the current local and nationwide housing marked activity the tax credit is not deemed

driving factor. The data summarized here indicate that factors other than the credit are an important in the direction of development activity.

<u>CY</u>	<u>Avg. '80s</u>	<u>Avg. '90s</u>	<u>00</u>	<u>01</u>	<u>02</u>	<u>03</u>	<u>04</u>	<u>05</u>	<u>Average</u>
# of Permits	307	146	174	136	266	229	439	638	227

Source: Baltimore Metropolitan Council

Has the Program Encouraged Home Purchases?

The questionnaire indicates that the credit may not play a decisive role in the home purchase decision.

- 60.3% of the respondents were not aware of the credit prior to their home purchase. This is an increase over the prior year. For this group the program was not an incentive.
- 37.6% of home buyers had knowledge of credit prior to the purchase of a home. This is a decrease from the prior year.
- 79.6%, a decrease from the prior year, of those with prior knowledge were influenced by the credit.
- 38.9% of those with prior knowledge reduced their yearly housing costs by over \$1,200.
- 40.7% did not know or did not state the amount the credit reduces their yearly housing costs. This is a lower percentage than in the prior year.
- 76.0% of the respondents confined their home search to the City. This is the same proportion as in the prior year. Of this group 71.1% lived in the City prior to the purchase on the home. This was an increase in current city residents using the program.
- The other 24.0% of the respondents shopped in the City and neighboring jurisdictions. This proportion was unchanged from the prior year.

Has the Program Helped to Attract or Retain Middle-Income Residents?

- Using the following classification of household incomes the distribution of credit recipients is as follows: Less than \$30,000 or low income, 19.9% of credit recipients; between \$30,000 and \$80,000 or middle income, 35.7% of the recipients; and, over \$80,000 annual income, 44.4% of the recipients.
- Those with income over \$100,000 comprised 25.3% of this year's program beneficiaries. Taxpayers at this level of income are considered high income and subject to additional audit efforts by the Internal Revenue Service.
- The majority of credit recipients, 67.3%, are first time home buyers. Within this group 12.4% had household incomes greater than \$100,000. This is a smaller proportion of high income households compared to the prior year survey.
- Credit recipients who are first time home buyers with household income under \$30,000 is 28.0%; between \$30,000 and less then \$80,000, 48.7%; and greater than \$80,000, 19.2%. This last group has a smaller proportion than in the prior year.

Estimate of Net Cost of Newly Constructed Tax Expenditure Program

The cost of the program is clear. The City has foregone \$6.9 million in property tax revenue since its inception. The questionnaire, which must be completed by those who use the credit, attempts to identify information to gauge the benefit. The program appears to have a net cost to the City in terms of foregone revenues, or tax expenditures for the following reasons among others. A very large majority of credit recipients, 76.0% confined their search to the City. About 71.1% of the group that limited their home search to the City already lived in the City. Of the entire group of credit recipients 65.5% were already City residents. Second, a material majority of 60.3% did not know about the credit prior to the purchase of their home. Nearly 68.6% of the survey respondents did not know or state the dollar value of the credit (63.1% did not know the value and 5.5% left the question blank).

Anticipation of a tax benefit resulting in a conscious decision to purchase a home based on a tax benefit and the ability to state in dollar terms that benefit are sine qua non for this program to be deemed a successful incentive program. The program users consistently fail to meet this test.

For the program to have a net benefit to the City, the income tax of non-residents moving to the City, or City residents who otherwise would have left all but for the existence of credit, would have to exceed the cost of the credit program. Assuming that the credit was the deciding factor for one third of the current 958 program recipients, or 319 homeowners, the net taxable income of that group would have to be over \$200,000. The median household income of credit recipients, less than \$100,000 was substantially less than. Based on the data it appears that this tax credit, which was created to attract new residents to purchase new homes in the City, has fallen short of its intention. Foregone property tax revenues are estimated to exceed the value of taxes associated with any net new residents that may have made the decision to move to the City and purchase a home because of the credit program.

FISCAL 2007
SUMMARY OF CITY REAL PROPERTY TAX CREDIT PROGRAMS

The table below describes tax expenditure costs for all locally authorized real property tax credit programs. It does not attempt to deal with all tax exemptions or other preferential tax treatment expenditures. In Fiscal 2007, the City budget estimates real property tax credit expenditures totaling about \$52.0 million. This represents an increase of about \$16.8 million compared to the Fiscal 2006 projected expenses of \$35.2 million.

	FY 2006 <u>Projection</u>	FY 2007 <u>Budget</u>
<u>Homestead Tax (104% Assessment Phase-In)</u>		
A 4% taxable assessment increase cap on owner-occupied dwellings.	\$25,777,000	\$39,042,000
 <u>Enterprise Zone Property Tax Credit</u>		
A 10-year tax credit (80% in the first 5 taxable years and declining by 10 percentage points thereafter) in designated State Enterprise Zones on the increased value of a commercial property after improvements.	4,000,000	5,900,000
 <u>Historic Restoration and Rehabilitation Property Tax Credit</u>		
A 10-year tax credit (100% for projects with costs below \$3.5 million; and 80% in the first 5 taxable years and declining by 10 percentage points thereafter for projects with costs above \$3.5 million) on the increased value of a historic property due to improvements.	3,000,000	3,800,000
 <u>Newly Constructed Dwelling Property Tax Credit</u>		
A five-year tax credit (50% in the first taxable year and declining by 10 percentage points thereafter) on newly constructed or city owned, vacant rehabbed dwellings.	2,000,000	2,600,000
 <u>Brownfields Property Tax Credit</u>		
A five-year tax credit (50%, except for projects that spend more than \$250,000 in eligible work, in which case it's 70%) on the increased value of brownfields sites after eligible improvements are made. For sites located in a State-designated Enterprise Zone areas, the credit is for a 10-year period.	350,000	450,000
 <u>Home Improvement Property Tax Credit</u>		
A five-year tax credit (100% in the first tax year and declining by 20 percentage points thereafter) on the increased value of a dwelling due to improvements.	60,000	80,000
 <u>Other Local Option Property Tax Credits</u>		
Includes costs of the neighborhood preservation and stabilization conservation, vacant dwelling, fallen heroes, and cemetery dwelling property tax credit programs.	46,000	76,000
	<u>\$35,233,000</u>	<u>\$51,948,000</u>

FISCAL 2007
PROPERTY TAX BASE AND ESTIMATED PROPERTY TAX YIELD

<u>ESTIMATED ASSESSABLE BASE</u>			
	<u>Fiscal 2006</u>	<u>Fiscal 2007</u>	<u>Change</u>
REAL PROPERTY			
Subject to \$2.288 Tax Rate			
Real Property Assessed Locally	\$20,780,350,000	\$23,078,640,000	\$2,298,290,000
Appeals, Abatements and Deletion Reductions	(70,000,000)	(72,100,000)	(2,100,000)
Adjustment for Assessment Increases over 4%	(1,139,705,000)	(1,741,230,000)	(601,525,000)
New Construction	155,000,000	258,000,000	103,000,000
Rail Road Property	90,725,000	89,100,000	(1,625,000)
Total Real Property Subject to \$2.288 tax rate	\$19,816,370,000	\$21,612,410,000	\$1,796,040,000
Subject to \$5.72 Tax Rate			
Public Utility Property	\$139,428,000	\$145,500,000	\$6,072,000
Total Public Utility Real Property Subject to \$5.72 tax rate	\$139,428,000	\$145,500,000	\$6,072,000
Total Real Property	\$19,955,798,000	\$21,757,910,000	\$1,802,112,000
TANGIBLE PERSONAL PROPERTY			
Subject to \$5.72 Tax Rate			
Individual and Firms	\$28,296,000	\$24,155,000	(\$4,141,000)
Ordinary Business Corporations	\$847,706,000	\$808,120,000	(\$39,586,000)
Public Utilities	\$889,438,000	\$940,130,000	\$50,692,000
Total Tangible Personal Property	\$1,765,440,000	\$1,772,405,000	\$6,965,000
Total Real and Personal Property	\$21,721,238,000	\$23,530,315,000	\$1,809,077,000

<u>ESTIMATED PROPERTY TAX YIELD</u>		
		<u>Fiscal 2007</u>
Property Subject to \$2.288 Tax Rate		
Real Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$2,161,241
Anticipated Rate of Collection		98.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$2,118,016
Estimated Total Tax Yield Property Tax Subject to 2.288 tax rate		\$484,602,102
Property Subject to \$5.72 Tax Rate (by law 2.5 times Real Property Tax Rate)		
Real Property (Public Utilities) - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$14,550
Tangible Personal Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$177,241
Total Gross Tax Yield from \$0.01 per \$100 of Assessable Base		\$191,791
Anticipated Rate of Collection		98.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$187,955
Estimated Total Tax Yield Property Tax Subject to \$5.72 tax rate		\$107,510,083
Total Estimated Property Tax Yield - Real and Personal Property		\$592,112,185

Fiscal 2007
Executive Summary

Operating Budget

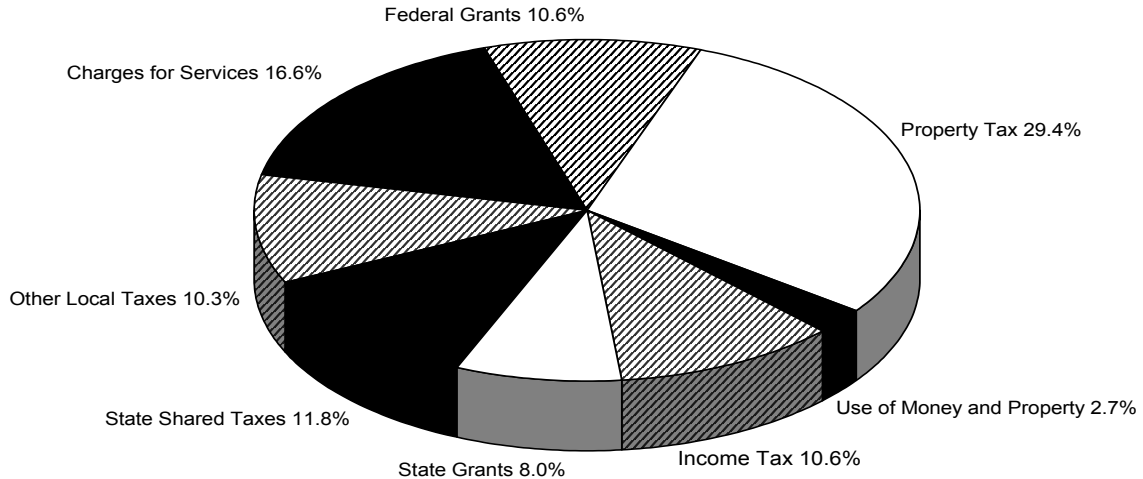
FISCAL 2007

OPERATING BUDGET

Board of Estimates Recommendations

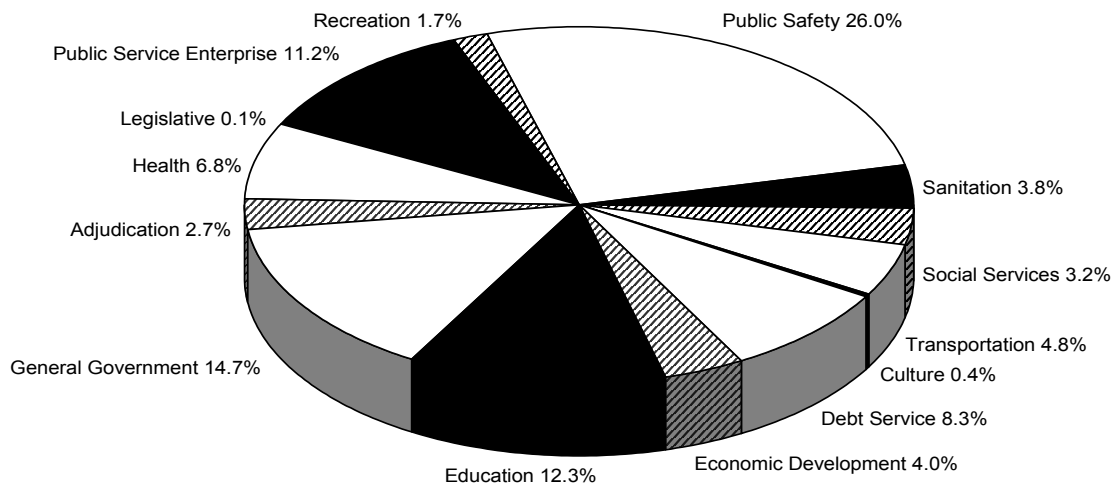
Where the Money Comes From

Total: \$2.016 Billion



How the Money is Used

Total: \$2.016 Billion



FISCAL 2007
EXECUTIVE SUMMARY
Operating Budget Plan

General Fund

The Fiscal 2007 the Board of Estimates' budget plan proposes the second year of the City Administration's five year plan for property tax reduction for both real and personal property. The real property tax rate of \$2.308 per \$100 of valuation will be reduced by two cents, to \$2.288 of assessed valuation. In accordance with State law, the personal property tax rate must be two and one-half times that of the real property tax rate. Thus the tax rate for personal property in Fiscal 2007 will be reduced from \$5.77 per \$100 of assessed valuation to \$5.72. This is the lowest property tax rate in the City since Fiscal 1972. The total cost of this property tax reduction for Fiscal 2007 is about \$11.1 million. The cumulative impact of the two years of tax reduction will return \$15.9 million to City taxpayers.

The General Fund Budget for Fiscal 2007 is \$1.204 billion representing a growth of approximately \$97.7 million or 8.8% above the Fiscal 2006 adopted budget of \$1.106 billion. The operating portion of the Fiscal 2007 budget is recommended at \$1.2 billion, an increase of \$87.1 million or 7.9%. The capital budget is recommended at \$14.0 million, an increase in Pay-As-You-Go (PAYGO) expenditures of \$10.5 million. The increases will be utilized to replace the City's nearly 40 year-old legacy financial system, for the expansion of city parkland space and for community and economic development projects.

Salary increases have been included for all City employees in the Fiscal 2007 the Board of Estimates' budget plan. The cost of salaries will grow about \$14.2 million or 3.4%. The budget plan proposes no layoffs in the General Fund which is so very important for maintaining the current level of service for another year. Although there will be no layoffs, the budget plan calls for eight vacant positions to be abolished representing a continuation of efforts to improve operational efficiency.

Like most jurisdictions Baltimore City is facing built-in cost increases that impact upon its ability to provide the current level of services. The City is not alone in this regard. Employee retirement costs are recommended to increase by \$17.4 million. The Administration's efforts to control health care costs through greater cost sharing for active and retired employees continue to have a positive effect. Health care costs are expected to grow about \$6.1 million or 3.6%. This compares favorably with the 10.0% to 15.0% annual increases that were experienced earlier this decade. The Government Accounting Standards Board has instituted a rule change which mandates that Other Post Employment Benefits (OPEB) be recorded as accrued liabilities in the annual financial statements prepared by governmental entities. The recommendation includes \$3.9 million to begin to address this rule change. Henceforth, an annual contribution to a Post Employment Benefits Fund will be required. In addition, the City will be required to pay more for projected increased utility and vehicle fuel costs in order to maintain the current level of service. An additional \$9.9 million is recommended for increased costs to heat and cool public buildings, for the provision of water and sewer service and to maintain the City's vehicle fleet.

The City is also faced with the challenge of absorbing cuts in federal funding for targeted programs. The Board of Estimates' budget plan recommends a total of \$11.8 million to backfill gaps created by these cutbacks in federal domestic spending. Local funding is provided to continue critical services in the areas of housing and community development, job training and public safety.

Finally, the recommended budget plan addresses essential quality of life issues that must be addressed if the City is to continue to thrive and to sustain the progress made in recent years. The recommendation includes \$600,000 to pay for additional staff required to monitor closed circuit television (CCTV) operations. HIV and syphilis control funding is increased by \$700,000 for a new initiative to increase mobile outreach services, enhance laboratory testing and to provide additional treatment supplies. Local support for drug treatment is increased by \$250,000 or 20.0%. This represents the largest level of local support for drug treatment in recent memory. Local support for the Baltimore City Community College is increased by \$200,000 or 25.0%. The Bureau of Solid Waste is recommended to receive an additional \$237,000 in order to expand services at three citizen drop off locations. Also, the Commission on Aging and Retirement Education is recommended to receive a \$168,000 subsidy to maintain the current level of service for its elderly transportation program.

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$1,102.8	\$1,189.9	\$87.1	7.9%
FULL-TIME POSITIONS				
Classified	4,240	4,603	363	8.6%
Sworn	4,802	4,780	(22)	(0.5)%
Total	9,042	9,383	341	3.8%

BALTIMORE CITY PUBLIC SCHOOLS – State law requires that Baltimore City contribute \$192.3 million in maintenance of effort funds to the Baltimore City Public Schools System (BCPSS) in Fiscal 2007. The recommended budget, however, continues the practice of providing more than the required maintenance of effort by including an additional \$5.6 million to the required maintenance of effort for a total contribution of \$197.8 million in Fiscal 2007. Since Fiscal 2001, the City has provided a cumulative total of \$31.5 million over and above the required maintenance of effort.

Additionally, the budget recommendation includes another \$10.1 million for transition services, termination leave and transportation support pursuant to the partnership agreement. These expenses for transition services are increased by \$173,300 in Fiscal 2007 as a result of salary and benefit increases. Together, the maintenance of effort contribution and the funding for transition services, termination leave and transportation support amount to the \$207.9 million contribution that is recommended for the BCPSS for Fiscal 2007.

It is important to note, however, that this \$207.9 million alone is not the full extent of budgetary support that Baltimore City provides BCPSS. Additionally, the City directly pays the cost of health benefits for retired BCPSS employees. This is projected to cost the City another \$26.1 million in Fiscal 2007, an increase of \$1.8 million over Fiscal 2006. Because the City provides these benefits directly to BCPSS retirees rather than having BCPSS provide the benefits, the contribution is not reflected in the local maintenance of effort the way it is in other Maryland subdivisions.

Further, the City's Fiscal 2007 recommended budget includes \$5.0 million in General Funds in the Health Department to support the School Nurse Program and \$4.8 million in the Police Department to fund school crossing guards. And the Fiscal 2007 operating budget includes \$15.2 million in debt service payments for bond proceeds allocated to BCPSS, an amount that has increased by \$5.1 million or 50.3% since just Fiscal 2004. This increasing debt service reflects the City's commitment to providing more capital funds for BCPSS. The amount of General Obligation bond funds that the City provided BCPSS has increased from \$12.0 million annually from Fiscal 2000 through Fiscal 2003 to \$16.0 million in both Fiscal 2004 and 2005, with \$17.0 million in Fiscal 2006 and recommended for Fiscal 2007. The City's six year capital improvement program includes a further increase to \$18.0 million for Fiscal 2008 and 2009. In addition to these bond funds, the City has made an unprecedented contribution to BCPSS facility improvements from General Fund operating surpluses in Fiscal 2005 and 2006, with a total of \$6.0 million allocated from surplus funds to date and another \$25.0 million recommended to be allocated from the Fiscal 2006 surplus.

The combined level of recurring operating support for BCPSS by the City amounts to \$259.0 million in Fiscal 2007. Additionally, the Administration has recommended \$25.0 million in pay-as-you-go capital funds for BCPSS from the Fiscal 2006 surplus. Furthermore, the City continues its efforts to leverage private contributions through the BELIEVE In Our Schools campaign, which has raised more than \$9.0 million in cash and in-kind contributions since Fiscal 2004.

BOARD OF ELECTIONS – The recommendation for Fiscal 2007 is \$6.5 million, a net increase of \$813,900 or 14.0% above the Fiscal 2006 level of appropriation. The increase is related to costs for the Gubernatorial Primary and General elections to be held in Fiscal 2007. The recommendation includes \$94,600 to fund the City's share of the State's MDVOTERS Saber Regional Support program. This program is operated by the State Administrative Board of Elections (SABEL). Services provided through this program include on-site visits, training workshops, on-site coaching/mentoring sessions, validating election readiness and updating business processes.

CIRCUIT COURT – The recommendation for Fiscal 2007 is \$8.6 million, an increase of \$593,600 or 7.4% above the Fiscal 2006 level of appropriation. The recommendation includes \$210,600 to upgrade the court reporting system to a digital video and audio system. In addition, the recommendation includes a \$129,000 increase for the City's contribution to the subsidy for law clerks. In addition, the recommendation includes a \$40,000 increase for juror compensation and meals. Worker's compensation costs are recommended to be increased by \$136,800.

CIVIC PROMOTION – The recommendation for Fiscal 2007 is \$11.3 million, an increase of \$1.8 million or 17.7% above the Fiscal 2006 level of appropriation. The recommended level for the Baltimore Area Convention and Visitors Association (BACVA) is increased from \$6.8 million to \$8.4 million. The City's annual grant for BACVA is based on State legislation, which requires

the City's General Fund to appropriate an amount equal to 40.0% of the City's hotel tax receipts. The recommendation also includes \$105,000 to provide funds for the Partnership for Baltimore's Waterfront. The Partnership will provide additional landscaping, cleaning and public safety services to a designated 180 acre waterfront district.

COMMISSION ON AGING AND RETIREMENT EDUCATION – The recommendation for Fiscal 2007 is \$1.1 million, an increase of \$236,400 or 27.0% above the Fiscal 2006 level of appropriation. The recommendation includes an additional \$168,000 to provide a subsidy for the elderly transportation program. Worker's compensation costs are increased by \$104,300. The General Fund portion for the leasing of agency office space is reduced by \$49,300.

EDUCATIONAL GRANTS – The recommendation for Fiscal 2007 is \$1.4 million, an increase of \$195,600 or 16.3% above the Fiscal 2006 level of appropriation. The recommendation includes \$200,000 or 25.0% in additional funding for the Baltimore City Community College.

EMPLOYEES' RETIREMENT CONTRIBUTION – The recommendation for all funds for Fiscal 2007 is \$100.1 million, an increase of \$23.0 million or 29.8% above the Fiscal 2006 level of appropriation. The recommendation includes:

- **Fire and Police Retirement System** – The recommendation for all funds is \$59.3 million, an increase of \$11.2 million or 22.8% above the Fiscal 2006 level of appropriation. The General Fund portion is \$57.3 million, an increase of \$10.3 million or 21.9% above the Fiscal 2006 level of appropriation. In addition, an additional \$4.7 million in General Funds is recommended to be used for reducing the accrued liabilities in the Benefit Improvement Fund and Employees' Retirement Funds of the system.
- **Employees' Retirement System** – The recommendation for all funds is \$31.8 million, an increase of \$4.5 million or 16.5%. The General Fund portion is \$13.3 million, an increase of \$2.5 million or 23.1% above the Fiscal 2006 level of appropriation.
- **Elected Officials Retirement System** – The recommendation is \$381,500, a decrease of \$135,200 or 26.2% below the Fiscal 2006 level of appropriation.
- **Other Post Employment Benefits (OPEB)** – The Government Accounting Standards Board (GASB) has instituted an accounting rule change which mandates that OPEB benefits be recorded as accrued liabilities in the annual financial statements prepared by governmental entities. The recommendation for Fiscal 2007 includes \$3.9 million to begin to address this rule change. Henceforth, an annual contribution to a Post Employment Benefits Trust Fund will be required.

ENOCH PRATT FREE LIBRARY – The recommendation for Fiscal 2007 is \$22.0 million, an increase of \$2.3 million or 11.9% above the Fiscal 2006 level of appropriation. The recommendation includes a \$1.2 million increase in salary and benefits including \$470,000 in Pending Personnel Actions to staff the new Southeast Anchor Library scheduled to open in the Spring of Fiscal 2007. Contractual Services is recommended to be increased by \$682,700 including \$475,000 to pay for increased gas, electric and steam costs; \$42,200 for increases in water and sewer fees; \$25,100 for increased Central Garage vehicle rental fees; \$54,000 for the maintenance and repair of real property and equipment and \$60,300 in other professional services. Transfer Credits are reduced by \$413,900 as reimbursements from State grants are reduced.

FIRE DEPARTMENT – The recommendation for Fiscal 2007 is \$121.9 million, an increase of \$3.8 million or 3.0% above the Fiscal 2006 level of appropriation. The recommendation includes \$670,200 in pending personnel actions and related benefit costs necessary to fund the creation of one accounting position within the fiscal office, an instructor at the Walbrook Academy, four fire inspectors, a salary adjustment for battalion commanders and for the creation of five positions in the Emergency Medical Services (3 captains, 1 division chief, 1 battalion chief) effective January 2007. Overtime is increased by \$572,800. Contractual Services is increased by \$1.5 million including \$721,600 for increased Central Garage vehicle rental fees; \$388,300 for increased gas, electric and steam charges; \$425,000 is provided for maintenance on the Telestaff and dispatch system and \$41,600 for increased water and sewer fees. Materials and Supplies are recommended to increase by \$303,300 including \$123,000 for medical and surgical supplies; \$63,200 for motor vehicle fuels and lubricants; \$75,000 for heating fuels and \$37,200 for clothing and footwear. Worker's compensation costs are recommended to be increased by \$1.1 million.

HEALTH DEPARTMENT – The recommendation for Fiscal 2007 is \$24.5 million, an increase of \$2.2 million or 10.0% above the Fiscal 2006 level of appropriation. The recommendation includes an additional \$700,000 for a new initiative to increase mobile outreach efforts for HIV and syphilis control including mobile outreach services, enhanced laboratory testing and additional sexually transmitted diseases testing supplies. An increase of \$250,000 is recommended for the City's contribution of local support for drug treatment services. This represents a 20.0% increase in local support for these services. The recommendation also includes an additional \$359,000 and the transfer of seven positions from the Federal Fund to continue operation of the Men's Health Center. In addition, \$359,600 is recommended at the Animal Shelter for expanded medical treatment and outreach services as well as additional costs for medical supplies and dead animal removal.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT – The recommendation for Fiscal 2007 is \$17.6 million, an increase of \$7.6 million or 76.0% above the Fiscal 2006 level of appropriation. The increase is related to the transfer of \$7.0 million in expenses from the Federal and Special funds, including \$5.8 million from the Community Development Block Grant (CDBG) and \$1.2 million from the Urban Development Action Grant (UDAG). Federal and Special funds in the amount of \$4.2 million (\$3.0 million CDBG, \$1.2 million UDAG) which supported the operating budget are recommended to be transferred to the General Fund. In addition, the remaining \$2.8 million represents costs transferred to the General Fund. Of this amount, \$1.8 million reflects a reduction due to the projected yield derived from the calculation of this grant's funding formula for next fiscal year and an addition \$1.0 million represents projected increased operating costs. Included in the recommendation is the net transfer of 193 positions in the amount of \$4.8 million from the Federal Fund. Worker's compensation costs are increased by \$163,000. This discussion does not include the Baltimore Development Corporation (BDC).

MAYOR'S OFFICE OF EMPLOYMENT DEVELOPMENT – The recommendation for Fiscal 2007 is \$6.3 million, an increase of \$4.5 million or 250.0% above the Fiscal 2006 level of appropriation. The recommendation includes the transfer of 24 positions and \$3.0 million to support the Youth Opportunity program previously budgeted in the Federal Fund. This grant expires at the end of Fiscal 2006. The recommendation also includes \$1.0 million due to a reduction in the amount of Workforce Investment Act – Displaced Adults (JTPA/WIA) funds made available to the City. In addition, six positions are transferred from the Federal Fund and \$245,400 is provided for job-training services under the Ex-Offender Program. Also, an

additional \$194,000 is recommended for the Summer Jobs program to pay for the increase in the State's minimum wage from \$5.15 to \$6.15 per hour.

OFFICE OF THE INSPECTOR GENERAL – The recommendation for Fiscal 2007 includes \$632,100 for the creation of an Office of the Inspector General. The Office of the Inspector General was created by a Mayoral Executive Order issued in July 2005. The Office's recommended budget for personnel is \$337,500 and funds five positions (1 Inspector General, 3 investigators, 1 clerical) approved by the Board of Estimates during Fiscal 2006. The remaining \$294,600 for non-labor costs will be utilized for a combination of one-time start-up and recurring expenses related to the operation of the Office. The Office will conduct objective and independent reviews and investigations to: prevent and detect fraud, waste, abuse, and misconduct in City government; promote economy, efficiency, and effectiveness of City operations; promote program and public integrity; review and respond to citizen complaints and inform the Mayor and agency heads of problems, deficiencies and recommend corresponding corrective actions.

POLICE DEPARTMENT – The recommendation for Fiscal 2007 is \$286.1 million, an increase of \$12.2 million or 4.5% above the Fiscal 2006 level of appropriation. The increase includes \$4.8 million for salary and benefits; \$4.0 million for increased worker's compensation costs; \$2.0 million for increased Central Garage rental fees; \$600,000 for personnel to monitor Closed Circuit Television (CCTV) cameras and a net increase of \$1.5 million for non-labor expenses in order to align the budget with actual spending levels for this category. Prior Board of Estimates actions approved during Fiscal 2006 included the abolishment of 22 sworn positions and 9 Community Service Officers and the creation of 33 civilian positions. Of the 33 positions created, there are 10 office assistants to provide clerical support in the police district stations, 6 police report reviewers, 4 crime lab technicians, 10 criminalists, 2 firearms examiners and 1 information technology position.

DEPARTMENT OF PUBLIC WORKS – The recommendation for Fiscal 2007 is \$68.7 million, an increase of \$6.6 million or 10.6% above the Fiscal 2006 level of appropriation.

Director's Office – The recommendation for Fiscal 2007 is \$1.2 million, an increase of \$200,900 or 20.5% above the Fiscal 2006 level of appropriation. The recommendation includes \$165,000 for negotiated salary and benefit increases. Contractual Services is recommended to increase by \$101,300 including \$48,600 for additional telephone charges and \$19,100 for increased Central Garage vehicle rental fees. Equipment is increased by \$16,500 for the purchase of computer hardware. Worker's compensation costs are increased by \$176,000. Transfer Credits are increased by \$274,400 as part of the agency's Indirect Cost Allocation plan.

General Services – The recommendation for Fiscal 2007 is \$23.5 million, an increase of \$3.6 million or 19.3% above the Fiscal 2006 level of appropriation. The recommendation includes \$214,700 for negotiated salary increases. In addition, prior Board of Estimates approval during Fiscal 2006 approved the creation of three new building project coordinator positions to oversee repair work in the BCPSS at a cost of \$127,500. Contractual Services is projected to increase by \$3.3 million. Included is \$2.9 million for gas, electric and steam increases; \$67,800 for increased Central Garage vehicle rental fees; \$124,800 for increased water and sewer fees; \$200,000 for custodian contracts and \$105,900 to pay for a contractual rate increase for chilled water service. Transfer Credits are decreased by \$192,900 due to a reduction in intra-agency charges for property location, whiteprint and mobile maintenance services.

Solid Waste – The recommendation for Fiscal 2007 is \$44.0 million, an increase of \$2.8 million or 6.8% above the Fiscal 2006 level of appropriation. The recommendation includes \$383,700 to pay for negotiated pay increases as well as \$89,900 to pay hazardous duty pay for Local 44 represented employees. Contractual Services is recommended to have a net decrease of \$900,500. Included is \$1.3 million for increased Central Garage vehicle rental fees; \$310,000 to pay for the lease-purchase of new equipment to be utilized at the Quarantine Road landfill, \$55,600 for increased sewer and water charges offset by a reduction of \$900,500 for tipping fees. Also recommended is the transfer of the Removal of Fire Debris, Removal of Eviction Chattels and Graffiti Removal activities from the Motor Vehicle Fund. Included are the transfer 43 positions and \$2.0 million.

DEPARTMENT OF RECREATION AND PARKS – The recommendation for Fiscal 2007 is \$25.6 million, an increase of \$1.7 million or 7.1% above the Fiscal 2006 level of appropriation. The recommendation includes \$559,900 for negotiated salary increases. Temporary and permanent part-time salaries are recommended to be increased by \$678,300 including \$672,000 to pay for the increase in the State's minimum wage from \$5.15 to \$6.15 per hour. Contract salaries increased by \$171,000 including \$65,000 to pay for contractual employees previously supported by Program Open Space funds. Contractual Services is increased by \$386,800 including \$358,600 to pay for increased Central Garage vehicle rental fees. Materials and Supplies are recommended to increase by \$71,900 including \$60,400 for motor vehicle fuels and lubricants and heating fuels. Worker's compensation costs are recommended to increase by \$130,600.

SHERIFF'S OFFICE – The recommendation for Fiscal 2007 is \$11.9 million, an increase of \$1.6 million or 15.5% above the Fiscal 2006 level of appropriation. The recommendation includes \$600,000 for negotiated salary and benefit increases; \$515,000 to create 10 additional positions (3 deputy sergeants, 7 deputies) approved during the 2006 session of the Maryland General Assembly and \$200,000 for a proposed upgrade of court security officer positions. The recommendation also includes \$343,500 in Equipment for the purchase of new vehicles.

STATE'S ATTORNEY'S OFFICE – The recommendation for Fiscal 2007 is \$24.9 million, an increase of approximately \$2.6 million or 11.7% above the Fiscal 2006 level of appropriation. The recommendation includes \$936,600 to fund the creation of 15 positions approved by the Board of Estimates during Fiscal 2006. Included is eight positions (2 prosecutors, 6 support) for the War Room at a cost of \$409,200; four prosecutor positions for the Collateral Prosecution Unit at a cost of \$300,300; one position to serve as the Office's Government Liaison at a cost of \$77,700, one position to serve as Community Liaison in the Division of Safe Neighborhoods at a cost of \$58,100 and one additional prosecutor for the Homicide Unit at a cost of \$79,600. In addition, the recommendation includes \$628,300 to fund the transfer of 12 positions (9 community liaison, 3 support) from the District Court Community Services activity currently budgeted in the Federal Fund. An additional \$100,000 has been included to fund the transfer of two positions in expiring grants for prosecution of identity theft and domestic violence. Also recommended is \$200,000 increase for temporary salaries to reflect actual expenditure levels as well as a \$250,000 increase recommended for the Witness Protection activity. This will increase expenditures for this purpose from \$300,000 to \$550,000 or an increase of 83.3% above the current fiscal year.

Motor Vehicle Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$169.1	\$180.0	\$10.9	6.4%
FULL-TIME POSITIONS	1,800	1,765	(35)	(1.9)%

CIVIC PROMOTION – The recommendation for Fiscal 2007 includes \$300,000 to provide funds for the Partnership for Baltimore’s Waterfront. The Partnership will provide additional landscaping, cleaning and public safety services to a designated 180 acre waterfront district.

EMPLOYEES’ RETIREMENT CONTRIBUTION – The recommendation for all funds for Fiscal 2007 is \$100.1 million, an increase of \$23.0 million or 29.8% above the Fiscal 2006 level of appropriation. The recommendation includes:

- **Fire and Police Retirement System** – The recommendation for all funds is \$59.3 million, an increase of \$11.2 million or 22.8%. The Motor Vehicle Fund portion is \$1.0 million, an increase of \$161,000 or 19.2% above the Fiscal 2006 level of appropriation.
- **Employees’ Retirement System** – The recommendation for all funds is \$31.8 million, an increase of \$4.5 million or 16.5%. The Motor Vehicle Fund portion is \$5.4 million, an increase of \$800,000 or 17.4% above the Fiscal 2006 level of appropriation.
- **Other Post Employment Benefits (OPEB)** – The Government Accounting Standards Board (GASB) has instituted an accounting rule change which mandates that OPEB benefits be recorded as accrued liabilities in the annual financial statements prepared by governmental entities. The recommendation for Fiscal 2007 includes \$1.4 million to begin to address this rule change. Henceforth, an annual contribution to a Post Employment Benefits Trust Fund will be required.

POLICE DEPARTMENT – The recommendation for Fiscal 2007 is \$11.9 million, an increase of \$513,300 or 4.5% above the Fiscal 2006 level of appropriation. The increase includes \$168,700 for worker’s compensation costs; \$214,000 for crossing guard reimbursement to the Department of Transportation; \$99,000 for increased Central Garage vehicle rental fees; \$20,000 for clothing and footwear and \$60,000 for general operating supplies

DEPARTMENT OF PUBLIC WORKS – The recommendation for Fiscal 2007 is \$36.8 million, a decrease of \$149,700 or 0.4% below the Fiscal 2006 level of appropriation.

Director’s Office – The recommendation for Fiscal 2007 is \$2.8 million, an increase of \$275,300 or 11.0% above the Fiscal 2006 level of appropriation. The increase includes \$71,400 for negotiated salary and benefit increases and a \$250,800 increase in worker’s compensation costs offset by a decrease of \$56,300 in Transfer Credits.

General Services – The recommendation for Fiscal 2007 is \$2.0 million, an increase of \$26,500 or 1.3% above the Fiscal 2006 level of appropriation. The recommendation includes a \$48,400 for negotiated salary and benefits increases and \$15,000 to hire temporary employees for the Permits Division offset by a decrease of \$40,000 in computer hardware.

Solid Waste – The recommendation for Fiscal 2007 is \$27.2 million, a decrease of \$667,300 or 2.4% below the Fiscal 2006 level of appropriation. The recommendation includes \$685,800 to pay for negotiated salary increases as well as a \$139,600 increase to pay hazardous duty pay for Local 44 represented employees. The recommendation also includes \$826,400 to pay for increased Central Garage vehicle rental fees. These increases are offset by the recommended transfer of the Removal of Fire Debris, Removal of Eviction Chattels and Graffiti Removal activities to the General Fund. Included are the transfer 43 positions and \$2.0 million.

Storm Water – The recommendation for Fiscal 2006 is \$4.8 million, an increase of \$223,400 or 4.9% above the Fiscal 2006 level of appropriation. Recommended is \$122,300 to pay for negotiated salary increases. Five positions are transferred from the Water Utility Fund including two to the Storm Water Maintenance and three to the Waterway Maintenance activities at a cost of \$140,400. Budgeted Salary/Wage Savings is decreased by \$40,000. These increases are offset by \$111,800 in decreases to salary line items including \$40,000 in Overtime and \$71,800 in Pending Personnel Actions. Contractual Services is recommended to be increased by \$227,700. Included is \$162,800 for increased Central Garage vehicle rental fees, \$61,900 for crane rental in the Waterway Maintenance activity and \$6,700 for gas, electric and steam increases. Materials and Supplies increase by \$75,500, which is primarily in general operating and maintenance supplies. Equipment is decreased by \$193,000, which is primarily related to one-time start-up costs budgeted in Fiscal 2006 for the new Waterways Maintenance activity.

DEPARTMENT OF TRANSPORTATION – The recommendation for Fiscal 2007 is \$89.4 million, an increase of \$6.2 million or 7.5% above the Fiscal 2006 level of appropriation. The recommendation includes \$1.8 million to pay for negotiated salary increases. Funding in the net amount of \$224,900 is provided in Pending Personnel Actions. Included is \$126,700 to create three engineering positions in Street Lighting and \$105,200 to create one superintendent and one engineering position in the Transportation Maintenance Division. Salary/Wage Savings is recommended to be decreased by \$309,500. Contractual Services is recommended to increase by \$1.6 million. Included is \$1.5 million for increased Central Garage vehicle rental fees; \$59,000 for cleaning services at the Abandoned Vehicles lot; \$150,000 to fabricate special tools and install fiber optic cable in the City's traffic control system and \$125,000 for the Highway Maintenance and Street Lighting divisions in order to align the budget with the actual level of expenditures offset by a \$383,200 reduction for gas, electric and steam. This reduction is due to the installation of energy efficient Light Emitting Diode (LED) lamps utilized in the City's traffic signal system. In addition, the recommendation includes \$1.5 million for Materials and Supplies primarily in general operating and maintenance supplies. The recommendation also includes \$223,800 in Equipment to purchase replacement bucket trucks (\$160,000) and for computer hardware and software (\$42,400). In addition, it is recommended that Transfer Credits earned by charging the capital budget for engineers and inspectors who work in the Engineering and Construction program be reduced by \$988,000. Prior Board of Estimates action approved during Fiscal 2006 created five positions (4 engineering, 1 supervisory) for the Traffic Maintenance Division at a cost of \$231,900.

Parking Management Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$11.3	\$12.4	\$1.1	9.4%
FULL-TIME POSITIONS	101	101	0	0.0%

DEPARTMENT OF TRANSPORTATION – The recommendation for Fiscal 2007 is \$12.4 million, an increase of \$1.1 million or 9.4% above the Fiscal 2006 level of appropriation. The recommendation includes a \$198,800 increase to cover negotiated salary increases for full and part-time parking enforcement personnel; a net of \$192,600 for the purchase of 66 handheld ticket writers; \$231,300 for increased maintenance and repair of real property and security alarm service expenses for the City’s off-street parking facilities; \$226,000 to provide continued funding for the multi-space meter program and \$33,300 in increased worker’s compensation costs.

Waste Water Utility Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$145.6	\$158.5	\$12.9	8.9%
FULL-TIME POSITIONS	1,069	1,059	(10)	(0.9)%

DEPARTMENT OF PUBLIC WORKS – The recommendation for Fiscal 2007 is \$158.5 million, an increase of \$12.9 million or 8.9% above the Fiscal 2006 level of appropriation. The recommendation includes \$2.4 million for full-time salary and benefit increases. Budgeted Salary/Wage Savings is reduced by \$120,300. These increases are offset by \$221,600 in reductions including a \$180,700 decrease in Overtime and a \$40,900 decrease in Pending Personnel Actions. Contractual Services is recommended to increase by a net of \$1.9 million. Included is a \$2.9 million increase for sludge heat drying services; \$511,200 for increased Central Garage vehicle rental fees; \$100,000 increase for composting offset by a \$1.7 million decrease for gas, electric and steam due to the loss of a major surcharge customer. The recommendation for Material and Supplies is increased by \$1.8 million including \$1.6 million for chemicals. The recommendation for Debt Service is increased by \$7.2 million including \$1.2 million in principal and \$5.7 million in interest for Revenue Bonds.

The recommendation includes a net decrease of nine positions. Included is the abolishment of 11 vacant positions and a net of two positions are transferred from the Water Utility Fund.

Water Utility Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$104.9	\$115.2	\$10.3	9.8%
FULL-TIME POSITIONS	926	900	(26)	(2.8)%

DEPARTMENT OF PUBLIC WORKS – The recommendation for Fiscal 2007 is \$115.2 million, an increase of \$10.3 million or 9.8% above the Fiscal 2006 level of appropriation. Recommended is \$1.6 million to pay for salary and benefit increases. Budgeted Salary/Wage Savings is reduced by \$664,300. Pending Personnel actions are increased by a net of \$100,600 including \$73,000 for a classification study of watershed maintenance positions and \$168,800 to create one engineering and six water system positions for water filtration plants. Contractual Services is recommended to increase by \$3.4 million. Included is \$755,300 to pay private vendors to repair street cuts; \$220,000 for security guard services for the Haven Street and Washington Boulevard yards; \$182,000 for consultant engineering services; \$188,600 for engineering studies and security services for water filtration plants; \$529,600 for increased sewer and water fees and \$707,200 for increased Central Garage vehicle rental fees. Material and Supplies are recommended to increase by \$1.1 million. Included is \$652,300 for chemicals; \$154,600 for electrical supplies and \$267,400 for general operating and equipment maintenance and repair supplies. Worker's compensation costs are increased by \$237,100. The recommendation for Debt Service is increased by \$3.4 million, including \$4.5 million in interest offset by a decrease of \$1.2 million in principal for Revenue Bonds.

The recommendation includes a net decrease of 26 positions. Twenty vacant positions are recommended to be abolished. Seven positions are transferred to other funds including five positions to the Motor Vehicle Fund in the Storm Water Division and two positions to the Waste Water Fund. One utility meter supervisory position was created by the Board of Estimates during Fiscal 2006.

Parking Enterprise Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$27.3	\$25.3	\$(2.0)	(7.5)%

DEPARTMENT OF TRANSPORTATION – The recommendation for Fiscal 2007 is \$25.3 million, a decrease of \$2.0 million or 7.5% below the Fiscal 2006 level of appropriation. The recommendation includes an increase in garage operations of \$319,700 which includes \$98,800 for increased gas, electric and steam costs and a \$181,900 increase for taxes and licenses primarily

related to the operation of the Water Street Garage. Debt Service obligations are recommended to be \$19.6 million, a decrease of \$2.4 million or 12.1%. The decrease is in interest of \$3.2 million due to the refinancing existing debt offset by an increase in principal of \$818,200.

Federal Grants

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$218.7	\$213.0	\$(5.7)	(2.6)%
FULL-TIME POSITIONS	1,026	736	(290)	(28.3)%

COMMISSION ON AGING AND RETIREMENT EDUCATION – The recommendation for Fiscal 2007 is \$4.8 million, an increase of \$125,500 or 2.7% above the Fiscal 2006 level of appropriation. The recommendation includes \$87,300 for negotiated salary and benefit increases.

FIRE DEPARTMENT – The recommendation for Fiscal 2007 is \$10.7 million, an increase of \$4.2 million or 64.6% above the Fiscal 2006 level of appropriation. The recommendation is based upon anticipated Federal Emergency Management Agency (FEMA) grants for materials and training related to homeland security and domestic preparedness.

HEALTH DEPARTMENT – The recommendation for Fiscal 2007 is \$111.8 million, a decrease of \$1.0 million or 0.9% below the Fiscal 2006 level of appropriation. The recommendation includes a reduction of \$251,000 due to the elimination of two Sexually Transmitted Disease grants. Seven positions and \$359,000 are transferred to the General Fund to maintain operations at the Men's Health Center. These reductions are offset by an increase of \$676,600 for the Homeless Services Administration; \$248,000 for drug treatment programs to reduce recidivism through rapid assessment and admission to treatment; \$923,800 for HIV Emergency Relief and \$740,000 for Operation Safe Streets. There is also a \$1.5 million decrease Homeless Services to align the budget with the actual level of grant award.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT – The recommendation for Fiscal 2007 is \$44.3 million, a net decrease of \$6.7 million or 13.1% below the Fiscal 2006 level of appropriation. The recommendation includes a net reduction in Community Development Block Grant (CDBG) funds of \$7.0 million. Of this amount, \$3.0 million which supported the operating budget is recommended to be transferred to the capital budget for Fiscal 2007. These monies will be used to support the Affordable Housing Fund. The Indirect Cost Allocation Plan (ICAP) is reduced by \$1.2 million reflecting the shift in direct costs from the Federal Fund to the General Fund. In addition, for Fiscal 2007 CDBG costs are projected to increase by \$2.8 million. The recommendation transfers these costs to the General Fund. Of this amount, \$1.8 million reflects a reduction due to the projected yield derived from the calculation of this grant's funding formula for next fiscal year and an additional \$1.0 million represents projected increased operating costs.

As a result, 193 positions with a value of \$4.8 million are recommended to be transferred to the General Fund as well as 5 positions with a cost of \$396,900 transferred to the Special Fund. One position with a value of \$49,700 is transferred to the Federal Fund from the State Fund. Head Start grants are increased by \$230,000 based upon the anticipated grant award level. This discussion does not include the Baltimore Development Corporation (BDC).

MAYOR'S OFFICE OF CHILDREN, YOUTH AND FAMILIES – The recommendation for Fiscal 2007 is \$300,000, a decrease of \$412,900 or 57.9% below the Fiscal 2006 level of appropriation. The decrease is related to the elimination of the TAMAR grant in the amount of \$412,700 which expired during Fiscal 2006.

MAYOR'S OFFICE OF EMPLOYMENT DEVELOPMENT – The recommendation for Fiscal 2007 is \$16.0 million, a decrease of \$1.4 million or 8.0% below the Fiscal 2006 level of appropriation. The Youth Opportunity program expires at the end of Fiscal 2006. The recommendation includes the transfer of 24 positions and \$3.0 million to the General Fund to support program operations. The Workforce Investment Act – Displaced Adults (JTPA/WIA) grant is reduced by \$1.4 million. Of this amount, \$1.0 million is provided in the General Fund recommendation to continue program operations. Additionally six positions and \$245,400 are transferred to the General Fund to provide job training services under the Ex-Offender program. A total of 50 vacant unfunded positions with a cost of \$1.6 million are recommended to be abolished due to a reduction in funds made available to the City. Three positions are recommended to be transferred to the State Fund at a cost of \$166,500.

STATE'S ATTORNEY'S OFFICE – The recommendation for Fiscal 2007 is \$1.6 million, a decrease of \$113,100 or 6.6% below the Fiscal 2006 level of appropriation. The recommendation includes the transfer of 12 positions (9 community liaison, 3 support) in the Community Services activity to the General Fund at a cost of \$628,300. The recommendation also includes the transfer of one position from a Domestic Violence grant which has expired to the General Fund at a cost of \$54,600.

State Grants

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$62.4	\$63.4	\$1.0	1.6%
FULL-TIME POSITIONS	358	351	(7)	(2.0)%

CIRCUIT COURT – The recommendation for Fiscal 2007 is \$4.2 million, an increase of \$355,600 or 9.4% above the Fiscal 2006 level of appropriation. The recommendation includes a new grant for \$115,000 to fund two new positions (1 clerical, 1 social work) to perform medical evaluations in the Juvenile Division. The appropriation was awarded after the start of Fiscal 2006. A grant increase of \$249,100 is recommended to increase services in the Family Division to serve families in crisis. The agency plans to use this funding to create two attorney and one paralegal contractual positions.

COMMISSION ON AGING AND RETIREMENT EDUCATION – The recommendation for Fiscal 2007 is \$3.9 million, an increase of \$176,700 or 4.8% above the Fiscal 2006 level of appropriation. The recommendation includes \$71,000 to pay for negotiated salary and benefit increases.

ENOCH PRATT FREE LIBRARY – The recommendation for Fiscal 2007 is \$10.5 million, an increase of \$175,800 or 1.7% above the Fiscal 2006 level of appropriation. The recommendation includes a net increase of \$145,200 to pay for negotiated salary and benefit increases. Equipment is increased by \$366,300 for the purchase of library books and periodicals. Also recommended is \$41,500 to fund the creation of one librarian position approved by the Board of Estimates during Fiscal 2006. This position will provide library service at the Baltimore City Detention Center. Transfer Credits are reduced by \$413,900. Previously, these funds were utilized to support General Fund operations.

HEALTH DEPARTMENT – The recommendation for Fiscal 2007 is \$17.9 million, a decrease of \$842,300 or 4.5% below the Fiscal 2006 level of appropriation. The recommendation includes a decrease of \$1.7 million for a Lead Paint Initiative which was budgeted but not awarded during Fiscal 2006. In addition, the recommendation includes a \$758,900 increase in Medicaid Transportation Service funds made available to the City.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT – The recommendation for Fiscal 2007 is \$10.4 million, an increase of \$1.1 million or 11.8% above the Fiscal 2006 level of appropriation. The recommendation includes an additional \$283,800 for Summer Food Assistance Program; \$106,800 for Weatherization Program to assist an estimated 25 additional households; \$755,000 for the Energy Assistance Program due to anticipated increase in heating fuels and \$17,000 for Head Start. A net of five positions with a value of \$334,100 are recommended to be transferred including one position to the Federal Fund (\$49,400) and four positions to the Special Fund (\$284,700).

Special Fund

<i>Dollars in Millions</i>	Fiscal 2006	Fiscal 2007	Change	% Change
OPERATING APPROPRIATIONS	\$43.7	\$42.4	\$(1.3)	(3.0)%
FULL-TIME POSITIONS	381	400	19	5.0%

COMMISSION ON AGING AND RETIREMENT EDUCATION – The recommendation for Fiscal 2007 is \$448,300, a decrease of \$316,000 or 41.3% below the Fiscal 2006 level of appropriation. The reduction is technical in nature and represents an adjustment to reflect the actual level of grant awards.

EMPLOYEES' RETIREMENT SYSTEMS – The recommendation for Fiscal 2007 is \$7.5 million, a decrease of \$584,100 or 7.2% below the Fiscal 2006 level of appropriation. Included in

the recommendation is a net increase of three positions. Prior Board of Estimates' action approved during Fiscal 2006 included the creation of four new positions for a new unit that will provide legal counsel for the Elected Officials' and Employees' Retirement Systems. Included are two attorneys, one paralegal and one clerical positions at a cost of \$291,000. This increase is offset by the abolishment of one filled public information officer position at a cost of \$68,600, an increase of \$355,000 in budgeted Salary/Wage Savings and a reduction in one-time Equipment costs of \$270,000. These monies previously were utilized to furnish and equip the agency's new headquarters location at 7 East Redwood Street.

HEALTH DEPARTMENT – The recommendation for Fiscal 2007 is \$9.4 million, a decrease of \$240,000 or 2.6% below the Fiscal 2006 level of appropriation. The recommendation includes a \$337,300 increase in the amount of Medical Assistance funds utilized by the Comprehensive School Health program. This increase is offset by reductions in grant funding made available to the City including \$250,000 for Operation Safe Kids, \$265,800 in Kellogg Foundation monies utilized for the Men's Health Center and a \$55,300 decrease in the Safe and Sound Family Support grant.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT – The recommendation for Fiscal 2007 is \$2.6 million, a decrease of \$1.3 million or 34.2% below the Fiscal 2006 level of appropriation. The decrease is primarily related to \$1.2 million in Urban Development Action Grant (UDAG) funds that are recommended to be transferred from the operating budget to the capital budget for Fiscal 2007. These monies will be used to support the Affordable Housing Fund. Nine positions at a cost of \$731,000 are recommended to be transferred to the Special Fund including five from the Federal Fund (\$396,600) and four from the State Fund (\$284,700). In addition, prior Board of Estimates action during Fiscal 2006 approved the creation of 10 attorney positions in the Code Enforcement – Legal Section at a cost of \$498,500. In addition, there is a \$100,000 decrease recommended in the Neighborhood Conservation Office due to the expiration of the Goldseker and Abell Foundation grants.

MAYOR'S OFFICE OF EMPLOYMENT DEVELOPMENT – The recommendation for Fiscal 2007 is \$0, a decrease of \$98,700 or 100.0% below the Fiscal 2006 level of appropriation. The decrease reflects the transfer of one position to the State Fund under the Heritage Areas grant.

POLICE DEPARTMENT – The recommendation for Fiscal 2007 is \$6.3 million, an increase of \$288,800 or 4.8% above the Fiscal 2006 level of appropriation. The increase includes an additional \$200,000 in Asset Sharing funds with the anticipation that additional revenue will be received from the forfeiture of seized assets. It is anticipated that this increase will be used to purchase computer equipment. An increase of \$75,000 is recommended in the 911 Emergency Call Service activity for negotiated salary and benefit increases.

DEPARTMENT OF PUBLIC WORKS – The recommendation for Fiscal 2007 is \$1.1 million, an increase of \$650,000 or 130.0% above the Fiscal 2006 level of appropriation. The agency will utilize an additional \$500,000 in environmental citation fines to support the Sanitation Enforcement activity budgeted in the General Fund. In addition, \$150,000 in developer impact fees will be utilized to offset the cost to pay for a private vendor to perform clean up services on the Middle Branch of the Patapsco River.

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Board of Elections	5,925,353	6,373,100	6,489,267	563,914
General	5,675,353	6,123,100	6,489,267	813,914
Federal	250,000	250,000	0	(250,000)
City Council	3,549,490	3,791,666	4,349,801	800,311
General	3,549,490	3,791,666	4,349,801	800,311
Community Relations Commission	937,556	1,038,154	992,730	55,174
General	880,000	975,175	930,520	50,520
Federal	57,556	62,979	62,210	4,654
Comptroller	17,241,420	16,944,982	17,219,540	(21,880)
General	4,061,299	4,239,034	4,539,183	477,884
Special	173,402	126,505	125,787	(47,615)
Internal Service	13,006,719	12,579,443	12,554,570	(452,149)
Council Services	541,762	597,001	549,607	7,845
General	541,762	597,001	549,607	7,845
Courts: Circuit Court	13,164,046	14,410,878	14,145,963	981,917
General	8,032,939	8,865,694	8,626,587	593,648
Federal	1,289,127	1,347,677	1,338,824	49,697
State	3,841,980	4,197,507	4,180,552	338,572
Courts: Orphans' Court	429,012	451,159	449,154	20,142
General	429,012	451,159	449,154	20,142
Employees' Retirement Systems	8,056,692	8,982,200	7,472,606	(584,086)
Special	8,056,692	8,982,200	7,472,606	(584,086)
Enoch Pratt Free Library	30,440,181	33,848,591	32,991,865	2,551,684
General	19,618,288	22,779,649	21,959,663	2,341,375
State	10,325,766	10,552,555	10,501,598	175,832
Special	496,127	516,387	530,604	34,477
Finance	21,160,296	24,322,853	23,572,374	2,412,078
General	9,170,151	11,077,812	10,376,342	1,206,191
Loan and Guarantee Enterprise	3,154,422	3,150,893	3,163,309	8,887
Internal Service	8,835,723	10,094,148	10,032,723	1,197,000
Fire	136,856,847	146,819,274	144,712,489	7,855,642
General	118,105,012	125,846,146	121,924,808	3,819,796
Federal	6,512,000	8,700,000	10,675,948	4,163,948
State	1,239,835	1,239,835	1,101,733	(138,102)
Special	11,000,000	11,033,293	11,010,000	10,000
Health	163,299,702	165,480,502	163,501,803	107,101
General	22,149,804	25,976,086	24,481,954	2,237,150
Federal	112,804,313	112,231,553	111,756,506	(1,047,807)
State	18,718,942	17,871,103	17,876,654	(842,288)
Special	9,626,643	9,401,760	9,386,689	(239,954)
Housing and Community Development	77,718,790	82,558,535	78,730,774	1,011,984
General	12,731,314	19,709,962	20,614,805	7,883,491
Federal	51,417,850	49,794,040	44,706,502	(6,711,348)
State	9,315,876	10,090,694	10,446,362	1,130,486
Special	4,253,750	2,963,839	2,963,105	(1,290,645)
Human Resources	5,406,781	5,365,456	5,414,217	7,436
General	2,261,059	2,473,009	2,527,173	266,114
Internal Service	3,145,722	2,892,447	2,887,044	(258,678)

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Law	7,489,911	7,737,192	7,843,674	353,763
General	2,910,150	3,082,987	3,167,866	257,716
Special	0	0	356	356
Internal Service	4,579,761	4,654,205	4,675,452	95,691
Legislative Reference	787,504	800,404	786,010	(1,494)
General	776,104	789,004	774,610	(1,494)
Special	11,400	11,400	11,400	0
Liquor License Board	1,780,488	1,878,083	1,878,889	98,401
General	1,780,488	1,878,083	1,878,889	98,401
Mayoralty	3,383,202	3,860,876	3,877,864	494,662
General	3,243,202	3,720,876	3,737,864	494,662
Special	140,000	140,000	140,000	0
M-R: Art and Culture	6,061,486	8,528,493	6,932,457	870,971
General	6,061,486	8,528,493	6,932,457	870,971
M-R: Baltimore City Public Schools	207,767,545	207,940,795	207,940,795	173,250
General	204,113,545	204,286,795	204,286,795	173,250
Motor Vehicle	3,654,000	3,654,000	3,654,000	0
M-R: Cable and Communications	2,021,604	2,309,576	2,303,562	281,958
General	389,099	413,165	413,292	24,193
Special	1,632,505	1,896,411	1,890,270	257,765
M-R: Civic Promotion	9,638,243	11,871,740	11,634,864	2,091,621
General	9,638,243	11,571,740	11,334,864	1,791,621
Motor Vehicle	0	300,000	300,000	300,000
M-R: Commission on Aging/Retire. Educ.	10,305,895	11,347,837	10,528,477	222,582
General	875,436	1,908,847	1,111,825	236,389
Motor Vehicle	325,000	341,250	325,000	0
Federal	4,645,937	4,774,381	4,771,405	125,468
State	3,695,224	3,875,021	3,871,909	176,685
Special	764,298	448,338	448,338	(315,960)
M-R: Conditional Purchase Agreements	20,050,498	20,058,559	20,058,559	8,061
General	19,435,099	19,451,911	19,451,911	16,812
Loan and Guarantee Enterprise	606,578	598,691	598,691	(7,887)
Special	451	236	236	(215)
Internal Service	8,370	7,721	7,721	(649)
M-R: Contingent Fund	750,000	750,000	750,000	0
General	750,000	750,000	750,000	0
M-R: Convention Complex	20,595,262	21,514,218	20,939,502	344,240
General	12,295,262	13,617,293	13,296,502	1,001,240
Convention Center Bond	4,700,000	4,642,467	4,643,000	(57,000)
State	3,600,000	3,254,458	3,000,000	(600,000)
M-R: Debt Service	79,528,381	78,722,390	79,622,390	94,009
General	71,968,386	70,678,778	71,578,778	(389,608)
Motor Vehicle	7,559,995	8,043,612	8,043,612	483,617
M-R: Educational Grants	1,180,986	1,385,443	1,376,556	195,570
General	1,180,986	1,385,443	1,376,556	195,570
M-R: Employees' Retirement Contribution	62,236,605	80,094,580	85,468,867	23,232,262
General	56,794,605	73,699,580	77,635,867	20,841,262
Motor Vehicle	5,442,000	6,395,000	7,833,000	2,391,000

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
M-R: Environmental Control Board	365,955	452,000	449,599	83,644
General	365,955	452,000	449,599	83,644
M-R: Health and Welfare Grants	81,968	164,183	94,683	12,715
General	81,968	164,183	94,683	12,715
M-R: Miscellaneous General Expenses	11,139,956	11,139,956	11,988,081	848,125
General	9,903,106	9,903,106	10,751,231	848,125
Motor Vehicle	1,236,850	1,236,850	1,236,850	0
M-R: Office of Children, Youth and Families	1,597,087	2,029,467	1,275,983	(321,104)
General	581,000	960,716	673,572	92,572
Federal	712,900	765,564	299,224	(413,676)
State	303,187	303,187	303,187	0
M-R: Office of CitiStat Operations	447,000	517,915	509,792	62,792
General	447,000	517,915	509,792	62,792
M-R: Office of Employment Development	19,865,350	22,703,837	22,903,479	3,038,129
General	1,847,851	5,162,848	6,328,119	4,480,268
Federal	17,469,079	17,046,585	16,044,464	(1,424,615)
State	449,743	493,475	530,896	81,153
Special	98,677	929	0	(98,677)
M-R: Office of Information Technology	10,643,789	15,317,480	11,277,655	633,866
General	10,643,789	15,317,480	11,277,655	633,866
M-R: Office of Neighborhoods	645,000	816,010	740,730	95,730
General	645,000	816,010	740,730	95,730
M-R: Office of the Inspector General	0	0	632,131	632,131
General	0	0	632,131	632,131
M-R: Office of the Labor Commissioner	469,939	483,719	487,502	17,563
General	469,939	483,719	487,502	17,563
M-R: Retirees' Benefits	84,761,100	91,054,875	91,483,875	6,722,775
General	73,186,100	78,496,000	78,925,000	5,738,900
Motor Vehicle	11,575,000	12,558,875	12,558,875	983,875
M-R: Self-Insurance Fund	12,119,636	14,119,636	12,119,636	0
General	9,225,082	11,225,082	9,225,082	0
Motor Vehicle	2,894,554	2,894,554	2,894,554	0
M-R: TIF Debt Service	140,000	2,899,236	2,899,236	2,759,236
General	140,000	2,899,236	2,899,236	2,759,236
Municipal and Zoning Appeals	371,000	396,394	388,651	17,651
General	371,000	396,394	388,651	17,651
Planning	3,374,602	3,749,076	3,476,411	101,809
General	1,267,000	1,472,025	1,475,244	208,244
Motor Vehicle	725,006	912,238	704,035	(20,971)
Federal	1,182,596	1,224,813	1,157,132	(25,464)
State	200,000	140,000	140,000	(60,000)
Police	318,300,363	347,270,503	331,870,692	13,570,329
General	273,943,719	297,409,947	286,103,614	12,159,895
Motor Vehicle	11,388,957	11,622,633	11,902,248	513,291
Federal	20,290,655	25,263,097	20,264,596	(26,059)
State	6,637,792	6,620,962	7,272,216	634,424
Special	6,039,240	6,353,864	6,328,018	288,778

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Public Works	390,850,488	435,342,911	427,905,242	37,054,754
General	62,112,422	69,487,052	68,709,102	6,596,680
Motor Vehicle	36,969,700	42,916,892	36,820,019	(149,681)
Waste Water Utility	145,575,000	158,921,392	158,507,000	12,932,000
Water Utility	104,881,000	118,221,605	115,165,000	10,284,000
Special	500,000	500,000	1,150,000	650,000
Internal Service	40,812,366	45,295,970	47,554,121	6,741,755
Recreation and Parks	29,139,182	31,214,213	31,189,620	2,050,438
General	23,889,682	25,830,870	25,638,251	1,748,569
Motor Vehicle	4,180,616	4,284,998	4,337,049	156,433
Federal	0	10,372	0	0
State	172,775	172,775	302,979	130,204
Special	896,109	915,198	911,341	15,232
Sheriff	10,353,704	11,802,103	11,959,522	1,605,818
General	10,286,804	11,735,203	11,935,022	1,648,218
Federal	66,900	66,900	24,500	(42,400)
Social Services	230,000	245,556	230,000	0
General	230,000	245,556	230,000	0
State's Attorney	27,834,542	35,486,938	30,364,629	2,530,087
General	22,324,621	29,285,222	24,918,056	2,593,435
Federal	1,680,006	1,927,734	1,566,857	(113,149)
State	3,779,915	4,223,982	3,829,716	49,801
Special	50,000	50,000	50,000	0
Transportation	130,158,099	142,141,659	135,780,218	5,622,119
General	621,388	1,387,610	1,164,236	542,848
Motor Vehicle	83,172,322	95,160,382	89,417,758	6,245,436
Parking Management	11,304,000	12,650,926	12,368,000	1,064,000
Parking Enterprise	27,321,000	25,245,568	25,272,000	(2,049,000)
Conduit Enterprise	7,199,000	7,211,173	7,073,000	(126,000)
Federal	375,000	375,000	375,000	0
State	165,389	111,000	110,224	(55,165)
Wage Commission	461,000	466,786	465,765	4,765
General	461,000	466,786	465,765	4,765
War Memorial Commission	334,000	369,303	353,787	19,787
General	334,000	369,303	353,787	19,787
TOTAL OPERATING RECOMMENDATIONS	1,971,989,298	2,139,968,293	2,093,381,575	121,392,277
LESS INTERNAL SERVICE FUND	70,388,661	75,523,934	77,711,631	7,322,970
NET OPERATING RECOMMENDATIONS	1,901,600,637	2,064,444,359	2,015,669,944	114,069,307

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
SUMMARY BY FUND				
General	1,102,796,000	1,213,152,751	1,189,923,000	87,127,000
Motor Vehicle	169,124,000	190,321,284	180,027,000	10,903,000
Parking Management	11,304,000	12,650,926	12,368,000	1,064,000
Convention Center Bond	4,700,000	4,642,467	4,643,000	(57,000)
Waste Water Utility	145,575,000	158,921,392	158,507,000	12,932,000
Water Utility	104,881,000	118,221,605	115,165,000	10,284,000
Parking Enterprise	27,321,000	25,245,568	25,272,000	(2,049,000)
Conduit Enterprise	7,199,000	7,211,173	7,073,000	(126,000)
Loan and Guarantee Enterprise	3,761,000	3,749,584	3,762,000	1,000
Federal	218,753,919	223,840,695	213,043,168	(5,710,751)
State	62,446,424	63,146,554	63,468,026	1,021,602
Special	43,739,294	43,340,360	42,418,750	(1,320,544)
Internal Service	70,388,661	75,523,934	77,711,631	7,322,970
TOTAL OPERATING RECOMMENDATIONS	1,971,989,298	2,139,968,293	2,093,381,575	121,392,277
INTERNAL SERVICE FUND BY AGENCY				
Comptroller	13,006,719	12,579,443	12,554,570	(452,149)
Finance	8,835,723	10,094,148	10,032,723	1,197,000
Human Resources	3,145,722	2,892,447	2,887,044	(258,678)
Law	4,579,761	4,654,205	4,675,452	95,691
M-R: Conditional Purchase Agreements	8,370	7,721	7,721	(649)
Public Works	40,812,366	45,295,970	47,554,121	6,741,755
TOTAL INTERNAL SERVICE FUND	70,388,661	75,523,934	77,711,631	7,322,970

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Board of Elections	5,925,353	6,373,100	6,489,267	563,914
180 Voter Registration and Conduct of Elections	5,925,353	6,373,100	6,489,267	563,914
General	5,675,353	6,123,100	6,489,267	813,914
Federal	250,000	250,000	0	(250,000)
City Council	3,549,490	3,791,666	4,349,801	800,311
100 City Legislation	3,549,490	3,791,666	4,349,801	800,311
General	3,549,490	3,791,666	4,349,801	800,311
Community Relations Commission	937,556	1,038,154	992,730	55,174
156 Development of Intergroup Relations	937,556	1,038,154	992,730	55,174
General	880,000	975,175	930,520	50,520
Federal	57,556	62,979	62,210	4,654
Comptroller	17,241,420	16,944,982	17,219,540	(21,880)
130 Executive Direction and Control	487,232	487,016	543,790	56,558
General	487,232	487,016	543,790	56,558
131 Audits	3,017,995	3,111,443	3,356,143	338,148
General	3,017,995	3,111,443	3,356,143	338,148
132 Real Estate Acquisition and Management	729,474	767,080	765,037	35,563
General	556,072	640,575	639,250	83,178
Special	173,402	126,505	125,787	(47,615)
133 Municipal Telephone Exchange	12,447,566	11,940,244	11,924,049	(523,517)
Internal Service	12,447,566	11,940,244	11,924,049	(523,517)
136 Municipal Post Office	559,153	639,199	630,521	71,368
Internal Service	559,153	639,199	630,521	71,368
Council Services	541,762	597,001	549,607	7,845
103 Council Services	541,762	597,001	549,607	7,845
General	541,762	597,001	549,607	7,845
Courts: Circuit Court	13,164,046	14,410,878	14,145,963	981,917
110 Circuit Court	13,164,046	14,410,878	14,145,963	981,917
General	8,032,939	8,865,694	8,626,587	593,648
Federal	1,289,127	1,347,677	1,338,824	49,697
State	3,841,980	4,197,507	4,180,552	338,572
Courts: Orphans' Court	429,012	451,159	449,154	20,142
112 Orphans' Court	429,012	451,159	449,154	20,142
General	429,012	451,159	449,154	20,142
Employees' Retirement Systems	8,056,692	8,982,200	7,472,606	(584,086)
152 Employees' Retirement System	4,553,687	5,604,622	4,474,114	(79,573)
Special	4,553,687	5,604,622	4,474,114	(79,573)
154 Fire and Police Retirement System	3,503,005	3,377,578	2,998,492	(504,513)
Special	3,503,005	3,377,578	2,998,492	(504,513)
Enoch Pratt Free Library	30,440,181	33,848,591	32,991,865	2,551,684
450 Administrative and Technical Services	6,905,151	7,456,714	7,410,200	505,049
General	4,797,428	5,203,300	5,205,836	408,408
State	1,611,596	1,737,027	1,673,760	62,164
Special	496,127	516,387	530,604	34,477

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Enoch Pratt Free Library (cont.)					
452	Neighborhood Services	8,282,154	10,035,968	9,545,292	1,263,138
	General	8,195,505	9,946,539	9,458,643	1,263,138
	State	86,649	89,429	86,649	0
453	State Library Resource Center	15,252,876	16,355,909	16,036,373	783,497
	General	6,625,355	7,629,810	7,295,184	669,829
	State	8,627,521	8,726,099	8,741,189	113,668
Finance		21,160,296	24,322,853	23,572,374	2,412,078
140	Administrative Direction and Control	963,979	1,033,292	1,000,191	36,212
	General	963,979	1,033,292	1,000,191	36,212
141	Budget and Management Research	984,101	1,132,163	1,059,828	75,727
	General	984,101	1,132,163	1,059,828	75,727
142	Accounting and Payroll Services	5,449,128	5,814,356	5,802,376	353,248
	General	2,294,706	2,663,463	2,639,067	344,361
	Loan and Guarantee Enterprise	3,154,422	3,150,893	3,163,309	8,887
144	Purchasing	5,151,867	5,375,622	5,375,342	223,475
	General	2,085,357	2,302,009	2,421,210	335,853
	Internal Service	3,066,510	3,073,613	2,954,132	(112,378)
150	Treasury Management	2,842,008	3,946,885	3,256,046	414,038
	General	2,842,008	3,946,885	3,256,046	414,038
153	Risk Management Operations	5,769,213	7,020,535	7,078,591	1,309,378
	Internal Service	5,769,213	7,020,535	7,078,591	1,309,378
Fire		136,856,847	146,819,274	144,712,489	7,855,642
210	Administrative Direction and Control	7,887,430	9,683,974	9,375,689	1,488,259
	General	7,887,430	9,683,974	9,375,689	1,488,259
211	Training	2,003,437	2,256,848	2,083,002	79,565
	General	2,003,437	2,256,848	2,083,002	79,565
212	Fire Suppression	97,879,832	101,623,785	99,006,639	1,126,807
	General	91,697,832	94,013,785	91,130,731	(567,101)
	Federal	6,082,000	7,510,000	7,825,908	1,743,908
	State	100,000	100,000	50,000	(50,000)
213	Fire Marshal	3,389,663	4,337,182	4,166,159	776,496
	General	3,289,663	3,757,182	3,656,159	366,496
	Federal	20,000	500,000	500,000	480,000
	State	70,000	70,000	0	(70,000)
	Special	10,000	10,000	10,000	0
214	Support Services	6,665,591	7,262,364	7,703,124	1,037,533
	General	5,689,256	6,286,029	6,538,391	849,135
	Federal	0	0	200,000	200,000
	State	976,335	976,335	964,733	(11,602)
215	Fire Alarm and Communications	3,605,919	3,715,909	4,037,840	431,921
	General	3,600,919	3,710,909	4,027,840	426,921
	State	5,000	5,000	10,000	5,000
219	Non-actuarial Retirement Benefits	135,000	135,000	135,000	0
	General	135,000	135,000	135,000	0

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Fire (cont.)					
319	Ambulance Service	15,289,975	17,804,212	18,205,036	2,915,061
	General	3,801,475	6,002,419	4,977,996	1,176,521
	Federal	410,000	690,000	2,150,040	1,740,040
	State	88,500	88,500	77,000	(11,500)
	Special	10,990,000	11,023,293	11,000,000	10,000
Health		163,299,702	165,480,502	163,501,803	107,101
240	Animal Control	2,075,498	2,370,611	2,420,303	249,805
	General	2,061,498	2,370,611	2,420,303	263,805
	Special	14,000	0	0	(14,000)
300	Administrative Direction and Control	3,679,412	3,840,916	3,672,494	(6,918)
	General	3,679,412	3,840,916	3,672,494	(6,918)
301	Baltimore Homeless Services	27,673,016	26,572,123	26,232,766	(1,440,250)
	General	266,000	695,800	357,962	91,962
	Federal	24,188,382	22,651,938	22,638,253	(1,550,129)
	State	3,212,471	3,224,385	3,223,168	10,697
	Special	6,163	0	13,383	7,220
302	Environmental Health	5,398,160	6,263,553	5,619,934	221,774
	General	3,817,440	4,661,624	4,021,961	204,521
	Federal	1,245,674	1,229,420	1,228,865	(16,809)
	State	265,046	302,509	299,108	34,062
	Special	70,000	70,000	70,000	0
303	Special Purpose Grants	2,000,000	2,000,000	2,000,000	0
	Special	2,000,000	2,000,000	2,000,000	0
304	Health Promotion and Disease Prevention	34,308,040	34,539,594	35,059,238	751,198
	General	3,204,805	3,688,036	4,207,199	1,002,394
	Federal	30,536,993	30,261,887	30,225,222	(311,771)
	State	566,242	589,671	626,817	60,575
305	Health Services Initiatives	5,902,761	5,179,697	5,175,860	(726,901)
	General	180,219	50,138	52,286	(127,933)
	Federal	2,981,318	4,122,848	4,120,662	1,139,344
	State	2,461,411	782,161	778,334	(1,683,077)
	Special	279,813	224,550	224,578	(55,235)
306	General Nursing Services	9,727,604	10,615,152	10,564,708	837,104
	General	1,007,207	1,027,285	995,412	(11,795)
	Federal	125,054	233,841	232,219	107,165
	State	8,595,343	9,354,026	9,336,990	741,647
	Special	0	0	87	87
307	Mental Health Services	5,076,763	4,031,808	4,281,038	(795,725)
	General	1,799,359	1,799,359	2,049,359	250,000
	Federal	1,484,026	439,071	438,301	(1,045,725)
	State	1,793,378	1,793,378	1,793,378	0

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Health (cont.)					
308	Maternal and Child Health	17,501,253	18,932,093	17,694,697	193,444
	General	995,501	2,356,570	1,207,078	211,577
	Federal	15,052,017	15,579,023	15,494,156	442,139
	State	383,565	175,000	172,739	(210,826)
	Special	1,070,170	821,500	820,724	(249,446)
309	Child and Adult Care - Food	6,382,405	6,634,992	6,624,963	242,558
	Federal	6,382,405	6,634,992	6,624,963	242,558
310	School Health Services	12,438,437	12,858,841	12,722,361	283,924
	General	5,011,169	5,011,169	5,011,169	0
	Federal	1,071,669	1,081,818	1,073,131	1,462
	State	534,905	480,144	480,144	(54,761)
	Special	5,820,694	6,285,710	6,157,917	337,223
311	Health Services for the Aging	31,136,353	31,641,122	31,433,441	297,088
	General	127,194	474,578	486,731	359,537
	Federal	29,736,775	29,996,715	29,680,734	(56,041)
	State	906,581	1,169,829	1,165,976	259,395
	Special	365,803	0	100,000	(265,803)
Housing and Community Development		77,718,790	82,558,535	78,730,774	1,011,984
119	Neighborhood Service Centers	4,391,834	4,717,757	4,625,329	233,495
	General	5,000	5,000	255,416	250,416
	Federal	1,557,918	1,884,670	1,496,596	(61,322)
	State	2,828,916	2,828,087	2,873,317	44,401
177	Administrative Direction and Control	5,477,306	5,743,535	5,582,253	104,947
	General	3,011,770	4,497,638	4,284,314	1,272,544
	Federal	995,464	940,736	993,512	(1,952)
	Special	1,470,072	305,161	304,427	(1,165,645)
184	Energy Assistance and Emergency Food	1,934,500	2,689,710	2,682,334	747,834
	State	1,934,500	2,689,710	2,682,334	747,834
260	Construction and Building Inspection	4,885,885	4,844,610	4,897,450	11,565
	General	3,153,649	3,102,023	3,174,968	21,319
	Federal	582,236	592,587	572,482	(9,754)
	Special	1,150,000	1,150,000	1,150,000	0
582	Finance and Development	4,636,386	4,869,938	4,852,815	216,429
	General	127,034	262,764	229,699	102,665
	Federal	4,279,352	4,477,174	4,493,116	213,764
	Special	230,000	130,000	130,000	(100,000)
583	Neighborhood Services	12,342,153	12,874,838	11,873,102	(469,051)
	General	3,300,266	6,395,106	9,287,308	5,987,042
	Federal	7,993,192	5,456,054	1,468,018	(6,525,174)
	State	55,017	55,000	149,098	94,081
	Special	993,678	968,678	968,678	(25,000)

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Housing and Community Development (cont.)					
585	Baltimore Development Corporation	3,517,660	5,828,943	3,785,000	267,340
	General	2,707,660	5,018,943	2,975,000	267,340
	Federal	400,000	400,000	400,000	0
	Special	410,000	410,000	410,000	0
592	Special Housing Grants	350,000	350,000	350,000	0
	General	350,000	350,000	350,000	0
593	Community Support Projects	5,458,548	5,688,050	5,497,850	39,302
	General	10,850	10,850	10,850	0
	Federal	5,447,698	5,677,200	5,487,000	39,302
597	Weatherization	1,230,865	1,253,872	1,335,830	104,965
	General	65,085	67,638	47,250	(17,835)
	State	1,165,780	1,186,234	1,288,580	122,800
604	Child Care Centers	1,460,413	1,674,402	868,532	(591,881)
	Federal	1,460,413	1,674,402	868,532	(591,881)
605	Head Start	30,542,310	30,531,950	30,785,079	242,769
	Federal	28,701,577	28,691,217	28,927,246	225,669
	State	1,840,733	1,840,733	1,857,833	17,100
606	Arts and Education	1,490,930	1,490,930	1,595,200	104,270
	State	1,490,930	1,490,930	1,595,200	104,270
Human Resources		5,406,781	5,365,456	5,414,217	7,436
160	Personnel Administration	4,414,053	4,617,815	4,671,162	257,109
	General	2,261,059	2,473,009	2,527,173	266,114
	Internal Service	2,152,994	2,144,806	2,143,989	(9,005)
161	Vision Care Program	992,728	747,641	743,055	(249,673)
	Internal Service	992,728	747,641	743,055	(249,673)
Law		7,489,911	7,737,192	7,843,674	353,763
175	Legal Services	7,489,911	7,737,192	7,843,674	353,763
	General	2,910,150	3,082,987	3,167,866	257,716
	Special	0	0	356	356
	Internal Service	4,579,761	4,654,205	4,675,452	95,691
Legislative Reference		787,504	800,404	786,010	(1,494)
106	Legislative Reference Services	530,664	534,218	529,572	(1,092)
	General	519,264	522,818	518,172	(1,092)
	Special	11,400	11,400	11,400	0
107	Archives and Records Management	256,840	266,186	256,438	(402)
	General	256,840	266,186	256,438	(402)
Liquor License Board		1,780,488	1,878,083	1,878,889	98,401
250	Liquor Control	1,780,488	1,878,083	1,878,889	98,401
	General	1,780,488	1,878,083	1,878,889	98,401
Mayoralty		3,383,202	3,860,876	3,877,864	494,662
125	Executive Direction and Control	2,523,533	2,903,270	2,858,955	335,422
	General	2,523,533	2,903,270	2,858,955	335,422
127	Office of State Relations	517,778	595,908	582,074	64,296
	General	517,778	595,908	582,074	64,296

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Mayorality (cont.)				
353 Office of Community Projects	341,891	361,698	436,835	94,944
General	201,891	221,698	296,835	94,944
Special	140,000	140,000	140,000	0
M-R: Art and Culture	6,061,486	8,528,493	6,932,457	870,971
493 Art and Culture Grants	6,061,486	8,528,493	6,932,457	870,971
General	6,061,486	8,528,493	6,932,457	870,971
M-R: Baltimore City Public Schools	207,767,545	207,940,795	207,940,795	173,250
352 Baltimore City Public Schools	207,767,545	207,940,795	207,940,795	173,250
General	204,113,545	204,286,795	204,286,795	173,250
Motor Vehicle	3,654,000	3,654,000	3,654,000	0
M-R: Cable and Communications	2,021,604	2,309,576	2,303,562	281,958
572 Cable and Communications Coordination	2,021,604	2,309,576	2,303,562	281,958
General	389,099	413,165	413,292	24,193
Special	1,632,505	1,896,411	1,890,270	257,765
M-R: Civic Promotion	9,638,243	11,871,740	11,634,864	2,091,621
589 Office of Promotion and the Arts	1,910,786	1,999,000	1,904,000	88,214
General	1,910,786	1,999,000	1,904,000	88,214
590 Civic Promotion	7,727,457	9,872,740	9,730,864	2,003,407
General	7,727,457	9,572,740	9,430,864	1,703,407
Motor Vehicle	0	300,000	300,000	300,000
M-R: Commission on Aging/Retire. Educ.	10,305,895	11,347,837	10,528,477	222,582
325 Senior Services	10,305,895	11,347,837	10,528,477	222,582
General	875,436	1,908,847	1,111,825	236,389
Motor Vehicle	325,000	341,250	325,000	0
Federal	4,645,937	4,774,381	4,771,405	125,468
State	3,695,224	3,875,021	3,871,909	176,685
Special	764,298	448,338	448,338	(315,960)
M-R: Conditional Purchase Agreements	20,050,498	20,058,559	20,058,559	8,061
129 Conditional Purchase Agreement Payments	20,050,498	20,058,559	20,058,559	8,061
General	19,435,099	19,451,911	19,451,911	16,812
Loan and Guarantee Enterprise	606,578	598,691	598,691	(7,887)
Special	451	236	236	(215)
Internal Service	8,370	7,721	7,721	(649)
M-R: Contingent Fund	750,000	750,000	750,000	0
121 Contingent Fund	750,000	750,000	750,000	0
General	750,000	750,000	750,000	0
M-R: Convention Complex	20,595,262	21,514,218	20,939,502	344,240
531 Convention Center Operations	20,145,262	21,064,218	20,489,502	344,240
General	11,845,262	13,167,293	12,846,502	1,001,240
Convention Center Bond	4,700,000	4,642,467	4,643,000	(57,000)
State	3,600,000	3,254,458	3,000,000	(600,000)
540 1st Mariner Arena Operations	450,000	450,000	450,000	0
General	450,000	450,000	450,000	0

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
M-R: Debt Service	79,528,381	78,722,390	79,622,390	94,009
123 General Debt Service	79,528,381	78,722,390	79,622,390	94,009
General	71,968,386	70,678,778	71,578,778	(389,608)
Motor Vehicle	7,559,995	8,043,612	8,043,612	483,617
M-R: Educational Grants	1,180,986	1,385,443	1,376,556	195,570
446 Educational Grants	1,180,986	1,385,443	1,376,556	195,570
General	1,180,986	1,385,443	1,376,556	195,570
M-R: Employees' Retirement Contribution	62,236,605	80,094,580	85,468,867	23,232,262
355 Employees' Retirement Contribution	62,236,605	80,094,580	85,468,867	23,232,262
General	56,794,605	73,699,580	77,635,867	20,841,262
Motor Vehicle	5,442,000	6,395,000	7,833,000	2,391,000
M-R: Environmental Control Board	365,955	452,000	449,599	83,644
117 Environmental Control Board	365,955	452,000	449,599	83,644
General	365,955	452,000	449,599	83,644
M-R: Health and Welfare Grants	81,968	164,183	94,683	12,715
385 Health and Welfare Grants	81,968	164,183	94,683	12,715
General	81,968	164,183	94,683	12,715
M-R: Miscellaneous General Expenses	11,139,956	11,139,956	11,988,081	848,125
122 Miscellaneous General Expenses	11,139,956	11,139,956	11,988,081	848,125
General	9,903,106	9,903,106	10,751,231	848,125
Motor Vehicle	1,236,850	1,236,850	1,236,850	0
M-R: Office of Children, Youth and Families	1,597,087	2,029,467	1,275,983	(321,104)
350 Children, Youth and Families	1,597,087	2,029,467	1,275,983	(321,104)
General	581,000	960,716	673,572	92,572
Federal	712,900	765,564	299,224	(413,676)
State	303,187	303,187	303,187	0
M-R: Office of CitiStat Operations	447,000	517,915	509,792	62,792
347 CitiStat Operations	447,000	517,915	509,792	62,792
General	447,000	517,915	509,792	62,792
M-R: Office of Employment Development	19,865,350	22,703,837	22,903,479	3,038,129
630 Administration (Title I)	231,459	212,531	262,354	30,895
General	214,323	222,767	203,736	(10,587)
Federal	17,136	(10,236)	58,618	41,482
631 Job Training Partnership (Titles II/III)	11,909,258	11,571,559	11,505,142	(404,116)
General	0	0	1,022,732	1,022,732
Federal	11,909,258	11,571,559	10,482,410	(1,426,848)
633 Youth Initiatives	2,000,000	4,964,546	4,981,494	2,981,494
General	0	3,000,000	2,981,494	2,981,494
Federal	2,000,000	1,964,546	2,000,000	0
639 Special Services	5,724,633	5,955,201	6,154,489	429,856
General	1,633,528	1,940,081	2,120,157	486,629
Federal	3,542,685	3,520,716	3,503,436	(39,249)
State	449,743	493,475	530,896	81,153
Special	98,677	929	0	(98,677)

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
M-R: Office of Information Technology	10,643,789	15,317,480	11,277,655	633,866
147 Information Technology Services	2,593,067	4,480,166	2,820,280	227,213
General	2,593,067	4,480,166	2,820,280	227,213
151 Information Technology Support Services	8,050,722	10,837,314	8,457,375	406,653
General	8,050,722	10,837,314	8,457,375	406,653
M-R: Office of Neighborhoods	645,000	816,010	740,730	95,730
354 Neighborhoods	645,000	816,010	740,730	95,730
General	645,000	816,010	740,730	95,730
M-R: Office of the Inspector General	0	0	632,131	632,131
108 Office of the Inspector General	0	0	632,131	632,131
General	0	0	632,131	632,131
M-R: Office of the Labor Commissioner	469,939	483,719	487,502	17,563
128 Labor Relations	469,939	483,719	487,502	17,563
General	469,939	483,719	487,502	17,563
M-R: Retirees' Benefits	84,761,100	91,054,875	91,483,875	6,722,775
351 Retirees' Benefits	84,761,100	91,054,875	91,483,875	6,722,775
General	73,186,100	78,496,000	78,925,000	5,738,900
Motor Vehicle	11,575,000	12,558,875	12,558,875	983,875
M-R: Self-Insurance Fund	12,119,636	14,119,636	12,119,636	0
126 Contribution to Self-Insurance Fund	12,119,636	14,119,636	12,119,636	0
General	9,225,082	11,225,082	9,225,082	0
Motor Vehicle	2,894,554	2,894,554	2,894,554	0
M-R: TIF Debt Service	140,000	2,899,236	2,899,236	2,759,236
124 TIF Debt Service	140,000	2,899,236	2,899,236	2,759,236
General	140,000	2,899,236	2,899,236	2,759,236
Municipal and Zoning Appeals	371,000	396,394	388,651	17,651
185 Zoning, Tax and Other Appeals	371,000	396,394	388,651	17,651
General	371,000	396,394	388,651	17,651
Planning	3,374,602	3,749,076	3,476,411	101,809
187 City Planning	3,374,602	3,749,076	3,476,411	101,809
General	1,267,000	1,472,025	1,475,244	208,244
Motor Vehicle	725,006	912,238	704,035	(20,971)
Federal	1,182,596	1,224,813	1,157,132	(25,464)
State	200,000	140,000	140,000	(60,000)
Police	318,300,363	347,270,503	331,870,692	13,570,329
200 Administrative Direction and Control	28,281,214	28,901,313	31,944,711	3,663,497
General	27,969,257	28,589,356	31,944,711	3,975,454
Motor Vehicle	311,957	311,957	0	(311,957)
201 Field Operations Bureau	195,023,314	209,962,239	202,318,341	7,295,027
General	178,100,313	190,058,058	184,776,221	6,675,908
Federal	10,303,209	13,284,594	10,287,904	(15,305)
State	6,619,792	6,619,587	7,254,216	634,424

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Police (cont.)					
202	Investigations	33,690,971	39,621,346	35,032,707	1,341,736
	General	32,576,311	38,306,686	33,718,047	1,141,736
	Federal	79,660	79,660	79,660	0
	Special	1,035,000	1,235,000	1,235,000	200,000
203	Traffic	11,095,000	11,328,676	11,920,248	825,248
	Motor Vehicle	11,077,000	11,310,676	11,902,248	825,248
	State	18,000	18,000	18,000	0
204	Services Bureau	31,779,630	37,390,781	31,677,200	(102,430)
	General	27,050,390	32,546,917	26,859,182	(191,208)
	Special	4,729,240	4,843,864	4,818,018	88,778
205	Non-actuarial Retirement Benefits	2,957,804	2,417,620	2,417,620	(540,184)
	General	2,957,804	2,417,620	2,417,620	(540,184)
207	Research and Development	4,835,203	5,030,127	4,784,740	(50,463)
	General	4,835,203	5,030,127	4,784,740	(50,463)
224	Office of Criminal Justice	10,637,227	12,618,401	11,775,125	1,137,898
	General	454,441	461,183	1,603,093	1,148,652
	Federal	9,907,786	11,898,843	9,897,032	(10,754)
	State	0	(16,625)	0	0
	Special	275,000	275,000	275,000	0
Public Works		390,850,488	435,342,911	427,905,242	37,054,754
189	Fleet Management	40,812,366	45,295,970	47,554,121	6,741,755
	Internal Service	40,812,366	45,295,970	47,554,121	6,741,755
190	Departmental Administration	3,475,601	3,692,165	3,951,723	476,122
	General	981,018	1,150,320	1,181,879	200,861
	Motor Vehicle	2,494,583	2,541,845	2,769,844	275,261
191	Permits	2,327,979	2,531,800	2,503,877	175,898
	General	509,577	665,547	656,306	146,729
	Motor Vehicle	1,818,402	1,866,253	1,847,571	29,169
193	Facilities Management	19,243,590	24,375,345	22,489,934	3,246,344
	General	19,243,590	24,375,345	22,489,934	3,246,344
198	Engineering/Construction Management	314,131	565,191	535,263	221,132
	General	132,533	386,265	356,337	223,804
	Motor Vehicle	181,598	178,926	178,926	(2,672)
513	Solid Waste Special Services	28,851,661	31,616,981	30,256,052	1,404,391
	General	2,818,000	2,818,000	4,781,735	1,963,735
	Motor Vehicle	26,033,661	28,798,981	25,474,317	(559,344)
515	Solid Waste Collection	18,974,876	23,714,229	20,659,076	1,684,200
	General	16,598,735	18,487,850	17,748,415	1,149,680
	Motor Vehicle	1,876,141	4,726,379	1,760,661	(115,480)
	Special	500,000	500,000	1,150,000	650,000
516	Solid Waste Environmental Services	21,828,969	21,603,725	21,494,496	(334,473)
	General	21,828,969	21,603,725	21,494,496	(334,473)
518	Storm Water Maintenance	4,565,315	4,804,508	4,788,700	223,385
	Motor Vehicle	4,565,315	4,804,508	4,788,700	223,385

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Public Works (cont.)					
544	Sanitary Maintenance	16,269,448	16,192,651	16,243,606	(25,842)
	Waste Water Utility	16,269,448	16,192,651	16,243,606	(25,842)
546	Water Maintenance	23,266,499	25,451,740	24,766,528	1,500,029
	Water Utility	23,266,499	25,451,740	24,766,528	1,500,029
547	Meter Operations	3,435,769	3,665,279	3,548,121	112,352
	Water Utility	3,435,769	3,665,279	3,548,121	112,352
550	Waste Water Facilities	84,253,813	89,313,151	88,779,339	4,525,526
	Waste Water Utility	84,253,813	89,313,151	88,779,339	4,525,526
552	Water Facilities	34,656,508	40,307,789	37,984,785	3,328,277
	Water Utility	34,656,508	40,307,789	37,984,785	3,328,277
553	Water Engineering	15,580,012	17,016,989	16,982,892	1,402,880
	Water Utility	15,580,012	17,016,989	16,982,892	1,402,880
554	Waste Water Engineering	20,948,124	22,001,420	22,128,302	1,180,178
	Waste Water Utility	20,948,124	22,001,420	22,128,302	1,180,178
555	Environmental Services	3,832,214	3,966,216	3,912,973	80,759
	Waste Water Utility	3,332,720	3,452,338	3,399,298	66,578
	Water Utility	499,494	513,878	513,675	14,181
560	Facilities Engineering	545,699	548,960	533,902	(11,797)
	Waste Water Utility	356,895	364,832	359,455	2,560
	Water Utility	188,804	184,128	174,447	(14,357)
561	Utility Billing	8,822,914	9,256,786	9,369,536	546,622
	Water Utility	8,822,914	9,256,786	9,369,536	546,622
565	Utility Debt Service	38,845,000	49,422,016	49,422,016	10,577,016
	Waste Water Utility	20,414,000	27,597,000	27,597,000	7,183,000
	Water Utility	18,431,000	21,825,016	21,825,016	3,394,016
Recreation and Parks		29,139,182	31,214,213	31,189,620	2,050,438
471	Administrative Direction and Control	3,274,592	3,473,145	3,716,920	442,328
	General	3,265,592	3,464,145	3,577,938	312,346
	State	0	0	129,982	129,982
	Special	9,000	9,000	9,000	0
473	Municipal Concerts and Other Musical Events	36,958	34,358	36,308	(650)
	General	36,958	34,358	36,308	(650)
478	General Park Services	9,947,059	10,712,553	10,361,461	414,402
	General	9,503,284	10,268,778	9,917,464	414,180
	Motor Vehicle	400,000	400,000	400,000	0
	State	43,775	43,775	43,997	222
479	Special Facilities	1,077,568	1,204,777	1,251,379	173,811
	General	931,168	1,058,377	1,104,979	173,811
	Special	146,400	146,400	146,400	0
480	Regular Recreational Services	10,715,127	11,578,031	11,564,009	848,882
	General	10,152,680	11,005,212	11,001,562	848,882
	Federal	0	10,372	0	0
	State	129,000	129,000	129,000	0
	Special	433,447	433,447	433,447	0

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Recreation and Parks (cont.)					
482	Supplementary Recreational Services	307,262	326,351	322,494	15,232
	Special	307,262	326,351	322,494	15,232
505	Park and Street Trees	3,780,616	3,884,998	3,937,049	156,433
	Motor Vehicle	3,780,616	3,884,998	3,937,049	156,433
Sheriff		10,353,704	11,802,103	11,959,522	1,605,818
118	Sheriff Services	10,353,704	11,802,103	11,959,522	1,605,818
	General	10,286,804	11,735,203	11,935,022	1,648,218
	Federal	66,900	66,900	24,500	(42,400)
Social Services		230,000	245,556	230,000	0
365	Public Assistance	230,000	245,556	230,000	0
	General	230,000	245,556	230,000	0
State's Attorney		27,834,542	35,486,938	30,364,629	2,530,087
115	Prosecution of Criminals	27,834,542	35,486,938	30,364,629	2,530,087
	General	22,324,621	29,285,222	24,918,056	2,593,435
	Federal	1,680,006	1,927,734	1,566,857	(113,149)
	State	3,779,915	4,223,982	3,829,716	49,801
	Special	50,000	50,000	50,000	0
Transportation		130,158,099	142,141,659	135,780,218	5,622,119
195	Towing	9,166,986	9,701,930	9,550,126	383,140
	General	402,504	432,123	407,337	4,833
	Motor Vehicle	8,739,482	9,244,807	9,117,789	378,307
	State	25,000	25,000	25,000	0
230	Administration	8,062,909	7,963,898	7,795,668	(267,241)
	General	153,388	153,388	186,733	33,345
	Motor Vehicle	7,400,132	7,355,510	7,154,711	(245,421)
	Federal	375,000	375,000	375,000	0
	State	134,389	80,000	79,224	(55,165)
231	Traffic Engineering	6,490,602	6,809,137	6,629,934	139,332
	Motor Vehicle	6,490,602	6,809,137	6,629,934	139,332
232	Parking	4,972,485	5,516,987	5,230,793	258,308
	Parking Management	4,972,485	5,516,987	5,230,793	258,308
233	Signs and Markings	8,994,816	13,247,710	10,890,022	1,895,206
	Motor Vehicle	8,988,816	13,241,710	10,884,022	1,895,206
	State	6,000	6,000	6,000	0
235	Parking Enforcement	6,331,515	7,133,939	7,137,207	805,692
	Parking Management	6,331,515	7,133,939	7,137,207	805,692
239	Traffic Safety	2,498,276	2,901,330	2,750,433	252,157
	Motor Vehicle	2,498,276	2,901,330	2,750,433	252,157
500	Street Lighting	19,069,886	21,511,927	18,913,645	(156,241)
	Motor Vehicle	19,069,886	21,511,927	18,913,645	(156,241)
501	Highway Maintenance	28,493,960	31,408,536	30,861,047	2,367,087
	Motor Vehicle	28,493,960	31,408,536	30,861,047	2,367,087

FISCAL 2007

OPERATING BUDGET COMPARED WITH AGENCY REQUESTS AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	FISCAL 2007 REQUEST	FISCAL 2007 BUDGET	CHANGE IN BUDGET
Transportation (cont.)				
503 Engineering and Construction	1,556,664	3,489,524	3,676,343	2,119,679
General	65,496	802,099	570,166	504,670
Motor Vehicle	1,491,168	2,687,425	3,106,177	1,615,009
548 Conduits	7,199,000	7,211,173	7,073,000	(126,000)
Conduit Enterprise	7,199,000	7,211,173	7,073,000	(126,000)
580 Parking Enterprise Facilities	27,321,000	25,245,568	25,272,000	(2,049,000)
Parking Enterprise	27,321,000	25,245,568	25,272,000	(2,049,000)
Wage Commission	461,000	466,786	465,765	4,765
165 Wage Enforcement	461,000	466,786	465,765	4,765
General	461,000	466,786	465,765	4,765
War Memorial Commission	334,000	369,303	353,787	19,787
487 Operation of War Memorial Building	334,000	369,303	353,787	19,787
General	334,000	369,303	353,787	19,787
GRAND TOTAL	1,971,989,298	2,139,968,293	2,093,381,575	121,392,277

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Board of Elections	3	0	0	0	3
General	3	0	0	0	3
City Council	58	6	0	0	64
General	58	6	0	0	64
Community Relations Commission	14	0	0	0	14
General	13	0	0	0	13
Federal	1	0	0	0	1
Comptroller	102	0	0	0	102
General	66	0	0	0	66
Special	2	0	0	0	2
Internal Service	34	0	0	0	34
Council Services	7	0	0	0	7
General	7	0	0	0	7
Courts: Circuit Court	125	2	0	0	127
General	84	2	0	0	86
Federal	19	0	0	0	19
State	22	0	0	0	22
Courts: Orphans' Court	5	0	0	0	5
General	5	0	0	0	5
Employees' Retirement Systems	85	4	(1)	0	88
Special	85	4	(1)	0	88
Enoch Pratt Free Library	417	2	(1)	0	418
General	346	0	0	0	346
State	62	1	0	0	63
Special	9	1	(1)	0	9
Finance	318	0	0	0	318
General	271	0	0	0	271
Loan and Guarantee Enterprise	2	0	0	0	2
Internal Service	45	0	0	0	45
Fire	1,743	0	0	0	1,743
General	1,719	0	0	0	1,719
Special	24	0	0	0	24
Health	680	3	(12)	0	671
General	183	1	(4)	12	192
Federal	268	1	(5)	(2)	262
State	49	1	(3)	(5)	42
Special	180	0	0	(5)	175
Housing and Community Development	518	24	(1)	0	541
General	135	5	0	198	338
Federal	312	9	(1)	(201)	119
State	67	0	0	(6)	61
Special	4	10	0	9	23
Human Resources	53	3	0	0	56
General	46	3	0	0	49
Internal Service	7	0	0	0	7
Law	101	2	0	0	103
General	60	2	0	0	62
Special	13	0	0	0	13
Internal Service	28	0	0	0	28

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Legislative Reference	8	0	0	0	8
General	8	0	0	0	8
Liquor License Board	33	0	0	0	33
General	33	0	0	0	33
Mayorality	50	1	0	0	51
General	50	1	0	0	51
M-R: Cable and Communications	9	3	0	0	12
General	2	0	0	0	2
Special	7	3	0	0	10
M-R: Commission on Aging/Retire. Educ.	71	8	0	0	79
General	5	0	0	0	5
Federal	38	1	0	0	39
State	28	7	0	0	35
M-R: Convention Complex	177	0	0	0	177
General	177	0	0	0	177
M-R: Environmental Control Board	5	1	0	0	6
General	5	1	0	0	6
M-R: Office of Children, Youth and Families	8	1	0	0	9
General	7	0	0	0	7
Federal	1	1	0	0	2
M-R: Office of CitiStat Operations	8	0	0	0	8
General	8	0	0	0	8
M-R: Office of Employment Development	349	0	(54)	0	295
General	13	0	(1)	30	42
Federal	327	0	(50)	(32)	245
State	8	0	(3)	3	8
Special	1	0	0	(1)	0
M-R: Office of Information Technology	168	3	0	0	171
General	168	3	0	0	171
M-R: Office of Neighborhoods	12	0	0	0	12
General	12	0	0	0	12
M-R: Office of the Inspector General	0	5	0	0	5
General	0	5	0	0	5
M-R: Office of the Labor Commissioner	5	0	0	0	5
General	5	0	0	0	5
Municipal and Zoning Appeals	10	0	0	0	10
General	10	0	0	0	10
Planning	51	4	(3)	0	52
General	29	4	(3)	(1)	29
Motor Vehicle	9	0	0	0	9
Federal	13	0	0	1	14
Police	3,935	2	0	0	3,937
General	3,728	2	0	0	3,730
Motor Vehicle	86	0	0	0	86
Federal	9	0	0	0	9
State	61	0	0	0	61
Special	51	0	0	0	51

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Public Works	3,461	(2)	(31)	0	3,428
General	552	1	0	42	595
Motor Vehicle	651	(3)	0	(37)	611
Waste Water Utility	1,069	(1)	(11)	2	1,059
Water Utility	926	1	(20)	(7)	900
Internal Service	263	0	0	0	263
Recreation and Parks	364	0	0	0	364
General	314	0	0	0	314
Motor Vehicle	40	0	0	0	40
Federal	5	0	0	0	5
Special	5	0	0	0	5
Sheriff	203	0	0	0	203
General	203	0	0	0	203
State's Attorney	402	16	(1)	0	417
General	309	15	0	14	338
Federal	33	1	0	(13)	21
State	60	0	(1)	(1)	58
Transportation	1,565	9	0	0	1,574
General	394	3	0	0	397
Motor Vehicle	1,014	5	0	0	1,019
Parking Management	101	0	0	0	101
Conduit Enterprise	55	1	0	0	56
State	1	0	0	0	1
Wage Commission	8	0	0	0	8
General	8	0	0	0	8
War Memorial Commission	6	0	0	0	6
General	6	0	0	0	6
GRAND TOTAL	15,137	97	(104)	0	15,130
SUMMARY BY FUND					
General	9,042	54	(8)	295	9,383
Motor Vehicle	1,800	2	0	(37)	1,765
Parking Management	101	0	0	0	101
Waste Water Utility	1,069	(1)	(11)	2	1,059
Water Utility	926	1	(20)	(7)	900
Conduit Enterprise	55	1	0	0	56
Loan and Guarantee Enterprise	2	0	0	0	2
Federal	1,026	13	(56)	(247)	736
State	358	9	(7)	(9)	351
Special	381	18	(2)	3	400
Internal Service	377	0	0	0	377
GRAND TOTAL	15,137	97	(104)	0	15,130

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Board of Elections	3	0	0	0	3
180 Voter Registration and Conduct of Elections	3	0	0	0	3
General	3	0	0	0	3
City Council	58	6	0	0	64
100 City Legislation	58	6	0	0	64
General	58	6	0	0	64
Community Relations Commission	14	0	0	0	14
156 Development of Intergroup Relations	14	0	0	0	14
General	13	0	0	0	13
Federal	1	0	0	0	1
Comptroller	102	0	0	0	102
130 Executive Direction and Control	10	0	0	0	10
General	10	0	0	0	10
131 Audits	46	0	0	0	46
General	46	0	0	0	46
132 Real Estate Acquisition and Management	12	0	0	0	12
General	10	0	0	0	10
Special	2	0	0	0	2
133 Municipal Telephone Exchange	21	0	0	0	21
Internal Service	21	0	0	0	21
136 Municipal Post Office	13	0	0	0	13
Internal Service	13	0	0	0	13
Council Services	7	0	0	0	7
103 Council Services	7	0	0	0	7
General	7	0	0	0	7
Courts: Circuit Court	125	2	0	0	127
110 Circuit Court	125	2	0	0	127
General	84	2	0	0	86
Federal	19	0	0	0	19
State	22	0	0	0	22
Courts: Orphans' Court	5	0	0	0	5
112 Orphans' Court	5	0	0	0	5
General	5	0	0	0	5
Employees' Retirement Systems	85	4	(1)	0	88
152 Employees' Retirement System	43	4	(1)	0	46
Special	43	4	(1)	0	46
154 Fire and Police Retirement System	42	0	0	0	42
Special	42	0	0	0	42
Enoch Pratt Free Library	417	2	(1)	0	418
450 Administrative and Technical Services	104	2	(1)	1	106
General	84	0	0	0	84
State	11	1	0	1	13
Special	9	1	(1)	0	9
452 Neighborhood Services	123	0	0	0	123
General	123	0	0	0	123
453 State Library Resource Center	190	0	0	(1)	189
General	139	0	0	0	139
State	51	0	0	(1)	50

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Finance	318	0	0	0	318
140 Administrative Direction and Control	9	0	0	0	9
General	9	0	0	0	9
141 Budget and Management Research	15	1	0	0	16
General	15	1	0	0	16
142 Accounting and Payroll Services	74	(2)	0	0	72
General	72	(2)	0	0	70
Loan and Guarantee Enterprise	2	0	0	0	2
144 Purchasing	79	0	0	0	79
General	49	0	0	0	49
Internal Service	30	0	0	0	30
150 Treasury Management	126	1	0	0	127
General	126	1	0	0	127
153 Risk Management Operations	15	0	0	0	15
Internal Service	15	0	0	0	15
Fire	1,743	0	0	0	1,743
210 Administrative Direction and Control	32	2	0	0	34
General	32	2	0	0	34
211 Training	25	(1)	0	0	24
General	25	(1)	0	0	24
212 Fire Suppression	1,397	(1)	0	0	1,396
General	1,397	(1)	0	0	1,396
213 Fire Marshal	44	0	0	0	44
General	44	0	0	0	44
214 Support Services	4	0	0	0	4
General	4	0	0	0	4
215 Fire Alarm and Communications	44	0	0	0	44
General	44	0	0	0	44
319 Ambulance Service	197	0	0	0	197
General	173	0	0	0	173
Special	24	0	0	0	24
Health	680	3	(12)	0	671
240 Animal Control	30	0	(1)	0	29
General	30	0	(1)	0	29
300 Administrative Direction and Control	41	1	(2)	(1)	39
General	39	1	(2)	0	38
Special	2	0	0	(1)	1
301 Baltimore Homeless Services	25	0	0	0	25
General	2	0	0	0	2
Federal	9	0	0	0	9
Special	14	0	0	0	14
302 Environmental Health	80	0	0	1	81
General	63	0	0	0	63
Federal	12	0	0	1	13
State	5	0	0	0	5
304 Health Promotion and Disease Prevention	75	2	(1)	0	76
General	24	0	(1)	2	25
Federal	49	1	0	(2)	48
State	2	1	0	0	3

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND		FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Health (cont.)						
305	Health Services Initiatives	12	0	(1)	(1)	10
	Federal	3	0	0	0	3
	State	9	0	(1)	(1)	7
306	General Nursing Services	36	0	0	0	36
	General	13	0	0	1	14
	Federal	3	0	0	(1)	2
	State	20	0	0	0	20
307	Mental Health Services	3	0	0	0	3
	Federal	3	0	0	0	3
308	Maternal and Child Health	113	0	(3)	1	111
	General	11	0	0	2	13
	Federal	94	0	(1)	3	96
	State	8	0	(2)	(4)	2
309	Child and Adult Care - Food	13	0	0	0	13
	Federal	13	0	0	0	13
310	School Health Services	175	0	0	1	176
	Federal	16	0	0	0	16
	Special	159	0	0	1	160
311	Health Services for the Aging	77	0	(4)	(1)	72
	General	1	0	0	7	8
	Federal	66	0	(4)	(3)	59
	State	5	0	0	0	5
	Special	5	0	0	(5)	0
Housing and Community Development		518	24	(1)	0	541
119	Neighborhood Service Centers	74	0	0	0	74
	General	0	0	0	4	4
	Federal	25	0	0	(3)	22
	State	49	0	0	(1)	48
177	Administrative Direction and Control	32	0	0	(1)	31
	General	23	0	0	(1)	22
	Federal	5	0	0	0	5
	Special	4	0	0	0	4
184	Energy Assistance and Emergency Food	12	0	0	(1)	11
	State	12	0	0	(1)	11
260	Construction and Building Inspection	77	0	0	(5)	72
	General	69	0	0	(5)	64
	Federal	8	0	0	0	8
582	Finance and Development	56	0	0	0	56
	General	19	0	0	1	20
	Federal	37	0	0	(1)	36
583	Neighborhood Services	217	24	(1)	7	247
	General	23	5	0	199	227
	Federal	189	9	(1)	(197)	0
	State	5	0	0	(4)	1
	Special	0	10	0	9	19
597	Weatherization	2	0	0	0	2
	General	1	0	0	0	1
	State	1	0	0	0	1

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Housing and Community Development (cont.)					
604 Child Care Centers	37	0	0	0	37
Federal	37	0	0	0	37
605 Head Start	11	0	0	0	11
Federal	11	0	0	0	11
Human Resources	53	3	0	0	56
160 Personnel Administration	48	3	0	0	51
General	46	3	0	0	49
Internal Service	2	0	0	0	2
161 Vision Care Program	5	0	0	0	5
Internal Service	5	0	0	0	5
Law	101	2	0	0	103
175 Legal Services	101	2	0	0	103
General	60	2	0	0	62
Special	13	0	0	0	13
Internal Service	28	0	0	0	28
Legislative Reference	8	0	0	0	8
106 Legislative Reference Services	6	0	0	0	6
General	6	0	0	0	6
107 Archives and Records Management	2	0	0	0	2
General	2	0	0	0	2
Liquor License Board	33	0	0	0	33
250 Liquor Control	33	0	0	0	33
General	33	0	0	0	33
Mayorality	50	1	0	0	51
125 Executive Direction and Control	37	1	0	0	38
General	37	1	0	0	38
127 Office of State Relations	7	0	0	(1)	6
General	7	0	0	(1)	6
353 Office of Community Projects	6	0	0	1	7
General	6	0	0	1	7
M-R: Cable and Communications	9	3	0	0	12
572 Cable and Communications Coordination	9	3	0	0	12
General	2	0	0	0	2
Special	7	3	0	0	10
M-R: Commission on Aging/Retire. Educ.	71	8	0	0	79
325 Senior Services	71	8	0	0	79
General	5	0	0	0	5
Federal	38	1	0	0	39
State	28	7	0	0	35
M-R: Convention Complex	177	0	0	0	177
531 Convention Center Operations	177	0	0	0	177
General	177	0	0	0	177
M-R: Environmental Control Board	5	1	0	0	6
117 Environmental Control Board	5	1	0	0	6
General	5	1	0	0	6

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
M-R: Office of Children, Youth and Families	8	1	0	0	9
350 Children, Youth and Families	8	1	0	0	9
General	7	0	0	0	7
Federal	1	1	0	0	2
M-R: Office of CitiStat Operations	8	0	0	0	8
347 CitiStat Operations	8	0	0	0	8
General	8	0	0	0	8
M-R: Office of Employment Development	349	0	(54)	0	295
630 Administration (Title I)	40	0	(3)	2	39
General	2	0	0	0	2
Federal	38	0	(3)	2	37
631 Job Training Partnership (Titles II/III)	118	0	(15)	8	111
Federal	118	0	(15)	8	111
633 Youth Initiatives	69	0	(29)	(6)	34
General	0	0	0	24	24
Federal	69	0	(29)	(30)	10
639 Special Services	122	0	(7)	(4)	111
General	11	0	(1)	6	16
Federal	102	0	(3)	(12)	87
State	8	0	(3)	3	8
Special	1	0	0	(1)	0
M-R: Office of Information Technology	168	3	0	0	171
147 Information Technology Services	70	0	0	0	70
General	70	0	0	0	70
151 Information Technology Support Services	98	3	0	0	101
General	98	3	0	0	101
M-R: Office of Neighborhoods	12	0	0	0	12
354 Neighborhoods	12	0	0	0	12
General	12	0	0	0	12
M-R: Office of the Inspector General	0	5	0	0	5
108 Office of the Inspector General	0	5	0	0	5
General	0	5	0	0	5
M-R: Office of the Labor Commissioner	5	0	0	0	5
128 Labor Relations	5	0	0	0	5
General	5	0	0	0	5
Municipal and Zoning Appeals	10	0	0	0	10
185 Zoning, Tax and Other Appeals	10	0	0	0	10
General	10	0	0	0	10
Planning	51	4	(3)	0	52
187 City Planning	51	4	(3)	0	52
General	29	4	(3)	(1)	29
Motor Vehicle	9	0	0	0	9
Federal	13	0	0	1	14
Police	3,935	2	0	0	3,937
200 Administrative Direction and Control	235	(2)	0	0	233
General	235	(2)	0	0	233

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Police (cont.)					
201 Field Operations Bureau	2,600	3	0	2	2,605
General	2,538	3	0	2	2,543
Federal	3	0	0	0	3
State	59	0	0	0	59
202 Investigations	479	4	0	0	483
General	479	4	0	0	483
203 Traffic	86	0	0	0	86
Motor Vehicle	86	0	0	0	86
204 Services Bureau	451	(2)	0	(2)	447
General	400	(2)	0	(2)	396
Special	51	0	0	0	51
207 Research and Development	72	(1)	0	0	71
General	72	(1)	0	0	71
224 Office of Criminal Justice	12	0	0	0	12
General	4	0	0	0	4
Federal	6	0	0	0	6
State	2	0	0	0	2
Public Works	3,461	(2)	(31)	0	3,428
189 Fleet Management	263	0	0	0	263
Internal Service	263	0	0	0	263
190 Departmental Administration	102	0	0	0	102
General	76	0	0	0	76
Motor Vehicle	26	0	0	0	26
191 Permits	42	0	0	0	42
General	12	0	0	0	12
Motor Vehicle	30	0	0	0	30
193 Facilities Management	83	0	0	0	83
General	83	0	0	0	83
198 Engineering/Construction Management	39	3	0	0	42
General	39	3	0	0	42
513 Solid Waste Special Services	496	(5)	0	0	491
General	0	0	0	42	42
Motor Vehicle	496	(5)	0	(42)	449
515 Solid Waste Collection	346	2	0	0	348
General	316	0	0	0	316
Motor Vehicle	30	2	0	0	32
516 Solid Waste Environmental Services	26	(2)	0	0	24
General	26	(2)	0	0	24
518 Storm Water Maintenance	69	0	0	5	74
Motor Vehicle	69	0	0	5	74
544 Sanitary Maintenance	249	0	0	5	254
Waste Water Utility	249	0	0	5	254
546 Water Maintenance	375	1	(11)	(11)	354
Water Utility	375	1	(11)	(11)	354
547 Meter Operations	59	0	0	2	61
Water Utility	59	0	0	2	61
550 Waste Water Facilities	674	(1)	(11)	0	662
Waste Water Utility	674	(1)	(11)	0	662

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Public Works (cont.)					
552 Water Facilities	313	0	0	0	313
Water Utility	313	0	0	0	313
553 Water Engineering	30	0	0	0	30
Water Utility	30	0	0	0	30
554 Waste Water Engineering	62	0	0	0	62
Waste Water Utility	62	0	0	0	62
555 Environmental Services	54	0	0	0	54
Waste Water Utility	50	0	0	0	50
Water Utility	4	0	0	0	4
560 Facilities Engineering	71	0	0	0	71
Waste Water Utility	34	0	0	(3)	31
Water Utility	37	0	0	3	40
561 Utility Billing	108	0	(9)	(1)	98
Water Utility	108	0	(9)	(1)	98
Recreation and Parks	364	0	0	0	364
471 Administrative Direction and Control	39	0	0	0	39
General	39	0	0	0	39
478 General Park Services	126	0	0	0	126
General	126	0	0	0	126
479 Special Facilities	13	0	0	0	13
General	13	0	0	0	13
480 Regular Recreational Services	141	0	0	0	141
General	136	0	0	0	136
Federal	5	0	0	0	5
482 Supplementary Recreational Services	5	0	0	0	5
Special	5	0	0	0	5
505 Park and Street Trees	40	0	0	0	40
Motor Vehicle	40	0	0	0	40
Sheriff	203	0	0	0	203
118 Sheriff Services	203	0	0	0	203
General	203	0	0	0	203
State's Attorney	402	16	(1)	0	417
115 Prosecution of Criminals	402	16	(1)	0	417
General	309	15	0	14	338
Federal	33	1	0	(13)	21
State	60	0	(1)	(1)	58
Transportation	1,565	9	0	0	1,574
195 Towing	61	0	0	0	61
General	6	0	0	0	6
Motor Vehicle	55	0	0	0	55
230 Administration	56	0	0	(1)	55
Motor Vehicle	55	0	0	(1)	54
State	1	0	0	0	1
231 Traffic Engineering	62	5	0	1	68
Motor Vehicle	62	5	0	1	68
232 Parking	23	0	0	0	23
Parking Management	23	0	0	0	23

FISCAL 2007

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

Board of Estimates Recommendations

AGENCY, PROGRAM AND FUND	FISCAL 2006 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2007 BUDGET
Transportation (cont.)					
233 Signs and Markings	141	0	0	0	141
Motor Vehicle	141	0	0	0	141
235 Parking Enforcement	78	0	0	0	78
Parking Management	78	0	0	0	78
238 School Crossing Guards	349	3	0	0	352
General	349	3	0	0	352
239 Traffic Safety	57	0	0	0	57
Motor Vehicle	57	0	0	0	57
500 Street Lighting	59	0	0	0	59
Motor Vehicle	59	0	0	0	59
501 Highway Maintenance	465	0	0	0	465
Motor Vehicle	465	0	0	0	465
503 Engineering and Construction	159	0	0	0	159
General	39	0	0	0	39
Motor Vehicle	120	0	0	0	120
548 Conduits	55	1	0	0	56
Conduit Enterprise	55	1	0	0	56
Wage Commission	8	0	0	0	8
165 Wage Enforcement	8	0	0	0	8
General	8	0	0	0	8
War Memorial Commission	6	0	0	0	6
487 Operation of War Memorial Building	6	0	0	0	6
General	6	0	0	0	6
GRAND TOTAL	15,137	97	(104)	0	15,130

Fiscal 2007
Executive Summary

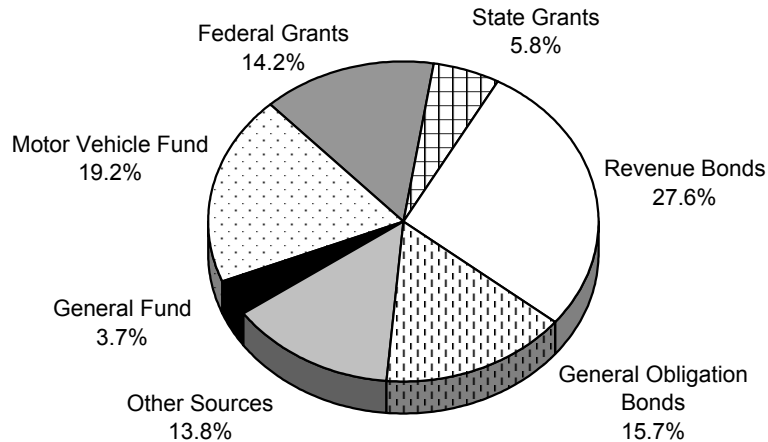
Capital Budget

FISCAL 2007

CAPITAL BUDGET

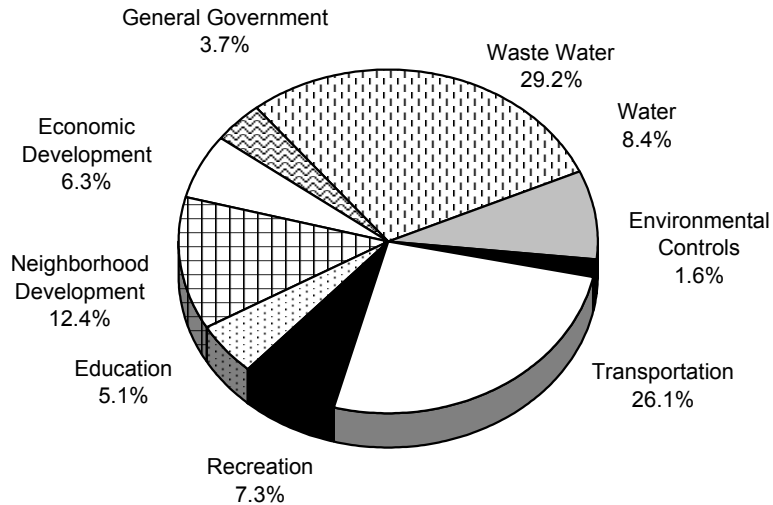
Board of Estimates Recommendations

Where the Money Comes From
\$381.3 Million



(Other Sources include the following special sources of revenue: Mayor and City Council Real Property, Waste Water and Water Utilities Revenues, Private Sources, and Counties.)

How the Money Is Used
\$381.3 Million



(Education includes Enoch Pratt Library. Economic Development includes National Aquarium, Baltimore Arena, Museum of Art, Walters Art Gallery, Office of Employment Development and Museum of Industry. Recreation includes the Baltimore Zoo.)

FISCAL 2007

EXECUTIVE SUMMARY Capital Budget Plan Highlights

City agencies submitted to the Planning Commission capital project requests totaling \$372.8 million for Fiscal 2007. The funding sources and amounts that constitute the Fiscal 2007 requests are:

City General funds	\$ 5,376,000
Motor Vehicle Revenue funds	71,780,000
Utility funds	10,500,000
Federal funds	58,202,000
State funds	14,700,000
Revenue Loan funds	105,809,000
General Obligation Bond funds	64,945,000
County funds	28,633,000
Other funds	12,870,000
Total Requested	\$372,815,000

After careful evaluation by the Board of Estimates of each project within the context of citywide needs and objectives as developed by the Planning Commission and the Director of Finance, total recommended appropriations in the Fiscal 2007 Capital Plan are \$381.3 million. Funding sources and amounts are:

City General funds	\$ 14,000,000
Motor Vehicle Revenue funds	73,440,000
Utility funds	11,000,000
Federal funds	53,967,000
State funds	22,100,000
Revenue Loan funds	105,309,000
General Obligation Bond funds	60,000,000
County funds	28,633,000
Other funds	12,870,000
Total Recommended	\$381,319,000

An alphabetical listing of capital budget highlights.

BALTIMORE CITY PUBLIC SCHOOLS

Fiscal 2007 recommended appropriations total \$17.0 million for capital expenditures and general systemic improvements.

ECONOMIC DEVELOPMENT

Fiscal 2007 recommended appropriations total \$24.1 million. Development projects include \$12.5 million for West Side development and \$5.8 million for general industrial and commercial development funding.

HIGHWAYS AND TRANSPORTATION

Fiscal 2007 recommended appropriations total \$99.4 million. Highway projects include \$7.7 million for federal highways and \$79.1 million for local highway construction.

NEIGHBORHOOD DEVELOPMENT

Fiscal 2007 recommended appropriations total \$47.3 million. Housing and community development projects include \$5.3 million for East Baltimore redevelopment, \$12.2 million for neighborhood revitalization and development, \$9.3 million for housing development and \$3.0 million for vacant house demolition

WATER AND WASTE WATER

Fiscal 2007 recommended appropriations total \$143.2 million. The projects include \$32.0 million for City water system improvements and \$111.2 million for the City's waste water systems. Significant projects include \$19.1 million for Stony Run interceptor project, \$45.1 million for various sewershed rehabilitation and evaluation projects and \$10.0 million for Water Infrastructure Rehabilitation.

FISCAL 2007

TOTAL CAPITAL APPROPRIATIONS**Board of Estimates Recommendations**

Capital Appropriations	Fiscal 2006 Budget	Fiscal 2007 Budget	Dollar Change	Percent Change
Pay-As-You-Go				
General Fund	\$ 3,460,000	\$ 14,000,000	\$ 10,540,000	304.6%
Motor Vehicle	66,228,000	73,440,000	7,212,000	10.9%
Waste Water Utility	3,325,000	4,000,000	675,000	20.3%
Water Utility	6,000,000	7,000,000	1,000,000	16.7%
Total Pay-As-You-Go	79,013,000	98,440,000	19,427,000	24.6%
Grants				
Federal Funds	54,186,000	53,967,000	(219,000)	(0.4)%
State Funds	12,929,000	22,100,000	9,171,000	70.9%
Total Grants	67,115,000	76,067,000	8,952,000	13.3%
Loans and Bonds				
Revenue Bonds	160,447,000	105,309,000	(55,138,000)	(34.4)%
General Obligation Bonds	56,500,000	60,000,000	3,500,000	6.2%
Total Loans and Bonds	216,947,000	165,309,000	(51,638,000)	(23.8)%
Mayor & City Council Real Property	2,800,000	6,500,000	3,700,000	132.1%
All Other	51,468,000	35,003,000	(16,465,000)	(32.0)%
Total Capital - All Funds	\$ 417,343,000	\$ 381,319,000	\$ (36,024,000)	(8.6)%

FISCAL 2007

CAPITAL BUDGET FUND DISTRIBUTION BY AGENCY DETAIL

(Dollars in Thousands)

Agency	General Funds	General Obligation Bonds	Revenue Loans	Motor Vehicle Funds	Utility Funds	Federal Funds	State Funds	Other Funds	AGENCY TOTAL
Baltimore City Public Schools		17,000							17,000
Enoch Pratt Free Library	1,200	1,300							2,500
Finance	5,000								5,000
Health	220					250			470
Housing & Community Development									
Community Development	2,300	19,550				16,892	500	7,800	47,042
Economic Development		10,800					8,000	3,000	21,800
Mayoralty-Related									
B & O Museum		500							500
Information Technology Initiatives	100								100
Healthcare for the Homeless Facility		650							650
Community Development	200	700							900
Science Center Expansion		300							300
Walters Art Gallery		500							500
Senior Centers	200					100		70	370
Municipal Markets	630								630
Planning		700							700
National Aquarium		750							750
Public Works									
Erosion/ Polluton Control				2,500					2,500
General Services	650	3,080		670			150		4,550
Solid Waste				100				1,000	1,100
Storm Water				3,500					3,500
Waste Water			89,648		4,000			17,502	111,150
Water			13,869		7,000			11,131	32,000
Recreation and Parks	3,500	4,170		2,550		3,600	13,050	1,000	27,870
Transportation									
Alleys and Sidewalks				3,250					3,250
Federal Highways				1,635		6,045			7,680
Local Highways			1,792	53,035		23,880	400		79,107
Street Lighting				1,500					1,500
Traffic				4,700		3,200			7,900
TOTAL BY FUND	\$14,000	\$60,000	\$105,309	\$73,440	\$11,000	\$53,967	\$22,100	\$41,503	\$381,319

Fiscal 2007
Executive Summary

Revenue Detail by Fund

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
LOCAL TAXES					
Real and Personal Property - Current Year					
001 Real Property	449,977,508	481,876,000	483,400,000	531,800,000	49,924,000
004 Personal Property - Ordinary Business Corps	45,111,255	47,934,000	45,500,000	45,300,000	(2,634,000)
007 Personal Property - Individuals & Firms	1,530,061	1,600,000	1,454,000	1,354,000	(246,000)
008 Personal Property - Public Utilities	54,364,913	50,294,000	51,800,000	52,700,000	2,406,000
027 Phase in Tax Credit	(17,391,716)	(25,777,000)	(25,777,000)	(39,042,000)	(13,265,000)
	533,592,021	555,927,000	556,377,000	592,112,000	36,185,000
Real and Personal Property - Prior Years					
010 Real Property	4,091,587	7,000,000	5,250,000	3,500,000	(3,500,000)
011 Personal Property	203,278	3,700,000	500,000	1,255,000	(2,445,000)
	4,294,865	10,700,000	5,750,000	4,755,000	(5,945,000)
Real and Personal Property - Other Revenue					
021 Penalties and Interest	6,353,292	6,706,000	6,575,000	6,575,000	(131,000)
022 Discounts	(2,722,762)	(2,950,000)	(2,792,000)	(2,600,000)	350,000
023 Circuit Breaker - Elderly Persons	(77)	(1,000)	0	0	1,000
024 Tax Sale Expense	7,510,248	500,000	3,875,000	3,875,000	3,375,000
025 Newly Constructed Dwellings Tax Credit	(1,471,194)	(2,190,000)	(2,000,000)	(2,600,000)	(410,000)
026 Tax Credit for Conservation Property	0	(1,000)	(1,000)	(1,000)	0
028 Other Property Tax Credits	(131,853)	(700,000)	(450,000)	(600,000)	100,000
029 Enterprise Zone Tax Credit	(2,324,187)	(3,900,000)	(4,000,000)	(5,900,000)	(2,000,000)
030 Cemetery Dwellings Tax Credit	(1,553)	(5,000)	(5,000)	(5,000)	0
032 Historic Property Tax Credits	(2,006,543)	(3,150,000)	(3,000,000)	(3,800,000)	(650,000)
038 Tax Increment Financing Districts	0	140,000	140,000	2,899,000	2,759,000
	5,205,371	(5,551,000)	(1,658,000)	(2,157,000)	3,394,000
Sales and Service					
045 Gas	8,436,004	10,985,000	10,100,000	9,347,000	(1,638,000)
046 Electricity	13,764,768	18,060,000	19,400,000	18,418,000	358,000
047 Fuel Oil	1,027,179	1,000,000	1,150,000	1,027,000	27,000
049 Steam	569,846	1,100,000	1,000,000	853,000	(247,000)
050 Telephone	25,403,091	26,150,000	26,500,000	26,500,000	350,000
051 Homeless Relief Assistance Tax	390,452	357,000	430,000	438,000	81,000
052 Hotel (transferred from Conv Ctr Bond Redemption Fund)	13,951,176	13,500,000	14,680,000	15,317,000	1,817,000
053 Property Transfer	46,423,968	35,700,000	59,500,000	51,756,000	16,056,000
054 Liquid Petroleum Gas	101,103	80,000	80,000	75,000	(5,000)
055 Refund Reserve - Gas	(115,834)	(168,000)	(168,000)	(168,000)	0
056 Refund Reserve - Electricity	(13,559)	(350,000)	(350,000)	(350,000)	0
057 Refund Reserve - Fuel Oil	(325)	(97,000)	(97,000)	(97,000)	0
	109,937,869	106,317,000	132,225,000	123,116,000	16,799,000
Payments in Lieu of Taxes					
060 Housing Authority	402,046	400,000	0	0	(400,000)
062 Urban Renewal	35,727	66,000	43,000	77,000	11,000
063 Off-Street Parking Properties	856,028	500,000	727,000	179,000	(321,000)
064 Maryland Port and Stadium Authorities	968,915	969,000	983,000	970,000	1,000
065 Apartments	3,304,411	3,200,000	3,400,000	3,440,000	240,000
067 Economic Development	272,843	257,000	500,000	600,000	343,000
	5,839,970	5,392,000	5,653,000	5,266,000	(126,000)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
Other Local Taxes					
075 Tax Sale Fees and Other	518,928	435,000	484,000	479,000	44,000
Income Tax					
081 Income Tax - State Collected	188,222,096	182,300,000	195,750,000	203,580,000	21,280,000
083 Unallocated Withholding - Regular	5,663,849	3,400,000	5,700,000	5,800,000	2,400,000
084 Income Tax - Fiduciary Returns	5,749,292	5,900,000	6,413,000	5,400,000	(500,000)
	199,635,237	191,600,000	207,863,000	214,780,000	23,180,000
Locally Imposed - State Collected					
085 Admissions	8,485,184	7,500,000	8,500,000	8,840,000	1,340,000
086 Recordation	36,581,644	31,088,000	53,400,000	46,550,000	15,462,000
	45,066,828	38,588,000	61,900,000	55,390,000	16,802,000
TOTAL: LOCAL TAXES	904,091,089	903,408,000	968,594,000	993,741,000	90,333,000
LICENSES AND PERMITS					
General Government					
120 City/State Business	1,518,342	1,800,000	1,700,000	1,700,000	(100,000)
122 Alcoholic Beverage	1,678,477	1,600,000	1,650,000	1,650,000	50,000
123 Marriage	24,920	29,000	24,000	24,000	(5,000)
	3,221,739	3,429,000	3,374,000	3,374,000	(55,000)
Public Safety and Regulation					
127 Cable TV Franchise Fee	4,476,834	4,596,000	4,701,000	4,936,000	340,000
128 Fire Prevention - Fire Code	1,125,274	800,000	1,129,000	1,100,000	300,000
129 Rental Property Registrations	1,453,970	1,100,000	1,500,000	1,600,000	500,000
130 Multiple Family Dwelling Permits	2,486,140	2,500,000	2,500,000	2,500,000	0
131 Miscellaneous Building Inspection Revenue	1,060,032	572,000	1,378,000	1,400,000	828,000
132 Building Construction Permits	4,464,598	3,847,000	5,000,000	5,200,000	1,353,000
133 Electrical Installation Permits	990,430	900,000	1,023,000	1,023,000	123,000
134 Mechanical Equipment Permits	1,004,796	944,000	1,075,000	1,097,000	153,000
135 Plumbing Permits	504,779	408,000	555,000	572,000	164,000
136 Elevator Permits	4,035	2,000	5,000	5,000	3,000
137 Filing Fees - Building Permits	835,997	738,000	1,000,000	1,030,000	292,000
138 Alarm System Registration Permits	677,590	750,000	747,000	825,000	75,000
139 Public Assembly Permits	5,018	6,000	5,000	5,000	(1,000)
140 Professional and Occupational Licenses	184,505	190,000	215,000	185,000	(5,000)
143 Amusement Device Licenses	846,289	916,000	850,000	670,000	(246,000)
145 Dog Licenses and Kennel Permits	118,159	120,000	120,000	120,000	0
146 Special Police Appointment Fees	11,329	8,000	19,000	19,000	11,000
149 Vacant Lot Registration Fees	17,199	140,000	42,000	42,000	(98,000)
150 Trades Licenses	128,160	130,000	130,000	125,000	(5,000)
	20,395,134	18,667,000	21,994,000	22,454,000	3,787,000
Health					
151 Food Dealer Permits	1,953,483	1,950,000	1,950,000	2,000,000	50,000
152 Swimming Pool Licenses	33,850	41,000	41,000	15,000	(26,000)
154 Solid Waste Collection Permits	142,767	150,000	150,000	150,000	0
	2,130,100	2,141,000	2,141,000	2,165,000	24,000

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
Highways					
163 Minor Privilege Permits	1,787,759	1,800,000	1,800,000	1,800,000	0
164 Public Utility Pole Permits	484,300	431,000	431,000	483,000	52,000
166 Telephone Conduit Franchise	122,680	117,000	121,000	120,000	3,000
	2,394,739	2,348,000	2,352,000	2,403,000	55,000
TOTAL: LICENSES AND PERMITS	28,141,712	26,585,000	29,861,000	30,396,000	3,811,000
FINES AND FORFEITS					
177 Court-Ordered Restitution and Misc Fines	1,429	2,000	1,000	1,000	(1,000)
178 Civil Citations	35,552	30,000	40,000	42,000	12,000
179 Sheriff Revenue	462,092	360,000	550,000	475,000	115,000
180 Forfeitures Drug/Gambling Contraband	2,508,808	1,500,000	1,960,000	1,700,000	200,000
181 Minimum Wage Violations	7,500	20,000	20,000	20,000	0
185 Bad Check Charge	61,657	65,000	65,000	55,000	(10,000)
186 District Court Housing Fines	56,535	50,000	50,000	50,000	0
187 Liquor Board Fines	115,856	60,000	250,000	160,000	100,000
188 Library Fines	325,339	208,000	225,000	225,000	17,000
TOTAL: FINES AND FORFEITS	3,574,768	2,295,000	3,161,000	2,728,000	433,000
USE OF MONEY					
200 Earnings on Investments	3,971,484	3,130,000	5,693,000	6,325,000	3,195,000
202 Interest Differential Off-Street Parking	5,979	5,000	5,000	4,000	(1,000)
205 Interest on REAL Loans	7,325	8,000	25,000	6,000	(2,000)
206 Interest on Property Sale Proceeds	50,572	36,000	45,000	48,000	12,000
207 Interest on Gambling/Drug Confiscated Cash	61,377	70,000	66,000	180,000	110,000
208 Interest on Commercial Rehab Loans	16,650	14,000	2,000	2,000	(12,000)
212 Principal on REAL Home Rehab	42,650	35,000	100,000	30,000	(5,000)
213 Principal on Commercial Rehab	86,625	18,000	18,000	15,000	(3,000)
215 Interest - Baltimore Home Finance	9,040	9,000	9,000	6,000	(3,000)
216 Principal - Baltimore Home Finance	58,025	35,000	40,000	30,000	(5,000)
217 Principal - Private Activity Bond Loans	4,995	4,000	4,000	4,000	0
218 Interest - Private Activity Bond Loans	4,389	3,000	3,000	3,000	0
227 Principal - CDFC Loan	775,649	727,000	727,000	747,000	20,000
228 Interest - CDFC Loan	430,064	449,000	420,000	400,000	(49,000)
229 Interest - Energy Conservation	204,812	173,000	173,000	170,000	(3,000)
230 Principal - Energy Conservation	54,471	48,000	48,000	51,000	3,000
232 Principal - SELP Loans	724,006	620,000	620,000	536,000	(84,000)
233 Interest - SELP Loans	(10,735)	(20,000)	(20,000)	(20,000)	0
238 Interest - 4th Industrial Commercial Loan	21,532	14,000	14,000	12,000	(2,000)
239 Principal - 4th Industrial Commercial Loan	57,711	49,000	49,000	51,000	2,000
250 Principal - MILA/MICRF	231,322	225,000	225,000	263,000	38,000
251 Interest - MILA/MICRF	37,941	32,000	32,000	4,000	(28,000)
252 Principal - Off-Street Parking Loans	448,434	401,000	401,000	405,000	4,000
253 Interest - Off-Street Parking Loans	269,021	223,000	223,000	210,000	(13,000)
255 Principal - Economic Development Loan Program	405,034	477,000	400,000	471,000	(6,000)
256 Interest - Economic Development Loan Program	184,311	189,000	180,000	158,000	(31,000)
257 Principal - PAYGO Eco. Dev. Loans	54,969	61,000	55,000	62,000	1,000
258 Interest - PAYGO Eco. Dev. Loans	5,868	5,000	5,000	4,000	(1,000)
259 Interest - Community Development Fund Loans	56,755	100,000	20,000	49,000	(51,000)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2005 Actual	Fiscal 2006 Budget	Fiscal 2006 Projection	Fiscal 2007 Estimate	Budget Change
260 Principal - Community Development Fund Loans	29,258	40,000	40,000	57,000	17,000
265 CPA Reimbursement - Zoo Animal Hospital	8,250	389,000	8,000	9,000	(380,000)
TOTAL: USE OF MONEY	8,307,784	7,569,000	9,630,000	10,292,000	2,723,000
USE OF PROPERTY					
201 Rental of City Property	799,455	1,060,000	805,000	810,000	(250,000)
210 Rental from Inner Harbor Shoreline	254,001	360,000	285,000	285,000	(75,000)
211 Rental from C. L. Benton, Jr. Office Building	1,600,016	1,545,000	1,421,000	1,521,000	(24,000)
214 SW Resource Recovery Facility - Lease	647,355	699,000	699,000	755,000	56,000
225 Rental from Recreation and Parks	4,461	5,000	1,000	0	(5,000)
226 Rental from Harborplace Pavilions	84,973	95,000	95,000	95,000	0
240 Harbor Shoreline - Docking Fees	59,514	60,000	60,000	60,000	0
241 Rental from Community Centers	252,280	250,000	250,000	250,000	0
243 Rentals from Wharfage - Piers and Docks	68,877	70,000	76,000	76,000	6,000
246 1st Mariner Arena Naming Rights	150,000	75,000	75,000	75,000	0
247 Convention Center	11,199,876	9,500,000	10,000,000	11,159,000	1,659,000
267 Rental - Federal Day Care Center	31,135	86,000	98,000	111,000	25,000
TOTAL: USE OF PROPERTY	15,151,943	13,805,000	13,865,000	15,197,000	1,392,000
FEDERAL GRANTS					
280 Civil Defense	149,635	75,000	100,000	119,000	44,000
STATE AID					
401 Targeted Aid (Income Tax Disparity)	69,559,288	69,695,000	69,695,000	76,002,000	6,307,000
404 Security Interest Filing Fees	3,286,910	3,050,000	3,050,000	3,125,000	75,000
406 Police Protection Aid	52,808	89,000	89,000	87,000	(2,000)
415 Local Health Operations	12,147,025	11,771,000	11,771,000	12,079,000	308,000
444 Public Utility DeRegulation Grant	453,420	453,000	453,000	453,000	0
475 Library Services	5,425,974	5,427,000	5,427,000	6,060,000	633,000
482 War Memorial	159,971	167,000	173,000	176,000	9,000
TOTAL: STATE AID	91,085,396	90,652,000	90,658,000	97,982,000	7,330,000
PRIVATE GRANTS					
590 Interest - Enoch Pratt Endowment	74,000	75,000	81,000	96,000	21,000
591 Annual Non Profit Contribution	4,099,688	0	0	0	0
592 Voluntary Payment In Lieu of Taxes	215,000	0	0	0	0
TOTAL: PRIVATE GRANTS	4,388,688	75,000	81,000	96,000	21,000
CHARGES - CURRENT SERVICES					
General Government					
617 Emergency Repairs - Contractors' Fees	703	2,000	2,000	2,000	0
618 Transcriber Service Charges	4,390	7,000	7,000	7,000	0
620 RBDL Administration Fee	7,552	7,000	8,000	8,000	1,000
621 Bill Drafting Service	21,982	21,000	21,000	21,000	0
623 Zoning Appeal Fees	95,703	90,000	90,000	90,000	0
624 Rehab Loan Application Fees	10,536	15,000	15,000	15,000	0
628 Civil Marriage Ceremonies	16,830	18,000	16,000	16,000	(2,000)
630 Administrative Fees - Benefits	4,872	8,000	5,000	5,000	(3,000)
632 Lien Reports	2,258,525	1,870,000	2,550,000	2,262,000	392,000
633 Election Filing Fees	7,416	10,000	8,000	15,000	5,000
634 Surveys Sales of Maps and Records	119,789	60,000	134,000	110,000	50,000

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
635 Telephone Commissions	7,602	10,000	7,000	5,000	(5,000)
636 3rd Party Disability Recoveries	140,356	120,000	50,000	65,000	(55,000)
637 Open Enrollment Expense Reimbursement	0	319,000	294,000	319,000	0
638 Semi - Annual Tax Payment Fee	240,794	250,000	500,000	640,000	390,000
639 Tax Roll Service Charge	20,542	25,000	20,000	19,000	(6,000)
640 Audit Fees - Comptrollers Office	617,661	575,000	575,000	575,000	0
643 Reimbursable Billing Costs	1,592	2,000	2,000	2,000	0
648 Sub-division Plat Charges	20,620	15,000	22,000	25,000	10,000
649 Vending Machine Commissions	43,720	75,000	40,000	35,000	(40,000)
651 Reimbursement for Use of City Vehicles	21,801	19,000	21,000	21,000	2,000
654 Charges for Central City Services	9,107,774	10,137,000	9,750,000	10,300,000	163,000
	12,770,760	13,655,000	14,137,000	14,557,000	902,000
Public Safety and Regulation					
656 Animal Shelter Sales and Charges	63,730	65,000	65,000	65,000	0
657 Liquor Board Advertising Fees	91,103	70,000	85,000	82,000	12,000
658 HABC/HCD 800 MHz Service Charge	0	46,000	0	0	(46,000)
659 Sale of Accident and Incident Reports	273,707	250,000	281,000	290,000	40,000
660 Stadium Security Service Charges	907,989	1,250,000	1,000,000	1,000,000	(250,000)
661 Port Fire Protection (MPA)	1,399,940	1,231,000	1,400,000	1,400,000	169,000
662 Sheriff - District Court Service	2,631,482	3,300,000	2,625,000	2,625,000	(675,000)
663 False Alarm Fees	1,310,928	1,200,000	1,300,000	1,200,000	0
664 Fire Dept - Sales of Reports	21,068	17,000	21,000	17,000	0
	6,699,947	7,429,000	6,777,000	6,679,000	(750,000)
Health					
680 Miscellaneous Environmental Fees	13,660	15,000	14,000	14,000	(1,000)
681 Air Quality Fees (1989, Ordinance #323)	50,000	50,000	50,000	50,000	0
	63,660	65,000	64,000	64,000	(1,000)
Social Services					
706 Sheriff - DHR Service Agreement	424,042	375,000	400,000	400,000	25,000
Recreation and Culture					
754 Waxter Center Memberships	7,989	8,000	8,000	4,000	(4,000)
756 William J. Myers Soccer Pavilion	149,494	160,000	150,000	140,000	(20,000)
757 Dominic "Mimi" DiPietro Ice Rink	121,537	110,000	122,000	130,000	20,000
758 Middle Branch Water Resource Center	57,146	50,000	57,000	65,000	15,000
759 Mt. Pleasant Ice Arena	12,000	16,000	16,000	0	(16,000)
760 Clarence H. "Du" Burns Arena	287,823	267,000	267,000	250,000	(17,000)
773 Video Rental and Other Charges	129,747	62,000	91,000	91,000	29,000
777 Swimming Pool Passes	93,963	108,000	122,000	120,000	12,000
	859,699	781,000	833,000	800,000	19,000
Highways					
785 Impounding Cars - Storage	6,810,109	6,700,000	6,700,000	7,370,000	670,000
786 Disposition of Eviction Chattel	780	1,000	1,000	1,000	0
	6,810,889	6,701,000	6,701,000	7,371,000	670,000

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2005 Actual	Fiscal 2006 Budget	Fiscal 2006 Projection	Fiscal 2007 Estimate	Budget Change
Sanitation and Waste Removal					
795 Landfill Disposal Tipping Fees	4,468,370	6,530,000	5,900,000	6,000,000	(530,000)
797 Solid Waste Surcharge	2,313,884	2,500,000	2,300,000	2,250,000	(250,000)
799 Southwest Resource Recovery Facility	855,559	828,000	865,000	860,000	32,000
	7,637,813	9,858,000	9,065,000	9,110,000	(748,000)
TOTAL: CHARGES - CURRENT SERVICES	35,266,810	38,864,000	37,977,000	38,981,000	117,000
OTHER REVENUE					
General Government					
868 CHAP - Miscellaneous Revenue	13,709	12,000	25,000	25,000	13,000
869 Prior Year Reserve	0	12,456,000	12,456,000	0	(12,456,000)
870 Cash Discounts on Purchases	7,729	3,000	3,000	5,000	2,000
871 Sale of Scrap	262,194	225,000	280,000	280,000	55,000
872 Miscellaneous Revenue	1,029,782	417,000	915,000	839,000	485,000
873 Penalties and Interest Excl Real and Personal	747,075	400,000	450,000	500,000	0
874 Expenditure Refunds	0	2,000	2,000	2,000	0
875 Asbestos Litigation Settlement Proceeds	569,299	0	200,000	0	0
876 State Income Tax Reserve Payment	(50,000)	0	0	0	0
877 Sale of Scrap/Recycled Metal	198,049	150,000	150,000	150,000	0
	2,777,837	13,665,000	14,481,000	1,801,000	(11,901,000)
Public Safety and Regulation					
885 Police - Miscellaneous	25,529	26,000	14,000	14,000	(12,000)
887 Fire - Miscellaneous	1,125	1,000	1,000	16,000	15,000
	26,654	27,000	15,000	30,000	3,000
TOTAL: OTHER REVENUE	2,804,491	13,692,000	14,496,000	1,831,000	(11,898,000)
REVENUE TRANSFERS					
951 From (To) Loan and Guarantee Enterprise Fund	(2,897,882)	(3,414,000)	(2,894,000)	(1,500,000)	1,914,000
952 From Parking Management Fund	30,948,516	22,106,000	24,131,000	25,231,000	3,125,000
953 From (To) Unemployment Fund	0	(4,800,000)	(4,800,000)	(2,400,000)	2,400,000
954 From (To) Fleet Operations Fund	0	(2,456,000)	(2,456,000)	(3,571,000)	(1,115,000)
955 From (To) Worker's Comp Fund	0	(5,200,000)	(5,200,000)	(5,200,000)	0
TOTAL: REVENUE TRANSFERS	28,050,634	6,236,000	8,781,000	12,560,000	6,324,000
SURPLUS					
999 Prior Year Fund Balance	4,995,793	3,000,000	3,000,000	0	(3,000,000)
TOTAL GENERAL FUND	1,126,008,743	1,106,256,000	1,180,204,000	1,203,923,000	97,667,000

MOTOR VEHICLE FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
MOTOR VEHICLE					
Taxes - State Shared					
101 State Highway User Revenues	200,604,908	221,569,000	221,569,000	238,838,000	17,269,000
Licenses and Permits					
169 Permits and Inspection - Private Paving	24,060	25,000	25,000	25,000	0
170 Developer Agreement Fees	810,685	650,000	800,000	800,000	150,000
	834,745	675,000	825,000	825,000	150,000
Fines and Forfeits					
175 Stormwater and Sediment Control Penalties	1,800	0	30,000	2,000	2,000
180 Red Light Fines	5,335,480	7,000,000	5,800,000	6,200,000	(800,000)
	5,337,280	7,000,000	5,830,000	6,202,000	(798,000)
Use of Money and Property					
201 Expressway Air Space Leases	12,028	10,000	10,000	12,000	2,000
205 Earnings on Investments	440,330	992,000	631,000	701,000	(291,000)
220 MTA Bus Shelter Agreement	103,190	125,000	170,000	190,000	65,000
	555,548	1,127,000	811,000	903,000	(224,000)
Charges - Current Services					
652 Impounding Cars	3,272,156	3,500,000	3,450,000	3,850,000	350,000
781 Stormwater and Sediment Control Fees	280,581	221,000	220,000	220,000	(1,000)
785 General Revenue Highways	2,355,274	2,132,000	3,500,000	3,600,000	1,468,000
788 Traffic Engineering	29,009	28,000	23,000	29,000	1,000
	5,937,020	5,881,000	7,193,000	7,699,000	1,818,000
Other Revenue					
111 Overhead Reimbursement	(955,106)	(900,000)	(961,000)	(1,000,000)	(100,000)
869 Prior Year Reserve	0	1,437,000	0	0	(1,437,000)
	(955,106)	537,000	(961,000)	(1,000,000)	(1,537,000)
Construction Reserve					
899 From (To) Fund Balance	9,893,200	0	0	0	0
Revenue Transfers					
954 From (To) Fleet Operations Fund	0	(1,437,000)	0	0	1,437,000
TOTAL MOTOR VEHICLE FUND	222,207,595	235,352,000	235,267,000	253,467,000	18,115,000

PARKING MANAGEMENT FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
PARKING MANAGEMENT					
Licenses and Permits					
141 Residential Parking Permits	428,062	422,000	440,000	430,000	8,000
Use of Money and Property					
201 Rental of Property	4,560	0	5,000	0	0
Charges - Current Services					
759 Temporary Parking Lots	1,133,790	310,000	500,000	35,000	(275,000)
760 Parking Garages	3,752,517	2,789,000	3,300,000	2,963,000	211,000
872 Miscellaneous Revenue	2,300	10,000	10,000	9,000	(1,000)
	4,888,607	3,109,000	3,810,000	3,007,000	(65,000)
TOTAL: PARKING MANAGEMENT	5,321,229	3,531,000	4,255,000	3,437,000	(57,000)
REVENUE TRANSFERS					
950 From Parking Enterprise Fund	35,763,185	31,499,000	31,009,000	34,162,000	2,663,000
952 To General Fund	(30,948,516)	(23,726,000)	(24,131,000)	(25,231,000)	(1,542,000)
TOTAL: REVENUE TRANSFERS	4,814,669	7,773,000	6,878,000	8,931,000	1,121,000
TOTAL PARKING MANAGEMENT FUND	10,135,898	11,304,000	11,133,000	12,368,000	1,064,000

CONVENTION CENTER BOND FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
CONVENTION CENTER BOND FUND					
Sales and Service Taxes					
052 Hotel Tax	18,517,630	18,200,000	19,380,000	19,960,000	1,760,000
TOTAL: CONVENTION CENTER BOND FUND	18,517,630	18,200,000	19,380,000	19,960,000	1,760,000
REVENUE TRANSFERS					
953 Transfer to General Fund	(13,951,176)	(13,500,000)	(14,680,000)	(15,317,000)	(1,817,000)
TOTAL CONVENTION CENTER BOND FUND	4,566,454	4,700,000	4,700,000	4,643,000	(57,000)

WASTE WATER UTILITY FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
WASTE WATER UTILITY FUND					
Fines and Forfeits					
838 Non - Compliance Fines	3,526	3,000	3,000	3,500	500
Use of Money and Property					
835 Interest Income	255,089	192,000	366,000	406,000	214,000
Charges - Current Services					
825 Sewerage Charges - City	74,619,755	80,927,000	79,300,000	86,428,000	5,501,000
826 Sewerage Charges - Counties	42,858,540	49,041,000	50,100,000	54,296,000	5,255,000
827 Treated Effluent - Bethlehem Steel	24,500	27,000	25,000	24,500	(2,500)
831 Sewerage Charges - City Agencies	12,973,862	12,535,000	12,850,000	14,020,000	1,485,000
832 Industrial Waste Surcharge - City	6,323,996	6,500,000	3,824,000	3,824,000	(2,676,000)
833 Industrial Waste Surcharge - Counties	2,396,457	1,930,000	1,930,000	1,930,000	0
837 Pretreatment Permits	232,222	270,000	270,000	232,000	(38,000)
	139,429,332	151,230,000	148,299,000	160,754,500	9,524,500
Other Revenue					
830 Sanitation and Waste Removal - General	724,019	600,000	600,000	650,000	50,000
836 Reimbursable Billing Costs	0	1,000	1,000	0	(1,000)
	724,019	601,000	601,000	650,000	49,000
Fund Balance					
834 From (To) Fund Balance	(259,000)	(3,126,000)	(3,126,000)	693,000	3,819,000
TOTAL WASTE WATER UTILITY FUND	140,152,966	148,900,000	146,143,000	162,507,000	13,607,000

WATER UTILITY FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
WATER UTILITY FUND					
Use of Money and Property					
851 Water - Rental Real Property	75,065	59,000	76,000	70,000	11,000
856 Interest Income	402,678	345,000	577,000	641,000	296,000
	477,743	404,000	653,000	711,000	307,000
Charges - Current Services					
839 Metered Water - Carroll County	255,617	279,000	279,000	304,000	25,000
840 Metered Water - City	48,027,425	50,793,000	50,793,000	55,183,000	4,390,000
841 Metered Water - Baltimore County	33,919,431	39,249,000	37,700,000	41,070,000	1,821,000
842 Metered Water - Anne Arundel County	2,954,970	3,216,000	3,400,000	3,505,000	289,000
843 Metered Water - Howard County	7,447,996	8,175,000	8,175,000	8,849,000	674,000
844 Metered Water - Harford County	98,550	85,000	100,000	105,000	20,000
846 Special Water Supply Service	312,303	270,000	270,000	315,000	45,000
848 Private Fire Protection Service	349,132	370,000	400,000	384,000	14,000
849 Fire Hydrant Permits	35,656	33,000	37,000	40,000	7,000
854 Water Charges to City Agencies	4,840,998	5,063,000	5,063,000	5,519,000	456,000
858 Penalties	5,915,309	4,800,000	6,000,000	5,000,000	200,000
	104,157,387	112,333,000	112,217,000	120,274,000	7,941,000
Other Revenue					
852 Sundry Water	201,449	300,000	200,000	200,000	(100,000)
857 Reimbursable Billing Costs	12,806	13,000	14,000	13,000	0
859 Scrap Meters	43,793	23,000	23,000	35,000	12,000
870 Cash Discounts on Purchases	728	0	0	0	0
	258,776	336,000	237,000	248,000	(88,000)
Fund Balance					
855 From (To) Fund Balance	180,000	(2,192,000)	(2,192,000)	932,000	3,124,000
TOTAL WATER UTILITY FUND	105,073,906	110,881,000	110,915,000	122,165,000	11,284,000

PARKING ENTERPRISE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
PARKING ENTERPRISE FUND					
Taxes - Local					
044 Parking Garages and Lots Tax	16,310,542	15,600,000	15,750,000	16,220,000	620,000
Licenses and Permits					
165 Open Air Garage Permits	834,642	830,000	840,000	844,000	14,000
Fines and Forfeits					
181 Parking Fines	10,090,856	9,800,000	10,000,000	9,800,000	0
182 Penalties on Parking Fines	6,669,502	5,400,000	6,700,000	6,000,000	600,000
	16,760,358	15,200,000	16,700,000	15,800,000	600,000
Use of Money and Property					
579 Garage Income	20,153,624	20,170,000	20,300,000	21,070,000	900,000
Charges - Current Services					
664 Parking Meters	5,455,402	5,400,000	5,500,000	5,500,000	100,000
TOTAL: PARKING ENTERPRISE	59,514,568	57,200,000	59,090,000	59,434,000	2,234,000
REVENUE TRANSFERS					
952 To Parking Management Fund	(35,763,185)	(29,879,000)	(31,009,000)	(34,162,000)	(4,283,000)
TOTAL PARKING ENTERPRISE FUND	23,751,383	27,321,000	28,081,000	25,272,000	(2,049,000)

CONDUIT ENTERPRISE FUND**REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL**

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
USE OF PROPERTY					
249 Conduit Rental	5,468,565	6,530,000	6,530,000	7,181,000	651,000
CHARGES - CURRENT SERVICES					
654 Charges for Central City Services	(186,827)	(431,000)	(431,000)	(424,000)	7,000
FUND BALANCE					
899 From (To) Fund Balance	1,878,500	1,100,000	1,100,000	316,000	(784,000)
TOTAL CONDUIT ENTERPRISE FUND	7,160,238	7,199,000	7,199,000	7,073,000	(126,000)

LOAN AND GUARANTEE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2005 Actual</u>	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2006 Projection</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
LOAN AND GUARANTEE ENTERPRISE FUND					
Use of Money and Property					
200 Earnings on Investments	235,437	192,000	338,000	375,000	183,000
201 Rental of Property	0	125,000	125,000	125,000	0
202 Interest on Loans	30,031	20,000	20,000	16,000	(4,000)
	265,468	337,000	483,000	516,000	179,000
Other Revenue					
872 Miscellaneous Revenue	8,680	10,000	10,000	10,000	0
Fund Balance					
889 From(To)Fund Balance	0	0	0	1,736,000	1,736,000
 TOTAL: LOAN AND GUARANTEE ENTERPRISE	 274,148	 347,000	 493,000	 2,262,000	 1,915,000
REVENUE TRANSFERS					
951 From (To) General Fund	2,897,882	3,414,000	2,894,000	1,500,000	(1,914,000)
 TOTAL LOAN AND GUARANTEE ENTERPRISE FUND	 3,172,030	 3,761,000	 3,387,000	 3,762,000	 1,000

FEDERAL GRANTS
REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING

	Fiscal 2006 Budget	Fiscal 2007 Estimate	Budget Change
Adjudication			
110 Circuit Court	1,282,672	1,326,569	43,897
115 Prosecution of Criminals	1,679,786	1,552,690	(127,096)
118 Sheriff Services	66,900	24,500	(42,400)
224 Office of Criminal Justice	50,000	50,000	0
	3,079,358	2,953,759	(125,599)
Culture			
187 City Planning	308,226	321,504	13,278
Economic Development			
230 Administration	375,000	375,000	0
582 Finance and Development	4,279,352	4,493,116	213,764
583 Neighborhood Services	2,827,331	668,018	(2,159,313)
585 Baltimore Development Corporation	400,000	400,000	0
593 Community Support Projects	3,688,100	3,382,700	(305,400)
631 Job Training Partnership (Titles II/III)	11,909,258	10,482,410	(1,426,848)
633 Youth Initiatives	2,000,000	2,000,000	0
639 Special Services	3,542,685	3,503,436	(39,249)
	29,021,726	25,304,680	(3,717,046)
Education			
593 Community Support Projects	287,100	455,000	167,900
605 Head Start	5,598,333	5,458,663	(139,670)
	5,885,433	5,913,663	28,230
General Government			
110 Circuit Court	6,455	12,255	5,800
115 Prosecution of Criminals	220	14,167	13,947
156 Development of Intergroup Relations	57,556	62,210	4,654
177 Administrative Direction and Control	995,464	993,512	(1,952)
180 Voter Registration and Conduct of Elections	250,000	0	(250,000)
187 City Planning	874,370	835,628	(38,742)
212 Fire Suppression	1,000,000	1,000,000	0
260 Construction and Building Inspection	582,236	572,482	(9,754)
301 Baltimore Homeless Services	0	350	350
302 Environmental Health	0	9,655	9,655
304 Health Promotion and Disease Prevention	0	28,320	28,320
305 Health Services Initiatives	0	599	599
308 Maternal and Child Health	0	56,122	56,122
309 Child and Adult Care - Food	0	564	564
310 School Health Services	0	3,636	3,636
311 Health Services for the Aging	0	44,175	44,175
325 Senior Services	4,498,000	4,627,858	129,858
593 Community Support Projects	114,000	114,000	0
605 Head Start	0	52	52
630 Administration (Title I)	17,136	58,618	41,482
	8,395,437	8,434,203	38,766

FEDERAL GRANTS**REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING**

	Fiscal 2006 Budget	Fiscal 2007 Estimate	Budget Change
Health			
302 Environmental Health	1,245,674	1,219,210	(26,464)
304 Health Promotion and Disease Prevention	30,536,993	30,196,902	(340,091)
305 Health Services Initiatives	2,981,318	4,120,063	1,138,745
306 General Nursing Services	125,054	232,219	107,165
307 Mental Health Services	1,484,026	438,301	(1,045,725)
308 Maternal and Child Health	15,052,017	15,438,034	386,017
309 Child and Adult Care - Food	6,382,405	6,624,399	241,994
310 School Health Services	1,071,669	1,069,495	(2,174)
311 Health Services for the Aging	29,736,775	29,636,559	(100,216)
593 Community Support Projects	781,098	957,800	176,702
605 Head Start	185,986	187,846	1,860
	89,583,015	90,120,828	537,813
Public Safety			
201 Field Operations Bureau	10,303,209	10,287,904	(15,305)
202 Investigations	79,660	79,660	0
212 Fire Suppression	5,082,000	6,825,908	1,743,908
213 Fire Marshal	20,000	500,000	480,000
214 Support Services	0	200,000	200,000
224 Office of Criminal Justice	9,857,786	9,847,032	(10,754)
319 Ambulance Service	410,000	2,150,040	1,740,040
583 Neighborhood Services	5,165,861	800,000	(4,365,861)
	30,918,516	30,690,544	(227,972)
Recreation			
593 Community Support Projects	242,250	242,300	50
Sanitation			
593 Community Support Projects	28,600	28,600	0
Social Services			
119 Neighborhood Service Centers	1,557,918	1,496,596	(61,322)
301 Baltimore Homeless Services	24,188,382	22,637,903	(1,550,479)
325 Senior Services	147,937	143,547	(4,390)
350 Children, Youth and Families	712,900	299,224	(413,676)
593 Community Support Projects	306,550	306,600	50
604 Child Care Centers	1,460,413	868,532	(591,881)
605 Head Start	22,917,258	23,280,685	363,427
	51,291,358	49,033,087	(2,258,271)
TOTAL FEDERAL GRANTS	218,753,919	213,043,168	(5,710,751)

STATE GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING

	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
Adjudication			
110 Circuit Court	3,841,980	4,180,552	338,572
115 Prosecution of Criminals	3,739,177	3,786,000	46,823
	<u>7,581,157</u>	<u>7,966,552</u>	<u>385,395</u>
Culture			
187 City Planning	60,000	0	(60,000)
Economic Development			
531 Convention Center Operations	3,600,000	3,000,000	(600,000)
583 Neighborhood Services	0	94,874	94,874
597 Weatherization	280,000	320,000	40,000
639 Special Services	97,316	137,423	40,107
	<u>3,977,316</u>	<u>3,552,297</u>	<u>(425,019)</u>
Education			
450 Administrative and Technical Services	1,246,349	1,298,075	51,726
452 Neighborhood Services	86,649	86,649	0
453 State Library Resource Center	8,627,521	8,741,189	113,668
606 Arts and Education	78,610	0	(78,610)
639 Special Services	352,427	388,620	36,193
	<u>10,391,556</u>	<u>10,514,533</u>	<u>122,977</u>
General Government			
119 Neighborhood Service Centers	10,122	7,921	(2,201)
184 Energy Assistance and Emergency Food	210	209	(1)
187 City Planning	140,000	140,000	0
195 Towing	25,000	25,000	0
302 Environmental Health	0	9,803	9,803
305 Health Services Initiatives	0	1,614	1,614
306 General Nursing Services	0	35,716	35,716
325 Senior Services	2,034,861	2,248,471	213,610
450 Administrative and Technical Services	365,247	375,685	10,438
480 Regular Recreational Services	0	2,539	2,539
583 Neighborhood Services	55,017	54,224	(793)
639 Special Services	0	4,853	4,853
	<u>2,630,457</u>	<u>2,906,035</u>	<u>275,578</u>
Health			
302 Environmental Health	265,046	289,305	24,259
304 Health Promotion and Disease Prevention	566,242	626,817	60,575
305 Health Services Initiatives	2,461,411	776,720	(1,684,691)
306 General Nursing Services	8,595,343	9,301,274	705,931
307 Mental Health Services	1,793,378	1,793,378	0
308 Maternal and Child Health	383,565	172,739	(210,826)
310 School Health Services	534,905	480,144	(54,761)
311 Health Services for the Aging	906,581	1,165,976	259,395
	<u>15,506,471</u>	<u>14,606,353</u>	<u>(900,118)</u>

STATE GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING

	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
Public Safety			
115 Prosecution of Criminals	40,738	43,716	2,978
201 Field Operations Bureau	6,619,792	7,254,216	634,424
203 Traffic	18,000	18,000	0
212 Fire Suppression	100,000	50,000	(50,000)
213 Fire Marshal	70,000	0	(70,000)
214 Support Services	976,335	964,733	(11,602)
215 Fire Alarm and Communications	5,000	10,000	5,000
319 Ambulance Service	88,500	77,000	(11,500)
	7,918,365	8,417,665	499,300
Recreation			
471 Administrative Direction and Control	0	129,982	129,982
478 General Park Services	43,775	43,997	222
480 Regular Recreational Services	129,000	126,461	(2,539)
606 Arts and Education	1,412,320	1,595,200	182,880
	1,585,095	1,895,640	310,545
Social Services			
119 Neighborhood Service Centers	2,818,794	2,865,396	46,602
184 Energy Assistance and Emergency Food	1,934,290	2,682,125	747,835
301 Baltimore Homeless Services	3,212,471	3,223,168	10,697
325 Senior Services	1,660,363	1,623,438	(36,925)
350 Children, Youth and Families	303,187	303,187	0
597 Weatherization	885,780	968,580	82,800
605 Head Start	1,840,733	1,857,833	17,100
	12,655,618	13,523,727	868,109
Transportation			
230 Administration	134,389	79,224	(55,165)
233 Signs and Markings	6,000	6,000	0
	140,389	85,224	(55,165)
TOTAL STATE GRANTS	62,446,424	63,468,026	1,021,602

SPECIAL GRANTS**REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING**

	<u>Fiscal 2006 Budget</u>	<u>Fiscal 2007 Estimate</u>	<u>Budget Change</u>
Adjudication			
115 Prosecution of Criminals	50,000	50,000	0
Debt Service			
129 Conditional Purchase Agreement Payments	236	236	0
Economic Development			
572 Cable and Communications Coordination	2,000	0	(2,000)
582 Finance and Development	230,000	130,000	(100,000)
583 Neighborhood Services	50,000	50,000	0
585 Baltimore Development Corporation	410,000	410,000	0
639 Special Services	98,677	0	(98,677)
	790,677	590,000	(200,677)
Education			
450 Administrative and Technical Services	496,127	525,448	29,321
General Government			
132 Real Estate Acquisition and Management	173,402	125,787	(47,615)
152 Employees' Retirement System	4,553,687	4,474,114	(79,573)
154 Fire and Police Retirement System	3,503,005	2,998,492	(504,513)
175 Legal Services	0	356	356
177 Administrative Direction and Control	1,470,072	304,427	(1,165,645)
204 Services Bureau	16,226	29,956	13,730
260 Construction and Building Inspection	1,150,000	1,150,000	0
301 Baltimore Homeless Services	5,841	13,383	7,542
305 Health Services Initiatives	0	28	28
306 General Nursing Services	0	87	87
308 Maternal and Child Health	0	178	178
310 School Health Services	0	58,914	58,914
319 Ambulance Service	23,293	27,289	3,996
325 Senior Services	760,260	444,300	(315,960)
450 Administrative and Technical Services	0	5,156	5,156
471 Administrative Direction and Control	9,000	9,000	0
480 Regular Recreational Services	0	3,525	3,525
482 Supplementary Recreational Services	0	14,875	14,875
572 Cable and Communications Coordination	1,630,505	1,890,270	259,765
	13,295,291	11,550,137	(1,745,154)
Health			
240 Animal Control	14,000	0	(14,000)
302 Environmental Health	70,000	70,000	0
303 Special Purpose Grants	2,000,000	2,000,000	0
305 Health Services Initiatives	279,813	224,550	(55,263)
308 Maternal and Child Health	1,070,170	820,546	(249,624)
310 School Health Services	5,820,694	6,099,003	278,309
311 Health Services for the Aging	365,803	100,000	(265,803)
	9,620,480	9,314,099	(306,381)

SPECIAL GRANTS**REVENUE ESTIMATES: GRANT DETAIL FOR OPERATING**

	Fiscal 2006 Budget	Fiscal 2007 Estimate	Budget Change
Legislative			
106 Legislative Reference Services	11,400	11,400	0
Public Safety			
129 Conditional Purchase Agreement Payments	215	0	(215)
202 Investigations	1,035,000	1,235,000	200,000
204 Services Bureau	4,713,014	4,788,062	75,048
213 Fire Marshal	10,000	10,000	0
224 Office of Criminal Justice	275,000	275,000	0
319 Ambulance Service	10,966,707	10,972,711	6,004
583 Neighborhood Services	943,678	918,678	(25,000)
	17,943,614	18,199,451	255,837
Recreation			
479 Special Facilities	146,400	146,400	0
480 Regular Recreational Services	433,447	429,922	(3,525)
482 Supplementary Recreational Services	307,262	307,619	357
	887,109	883,941	(3,168)
Sanitation			
515 Solid Waste Collection	500,000	1,150,000	650,000
Social Services			
301 Baltimore Homeless Services	322	0	(322)
325 Senior Services	4,038	4,038	0
353 Office of Community Projects	140,000	140,000	0
	144,360	144,038	(322)
TOTAL SPECIAL GRANTS	43,739,294	42,418,750	(1,320,544)

Fiscal 2007
Executive Summary

Appendix

EXECUTIVE SUMMARY

Glossary

ACTIVITY: A subdivision of a program that specifies how the program is performed. Some programs may be accomplished through the performance of only one activity, while other programs may require the performance of two or more activities.

AGENCY: An organization authorized by the Mayor and City Council to operate in the best interest of the public. Each agency is responsible for submitting a budget request outlining projected costs of operation for the upcoming fiscal year to the Director of Finance and/or Planning Commission, as applicable.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

ASSESSABLE BASE: The value of all taxable property within the boundaries of Baltimore City.

ASSESSED VALUATION: A valuation set upon real estate and other taxable property by the City of Baltimore as a basis for levying taxes. By State law, all taxable real property must be assessed annually at 100% of market value.

BUDGET: A proposed plan of revenue and expenditure for a given year.

CAPITAL FUND: A set of budget accounts established to plan for specific capital projects financed by revenues received from other City funds, revenue and general obligation bond borrowing, state, federal, county, private and other miscellaneous sources.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A six-year plan specifying physical improvements recommended by the Planning Commission after reviewing the requests of City agencies.

CAPITAL PROJECT: An improvement to City property, which by policy of the Board of Estimates must meet defined criteria.

CITISTAT: An innovative, accountability tool for measuring performance and monitoring the effective use of public resources by major City agencies, based on the ComStat program pioneered in the New York City Police Department (NYPD) by Jack Maple. Monthly budgetary performance reviews for all major agencies are conducted by the Mayor's CitiStat management team with agency heads being held accountable for expenditure variances and revenue management.

CLASS: Links a job in ascending level of difficulty within a specific type of work.

CLASSIFICATION: Includes those positions with similar duties, level of difficulties, responsibilities and qualification requirements.

CONDUIT ENTERPRISE FUND: Established to budget for revenue charged private and public entities renting space in the City owned and operated underground conduit system and for operating and capital expenses and reserves for the system.

CONVENTION CENTER BOND FUND: Established in Fiscal 1995 to budget and account for hotel tax revenues to be dedicated to support the payment of principal and interest associated with City indebtedness to finance one-third of the \$151 million cost of the joint city-state expansion of the Baltimore Convention Center.

DEBT SERVICE: Principal and interest payments on debt (bonds) incurred by the City.

DEDICATED FUNDS: Includes revenue, which by law, contract or regulation may be used only to support appropriations for specific purposes.

FISCAL YEAR: The time frame to which the budget applies. For the City of Baltimore, this period is from July 1 through June 30.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each type of fund. The funds identified within Baltimore City's budget are the Capital Fund, Conduit Enterprise Fund, Convention Center Bond Fund, General Fund, Internal Service Fund, Loan and Guarantee Enterprise Fund, Motor Vehicle Fund, Parking Enterprise Fund, Parking Management Fund, Special Fund, Water Utility Fund, and Waste Water Utility Fund.

FUND ADJUSTMENT: Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, i.e., General and Federal Funds.

FUNDING SOURCES: Income received which supports appropriations.

GRADE OR RATE: The designated salary of a budgeted position according to the City authorized pay plan.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations and pay-as-you-go (PAYGO) capital projects.

GRANT: A contribution made from either the private sector to the City or by one governmental unit to another unit. The contribution is usually made to support a specified program, function or project.

INTERNAL SERVICE FUND: Established to budget for the financing of goods and/or services provided by certain City agencies to other City agencies or programs on a cost reimbursement basis.

LOAN AND GUARANTEE ENTERPRISE FUND: Established to budget for the self-supporting program of loans and guarantees administered by the Department of Finance pursuant to policies and procedures approved by the Board of Estimates.

MAJOR GOVERNMENTAL FUNCTION: For purposes of comparison, a group of like services rendered by various agencies within the City will be charted together, e.g., Adjudications and Corrections, Economic Development, General Government, Legislative, Public Safety, Social Services, and etc.

MOTOR VEHICLE FUND: Established to budget for highway user revenues distributed to Baltimore City by the State of Maryland. Funds must be used for the construction, reconstruction, or maintenance of the streets and highways in Baltimore City.

OBJECT OF EXPENDITURE: A group of similar services, commodities, equipment or personnel costs used to clarify spending within the budget. Objects of expenditure identified within Baltimore City's budget are:

Salaries: Payment to personnel for services rendered to the City including overtime; shift differential; sick leave conversion; full-time, part-time and contractual personnel costs.

Other Personnel Costs: Payment for benefits provided to City personnel. Included are charges to the City for medical coverage, social security, retirement, unemployment and workers' compensation.

Contractual Services: Payment for services rendered to the City under contractual arrangements such as rents and telephone service.

Materials and Supplies: Payment for consumable materials and supplies such as custodial supplies and heating fuel.

Equipment: Payment for replacement or procurement of City property other than real property.

Grants, Subsidies and Contributions: Payment in support of various non-profit, private sector activities which will provide health, welfare, educational, cultural, and/or promotional benefits to citizens of Baltimore.

Debt Service: Payments for interest and principal of bonds issued by or on behalf of the City.

Capital Improvements: Payment for the acquisition of real property or improvements made to existing City property.

OPERATING BUDGET: A plan, approved by the Board of Estimates, for appropriating funds to agencies for operating costs during the fiscal year. This plan establishes legal expenditure limits and will reflect appropriations budgeted according to programs, sources of funding, and

costs of program operation other than capital improvements, which are over \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000 and Bureau of Water and Waste Water items of repair, maintenance or emergency nature costing more than \$250,000.

OPERATING PROGRAM: The budget categorizes agency expenditures by functions identified through programs. Each program can be divided into smaller organizational units, i.e., activities and sub-activities, but the legal level at which the budget controls expenditures is the operating program.

ORDINANCE OF ESTIMATES: A bill enacted by the City Council, and approved by the Mayor, which gives legal effect to the appropriations included in the annual budget.

OUT-OF-TITLE PAY: Compensation received by an employee assigned on a temporary basis, normally not to exceed 120 calendar days, to perform the duties of a permanent budgeted position of a higher class.

OVERTIME: Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the Federal Fair Labor Standards Act.

PARKING ENTERPRISE FUND: Established to budget for operating and debt service expenses for City financed garages substantially supported by revenues derived from operation of these garages.

PARKING MANAGEMENT FUND: Established to budget for the administration of the City's parking garages and lots, parking enforcement activities, and operation of the parking garages and lots financed with General Obligation Bonds.

PAY-AS-YOU-GO (PAYGO): Capital projects funded from the current year revenues.

POSITIONS: Represents those permanent full and part-time jobs that have a job number assigned.

Permanent Full-Time: Payments to an employee filling a permanent full-time budgeted position for services rendered on a continuing basis.

Permanent Part-Time: Payments to an employee who works less than a full-time schedule on a continuing basis.

PROGRAM CODE: A three digit numeric code used to identify programs or projects within an agency.

REVENUE: Income generated by taxes, fines, penalties, notes, bonds, investment income, property rental, user charges, federal grants, State grants, private grants, county grants and miscellaneous services.

SALARY AND WAGE DIFFERENTIAL: Added compensation received by certain employees when regularly assigned to night or shift work and to certain employees when required to work under various hazardous conditions.

SALARY AND WAGE SAVINGS: An adjustment made to appropriations resulting from the number of permanent full-time positions which are either vacant or filled by an employee in a lower pay classification.

SEVERANCE PAY: Payments to permanent full-time and permanent part-time employees for amounts due them for accumulated leave balances to include vacation, personal, sick, etc. pursuant to provisions of negotiated labor contracts and Memoranda of Understanding.

SPECIAL FUND: Established to budget for revenues derived from certain state, federal and private governmental grants, and other revenue sources that are restricted to expenditures for specific purposes.

STIPENDS: Payments to participants in certain grant-funded programs for a specific purpose.

SUB-OBJECT OF EXPENDITURE: A subdivision of an object of expenditure in which groups of like services or related articles are broken down into more specific types of expenditures.

SUPPLEMENTARY APPROPRIATIONS: Additional spending authority provided by the City Council and approved by the Mayor derived from revenues from any source other than the full rate property tax and other taxes imposed in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the annual Ordinance of Estimates, grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates and further appropriations for programs included in the annual budget made necessary by a material change in circumstances or new programs which could not be reasonably anticipated at the time of formulation of the Ordinance of Estimates.

All such appropriations must be embodied in a separate ordinance limited to a single program, purpose, activity or project and provide the revenue necessary to support the appropriation.

TRANSFERS: Charges or credits used as follows:

- To credit a program for costs which are charged as overhead to special grants.
- To transfer proposed appropriations between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and sub-object of expenditure.
- To reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

WASTE WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's sewage facilities.

WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's water supply system.



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The City of Baltimore budget publications are available to the public at the Enoch Pratt Free Library and on the Department of Finance Internet site at: www.baltimorecity.gov/government/finance/

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